

Time	Topic	Council Facilitator			
8:45 – 9 am	Coffee & Welcome	Mayor Jack Blalock, City Manager Bohenko			
9 – 10 am	Code Updates	Assistant Mayor Splaine			
10 – 11:15 am	Sustainability Initiatives: Chemical-free Operations, Solar, Renewable Energy, Water Quality & Supply  > Sustainability/Solar opportunities > Renewable Energy Policy Goal > Chemical-Free Operations > Water System Updates	Assistant Mayor Splaine Councilor Lown Councilor Denton			
11:15-11:30	BREAK				
11:30 – 12:30 pm	Responsible Policy Making	Councilor Dwyer			
12:30 - 1 pm	Electronic Agendas	Councilor Cyr			
1 – 2 pm	Council Rules/Procedures & Public Input – Methods and Opportunities, Best Practices > Board & Ward Liaisons, Appointments	Councilor Pearson Councilor Spear			
2-2:15	BREAK				
2:15 – 3 pm	"Looking Ahead: Portsmouth's Next Big Challenges"	Councilor Perkins			
3 – 4 pm	Referendum on Police & Fire Commissions	Councilor Dwyer Councilor Spear			



#### Code Update Goals

- **B**est practices guide public safety and public health
- Enact Local Ordinance Amendments to reflect RSAs and minimum requirements
- Synchronize local amendments with RSAs
- ► Add clarity for all users
- Foster greater public knowledge and understanding
- Enhance interdepartmental efficiency and communication

#### City Ordinance References

- ► Chapter 5, Article IX: International Fire Code, 2006:
  - ▶ International Energy Conservation Code, 2006
  - ▶ National Fuel Gas Code, 2009 (NFPA 54)
  - ▶ National Electric Code, 2011 (NFPA 70)
- Chapter 12, Part I: International Building Code (IBC), 2006
- ► Chapter 12, Part II: International Residential Code (IRC), 2006
- Chapter 15: International Plumbing Code & International Mechanical Code, 2006
- ► <u>Chapter 4:</u> Food Licensing and Regulations

#### Fire Code Update

- ► <u>Chapter 5</u>, Article IX: International Fire Code, 2006:
  - ▶ International Energy Conservation Code, 2006
  - ▶ National Fuel Gas Code, 2009 (NFPA 54)
  - ▶ National Electric Code, 2011 (NFPA 70)



#### Fire Code Update

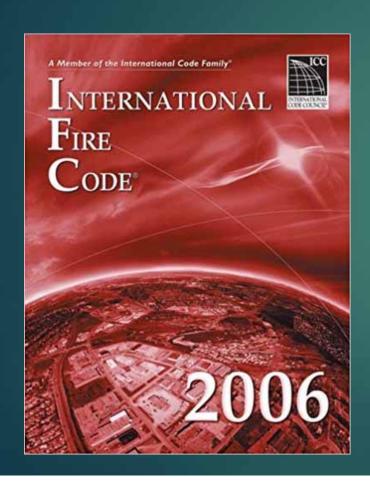
**State Fire Code** 



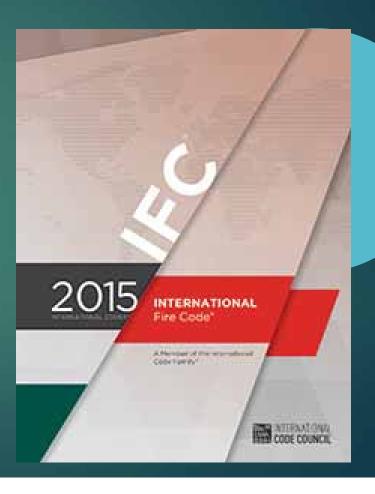
**Local Fire Code** 



## Ordinance Update







## Application

New Buildings

Existing Buildings

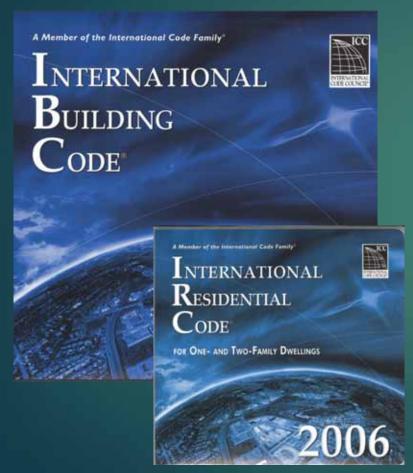


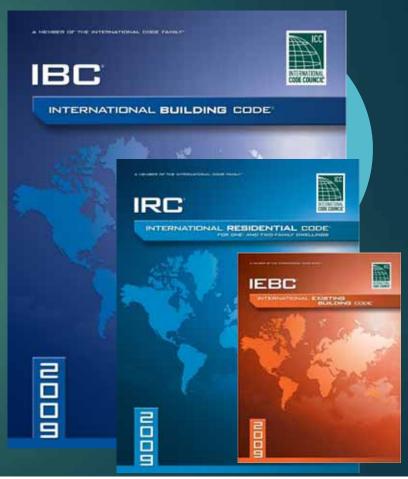


#### Impact

- Reflects what's happening in city
- Keeps pace with technology and current building practices
- Provides consistency and efficiency in Fire Prevention Bureau and with other Stakeholders
- Provides consistent and accurate information for contractors, builders, architects, and engineers.
- May lead to sprinkler system requirement in newer, smaller commercial occupancies.

# Inspections Code Updates IBC and IRC 2006 \_\_\_\_\_ 2009





#### ICC Model Codes Updated Every 3 Years

- Process includes input from Building Officials, Firefighting Professionals, State Agencies, ICC internal review boards, Design Professionals and Builders/Contractors/Product Manufacturers
- Significant changes are often the result of major events such as the Station Nightclub fire in RI in 2003.
- ➤ 2009 Edition of the ICC Codes ratified by the State OF NH 6/18/12 (with State Amendments)
- Any conflicts between codes resolved by use of more restrictive.



# INTERNATIONAL EXISTING BUILDING CODE (IEBC):

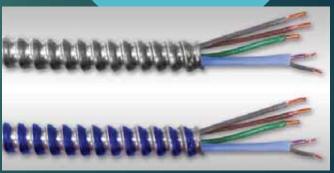
- ► Encourages the use and reuse of existing buildings while requiring reasonable upgrades and improvements primarily related to Life Safety.
- Very important in Portsmouth given the age of many of our buildings.
- ► Chapter 11 deals specifically with Historic Buildings.
- Existing door, corridor and stairway widths less than those that would be acceptable in new buildings can be approved by the Building Official.



# Proposed Amendments to the 2014 National Electrical Code

- ► House wiring (NM cable Romex) only to be used in single and two-family dwellings.
- ▶ Plastic-coated cable (SE cable (SEU and SER) only to be used in single and two-family dwellings. (Toxic fumes, will melt and disconnect emergency lighting.)
- ▶ GFCI Protection needed for 120-250 volt outlets and branch circuits in kitchens, bathrooms, basements, and garages in dwellings. Would have prevented recent electrocution.
- Disconneting means from exterior for single and two-family dwellings – aids first responders.





#### Health Department: Food Code



Quality is never an accident; it is always the result of high intention, sincere effort, intelligent direction and skillful execution; it represents the wise choice of many alternatives

- W. A. Foster





#### **Food Code**

U.S. Public Health Service



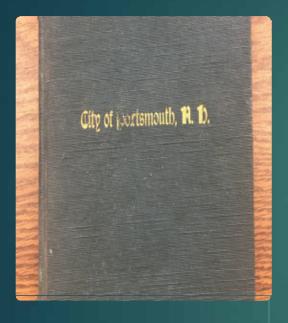
2009

U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES

Public Health Service • Food and Drug Administration

College Park, MD 20740

#### 1923 Portsmouth Health Ordinances



THE REVISED ORDINANCES

OF 1923

CITY OF PORTSMOUTH, N. H.

In the Year of Our Lord One Thousand Nine Hundred and Twenty-Three

An Ordinance

any meat, fish or poolity trac is not stotable or fit for human Peady for any meat, fish or poultry tract is not suitable or fit for each self-test communition he shall be fined not exceeding \$20.00, hadden one.

Secrios 5. If any licensee shall be convicted twice Lious resided within one year of a violation of section 4 of this ordinance, the Board of Health shall immediately revoke his levine and he shall be ineligible to receive any such license for a period of three years from the date of such revocation.

Secriox 6. It shall be the duty of the Meat Impectur-Supple Image, to make regular inspections of the premises of all licensees, to a local to be in the premises of all licensees. It was to be a local to the words. Board of Health and shall seize, condemn and destroy all mean, fish or poultry offered for sale therein that he finds to be unfe or ansumable for human consumption,

Section 7. No meat shall be sold or offered for sale is said city unless it has been passed and impected by some duly authorized inspector of the United States and hears the inspection stamp of the United States or the inspection. stamp of an inspector of meat duly amborized by any city or town within the State of New Hampshire.

SECTION 8. This ordinance shall take effect June 1, Ordinance effective when, 1923

CHAPTER XXVI

COMMON VICTUALLERS

Secreta 1. No person or persons shall carry on and operate a restaurant or public eating house within the city of

Section 2. The application shall date the name of the Bannaration applicant, and the place where his business is to be carried forms on. Upon the filing of such license the Sanitary Impectorshall at once examine the licenser's premises to see if they are in a clean and anitary condition and well lighted; following which examination be shall report his findings to the Board of Health, and if such finding he favorable the Board shall grant the license subject to the provisions of the laws of the State, the regulations of the State Board of Health, and the ordinances of said city portaining thereto.

Secretor 3. Such license shall be granted for one year Form of anything from the first day of July next preceding the date of applica-possesses to tion, and may be renewed from time to time by said Board Lisens by No person shall be refused a common victualler's beense ex-late to cept upon an unfavorable report by the familiary Impector as to the sanitary condition of his premises, unless otherwise

Surrow t. All holders of a common vietnaller's licenselsolary to shall keep their premies clear and well lighted, shall are take sugmen is that all refrigerators or other receptuales for food are kept clean, that the room where foods are prepared and cooked shall be kept in a clean and suntary condition to the satisfaction of the Santary Impector, and that no mean, vegotables or other foods dull be prepared or served therein excopt such as are clean and smalls for human communition. No person or persons who has active syphilis or gonorrhoea shall be employed by any holder of any common victualler's herms in the preparation of cooking of food.

Surrow A. The Southey Inspector shall inspect the Westly premises of all common victualiers weekly, and shall report

#### 1923-2017

#### Article | Milk > NH Food Protection Dairy Sanitation



Article II & III > USDA Meat Inspection Service

#### One Team, One Purpose

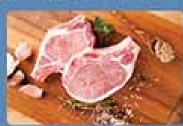




#### Food Safety and Inspection Service

Protecting Public Health and Preventing Foodborne Illness





## Articles IV & V: Portsmouth Health Department FDA Food Code 1934-2017



Food and Drug Administration Food Code

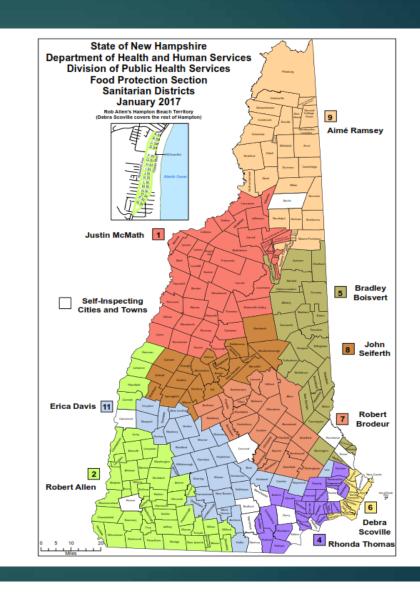


Centers for Disease Control & Prevention



United States
Department of
Agriculture

NH Self-Inspecting Municipalities



# Opportunity: Clarification on City Policy on Dogs on Outdoor Patios





## Wild Mushroom Foraging



ID Expert?
Or Elmer Fudd?



Morels or False Morels?

Yummy or Wicked?



Differing
Morphology at
Various Growth
Stages

Makes ID Difficult

### Special Processes



Sous Vide Salmonella & E. coli ssp.



Fermented Foods *Botulism* 



Blast Freezing *Anisakiasis* 



#### Sustainable Decision Making

► City Council voted to declare Portsmouth an Eco-Municipality in 2007 and signed a resolution which fully acknowledges Portsmouth's commitment and desire to become more sustainable

▶ Being an Eco-Municipality, Portsmouth follows four sustainability principles from *The Natural Step*:



Reduce dependence upon fossil fuels and extracted underground metals and minerals



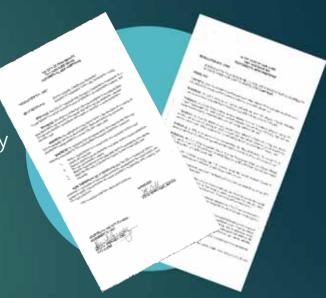
▶ Lessen the need for chemicals and other manufactured substances that can accumulate in nature



Decrease activities that harm life-sustaining eco-systems



 Meet the hierarchy of present and future human needs fairly and efficiently



#### City Success Since Adopting Eco-Municipality



#### LED Streetlights



50% of HPS to LED conversion completed to date



### PORTSMOUTH LED STREET LIGHTS



1,610 LIGHTS

Affinity LED Lighting is converting cobra head style streetlights located on Eversource utility poles

\$120,000

Annual savings each year



494,000 KWH

Annual electricity consumption

300 METRIC TONS

CO2 emissions prevented annually.



saved.

A

**HEALTH & SAFETY** 

AMA compliant, more accurate color rendering and improved visibility of potential driving hazards.

ECO-MUNICIPALITY

www.cityofportsmouth.com

Economic Benefit

Environmental Benefit

Social Benefit

- Dark sky friendly
- Lights assembled in Dover NH by US Veterans

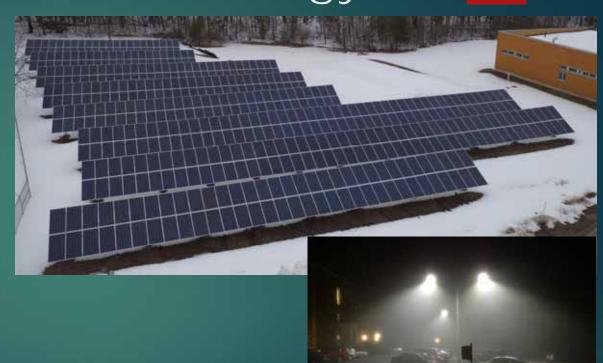
#### PHS + WTP Solar

- Social Benefit
  - Clean water made with clean energy at Madbury WTP
  - Solar panels visible to PHS students on daily basis
- ► Environmental Benefit
  - ▶ 710,000 kWh per year
  - ► Equivalent 500 CO2 tons
- ► Economic Benefit
  - ▶ %5 electricity kWh rate reduction



### Energy Efficiency + Clean Energy

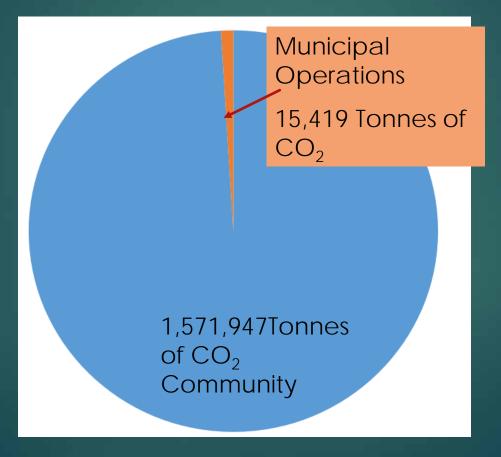
- Efficiency upgrades such as insulation are hidden from sight yet significantly reduce natural resource consumption
- Renewable energy such as solar are visually appealing and produce clean energy to consume
- Reduction plus Production
  - Solar and LED projects combine to reduce City electricity consumption by <u>1.2 Megawatts</u> annually for the next 20 years
  - ▶ 1.2 Megawatts reduction results in 846 metric tons of CO2 equivalent emissions
  - Solar and LED projects combine to reduce City operations CO2 equivalent emissions by <u>5%</u>



Project Name	Project Cost	Additional Funds	Estimated Equipment Lifespan	kWh per year (reduction or production)	Equivalent CO2 Tons per year	kWh Lifetime (reduction or production)	Equivalent CO2 Tons lifetime	Cost per kWh	Cost per CO2 ton
PHS + WTP Solar	\$ 1,800,000.00	25%	25	710,000	499	17,750,000	12,475	\$0.10	\$144.29
LED Streetlights	\$ 400,000.00	25%	20	494,000	347	9,880,000	6,940	\$0.04	\$57.64

## Community Sustainability Initiatives

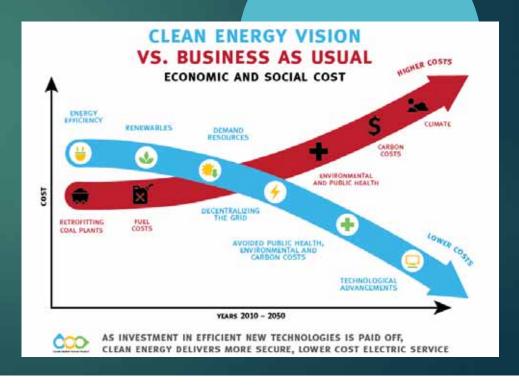
2006 & 2012 Greenhouse Gas Inventories



#### Net Zero/Clean Energy Vision

## How can we encourage the entire Portsmouth community to reduce greenhouse gas emissions?

- Current Community Sustainability Initiatives:
  - ► Sustainability Alliance Handprint Parties
  - ► Energize 360 Portsmouth
  - ▶ Green Alliance
  - Local Restaurant Composting Initiative
  - ▶ Portsmouth Listens
  - ▶ Solar Panels on Businesses
  - Surf rider Foundation Plastic Bag Litter



#### Renewable Energy Policy

Vision, Scope of Work, and Objectives would have to be established:

- ▶ 100% Clean Energy or Net Zero alternative?
- ▶ Just the City government, the entire City of Portsmouth, the entire City of Portsmouth and Pease, or the larger seacoast?
- ▶ Remain part of ISO New England or pursue our own micro grid?
- ► Assess the current energy demand and current City assets:
  - solar arrays
  - ► LED lights
  - energy efficiency program
- ▶ Determine future energy demand and potential future City assets:
  - anaerobic digester
  - off-shore wind
  - ▶ Bio Schiller Station
- Create a policy

"We choose to go to the moon this decade and do the other things, not because they are easy, but because they are hard."

> -President John F. Kennedy

September 12, 1962

#### Renewable Energy Policy

The Mayor could consider forming a Renewable Energy Policy Committee charged to report back in 4 – 6 months to the City Council with a Renewable Energy Policy.

Committee could possibly consist of:

- ► Two City Councilors, one to serve as Chair (2)
- One School Board Member or one Sustainability Committee Member (1)
- One Planning Board Member (1)
- The Deputy City Manager or Planning Director (1)
- ► The Environmental Planner / Sustainability Coordinator or Solid Waste Sustainability Coordinator (1)
- ► Three residents that are experts in the renewable energy field or Two resident experts and one Pease Development Authority member (3)



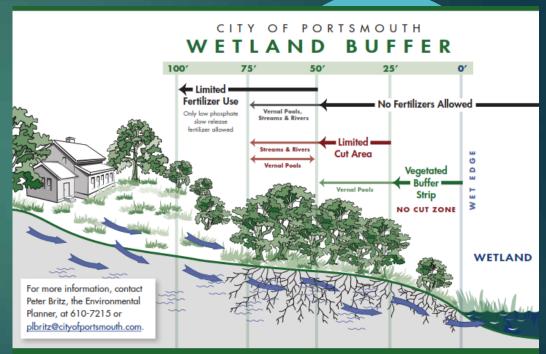
#### Chemical-Free Operations

- A Term Used to Indicate a Product is Safe, Healthy or Environmentally Friendly Because Contains Natural Ingredients.
- ► Current Chemical Regulations



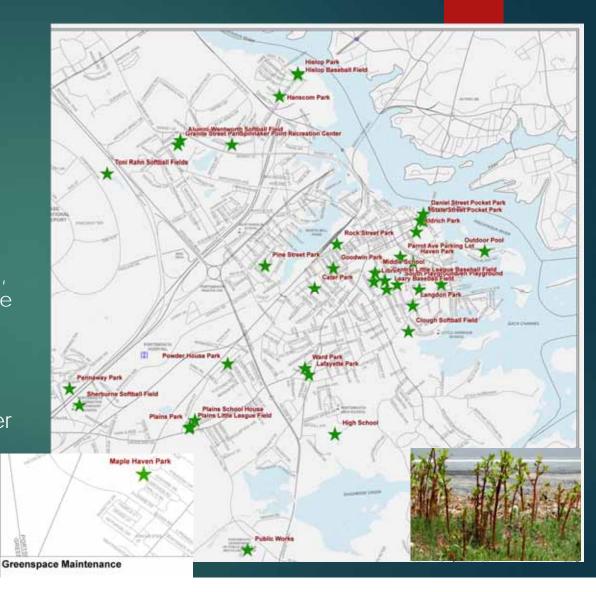
## Chemical-Free Operations

- Current Manufactured Chemical Use in City Operations:
  - ► Cleaning Supplies
  - Ground Maintenance
  - ▶ Pest Management
  - Weed Control
  - ▶ Treatment Plants



# Chemical-Free Operations Current Initiatives

- ► Integrated Pest Management Program (IPM)
  - ▶ IPM is a program based on prevention, monitoring and control which offers the opportunity to eliminate or drastically reduce the use of pesticides
- 2016 Pilot of Organic Weed Control
- Transitioning to Organic Based Fertilizer for City Parks and Fields (~ 54 acres)
- 2017 Additional Pilot planned for Organic Weed Control



# Water Quality Update: Pease Tradeport PFAS Contamination and Well Treatment



## Haven Well Shutdown: Chronology of Events

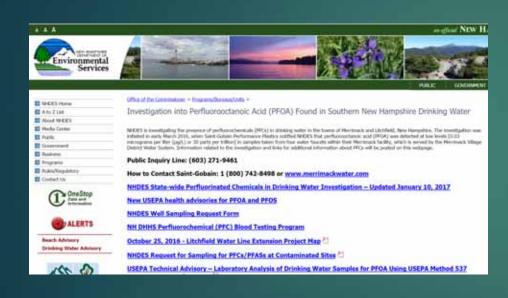
- April 2014 City Contacted by EPA regarding their request that Air Force sample the Pease Wells for PFCs
- Air Force Consultant sampled all three Pease wells in mid-April 2014 for PFCs
- May 12, 2014 City staff are notified that PFC levels in Haven Well exceeded the EPA's Health Advisory Standard for PFOS
  - ▶ 2.5 ug/L (Preliminary Health Advisory = 0.2 ug/L)
- May 12, 2014 Haven Well is shut down
- Since May 12, 2014 Pease water system is supplemented with water from Portsmouth's water system
- Ongoing Monitoring of PFCs by the Air Force's consultant
- Ongoing technical work both by Air Force and City staff/consultants
- ▶ July 2015 EPA Order to Air Force to treat aquifer and wells

### A Lot Can Happen in 3 Years...

- ► It's no longer "PFCs" It's "PFAS"
- ► It's "Parts per Trillion" (PPT)....
- ▶ A lot more places have detections
  - ► Hoosick Falls, NY
  - ▶ Merrimack, NH
  - ► Horsham, PA
  - ▶ Colorado Springs, CO
  - ► Wurtsmith, MI
  - Airway Heights, WA
  - ▶ Etc.....



#### New Hampshire's PFAS Response



- Sampling of Private Wells near Merrimack, NH and other suspected PFAS contaminated sites
- June 2016 Request Public water system sampling request (Portsmouth participated)
  - About 50% of samples in New Hampshire have some level of detection
  - Sampling is at a much lower detection level than UCMR 3 (reportable level of PFOS and PFOA was 0.02 ppb) Fire Department outreach regarding use of PFAS containing foams
- Sludge testing and other groundwater monitoring requests





# 08.26.15 Community Advisory Beard Haven Well

August 26, 2015 - CAB meeting with U.S. Air Force to discuss Peass PFC contamination

#### **Public Involvement:**

- Presentations to Portsmouth City Council
- "Testing for Pease" Group Forms
- Haven Well Community Advisory Board
  - ▶ 14 public meetings in 2014
- Blood Testing
  - ► March 31st, 2015 Public Meeting where NHHS Announces Protocol for Pease Blood Testing
  - ▶ Three public meetings announcing blood test results
- ▶ ATSDR Community Assistance Panel (CAP)
  - ► Formed in 2016 to address long-term health concerns
- Pease Restoration Advisory Board (RAB)
  - Reestablished in 2016

### Other Developments...

- June 2016 Seacoast Cancer Cluster Investigation
- ▶ July 2016 Coakley Landfill PFC detections
  - Private well sampling few detections
  - Surface water sampling higher levels detected
- January 2017 Conservation Law Foundation lawsuit against Pease Development Authority regarding Stormwater discharge of PFOA and PFOS
- ▶ January to Present 2017 Legislation addressing PFOA and PFOS drinking water standards in New Hampshire

Air Force Agreements to Address the Loss of the Haven Well

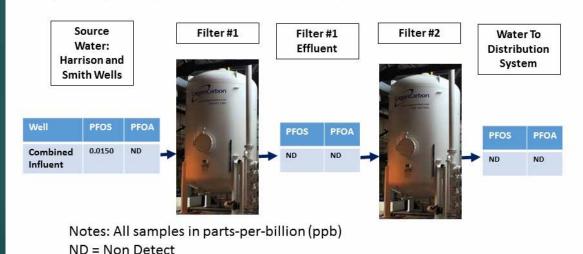
- ▶ September 2014
  - Hydrogeologic study for replacement well
  - Technical support assistance reimbursement
- ▶ November 2015
  - ▶ Preliminary Treatment Assessment
- ► April 2016
  - ▶ Treatment Pilot and Demonstration Project Filters installed Sept 2016
- ▶ February 2017
  - Additional Treatment Design Evaluation

#### Harrison and Smith Well Carbon Filters Installed – September 2016

All samples collected by Weston & Sampson

and analyzed by Maxxam Laboratory

Pease Tradeport Water System Activated Carbon Treatment Demonstration Project Sampling: May 01, 2017 Results



#### Public Outreach

- ► Treatment Design information presented to public at Pease RAB meeting at March 22, 2017 meeting
- ▶ Updates on City Website

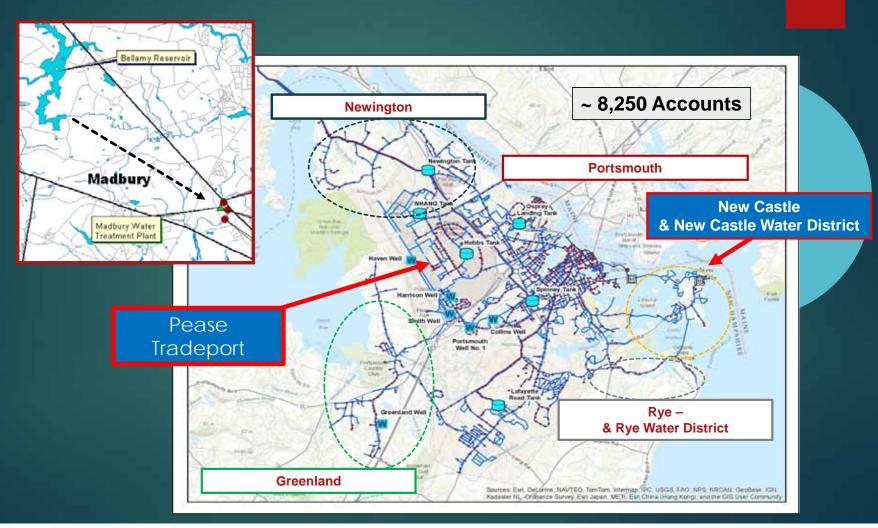


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## Looking Ahead

- Continued sampling and assessment of Harrison/Smith filter performance
- ▶ Basis of Design submitted to Air Force in May, 2017
- Design and Bidding (8 to 12 months)
- ► Construction (8 to 12 months)
- ► New system on-line (~2019)
- Continued monitoring of PFAS in wells (Air Force)
- Aquifer mitigation work (Air Force project)

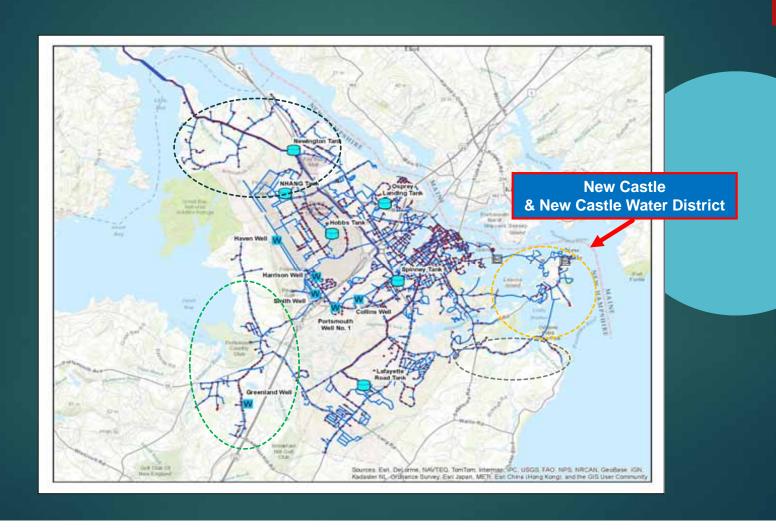
## Portsmouth Regional Water System



## Portsmouth's Regional Customers

TOTAL USAGE BRE	AKDOWN BY T	OWN		
			Average Gallons per	% of overall
Community	Accounts	Annual Gallons	Day	CONS
Portsmouth	6,787	938,423,596	2,563,999	76.8%
Newington	341	157,237,080	429,610	12.9%
Greenland	490	44,203,060	120,773	3.6%
New Castle	248	42,900,044	117,213	3.5%
Rye	70	33,177,540	90,649	2.7%
Madbury	2	5,063,960	13,836	0.4%
Durham	2	112,200	307	0.0%
TOTAL	7,940	1,221,117,480	3,336,387	

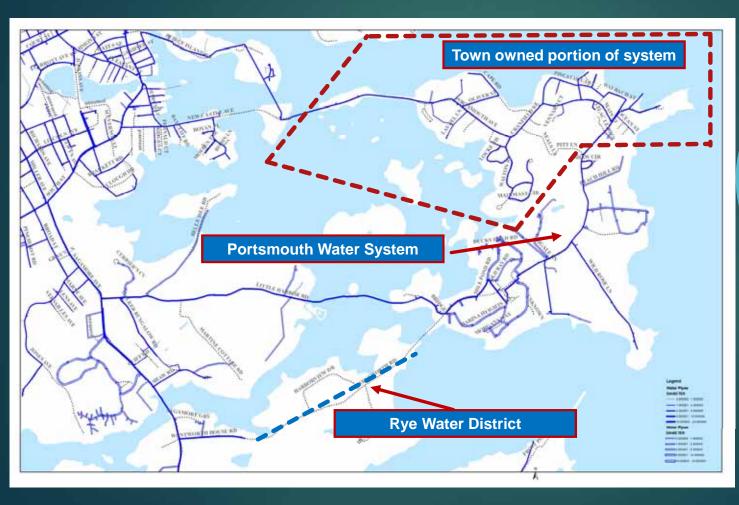
### Water Service to New Castle



### History of New Castle Water Service

- ▶ 1899 New Hampshire Legislature grants the City of Portsmouth the authority to extend its water system throughout numerous towns, including New Castle
- ▶ 1911 New Castle granted the authority to purchase bulk water from the City to conduct its own retail water system
- ▶ 1916 New Castle begins to construct their water system

#### New Castle Water Service



- City owns and operates water system serving approximately half of the island
  - 350 customers served by New Castle Water District (wholesale)
  - 250 customers served by City of Portsmouth Water System (retail)
- New Castle has no water sources – all water comes from Portsmouth system

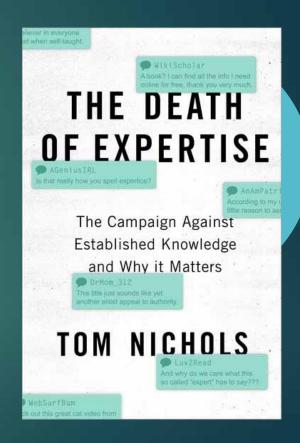
## New Castle's Desire to Transfer Their Water System to Portsmouth

- November 2013 Town sends letter to Portsmouth regarding their interest of conveying their portion of the water system to the City of Portsmouth. Such a transaction would include:
  - Inventory phase (complete)
  - Transfer phase (ongoing)
  - Implementation phase (to be determined)
- New Castle contracted with Underwood Engineers to perform an assessment of water system needs.
  - ► Report issued in 2016
- Additional follow-up work is ongoing to assess overall needs and coordination of needed upgrades, together with an agreement with City to proceed
- Town anticipates a public vote to move forward with transfer and costs associated with system upgrades



#### Context

- Information overload
- Broad access to unverified information
- Information without help for interpretation or application
- Expectations of definitive solutions
- Downsides of populism



## Goal: Weigh, Balance, Make Explicit Factors Involved in Decision Making

- Scientific
- Affect/Emotional/Personal
- Historical
- Legal
- Practical



#### Four Possible Lines of Action

- 1. Expert Advice to Interpret Best Available Information
- 2. More Extensive Deliberation in Decision Making Processes
- 3. Training for Councilors in Key Technical Areas
- 4. More Emphasis on Communicating Policy Decisions and Documenting Determinative Factors

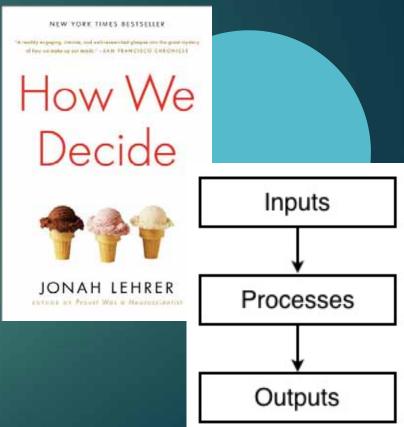
## Expert Advice to Interpret Best Available Information

- Standing panel of research experts of Volunteers from the region
- Representative of different disciplines
- Review and advise on implications of information used for policy decisions



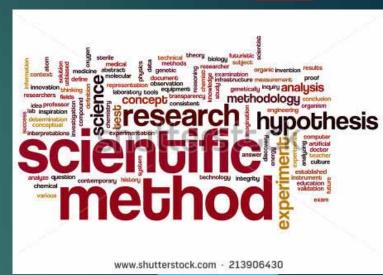
More Extensive Deliberation in Decision Making Processes

- Use a decision making protocol
- Customize for factors to weigh
- Facilitate individual Councilor consideration of factors
- Provide clearer public picture of decisions—serve as guide for documentation



## Training for Councilors in Key Technical Areas

- Level the playing field—common background
- Foundational knowledge-key concepts related to study interpretation and data summaries
- Study design features: sample size, types of comparison, attribution issues, levels of confidence, meta-analyses
- Common features of data presentations

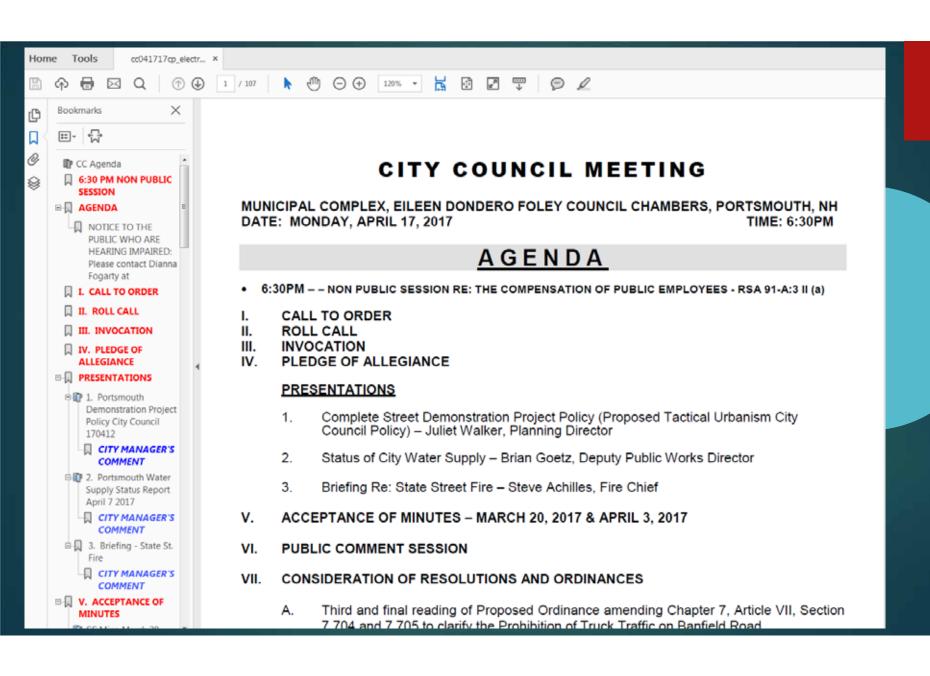


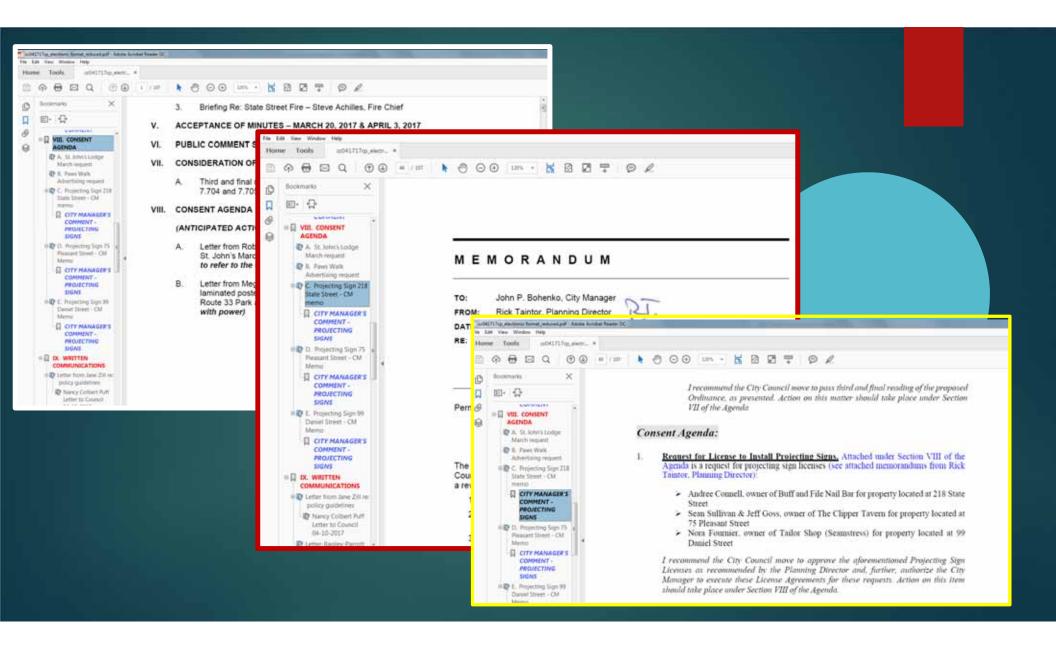


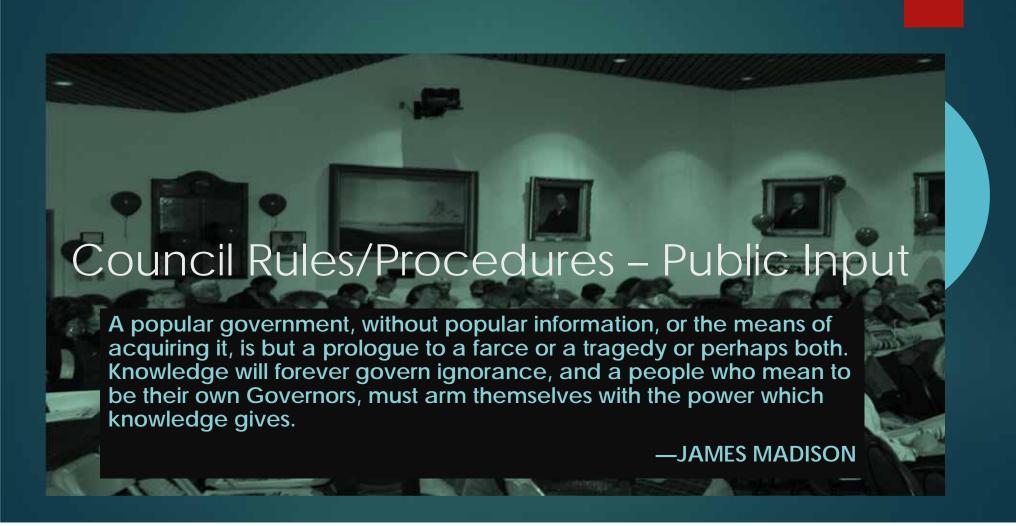
Communicating Policy Decisions & Documenting Determinative Factors

- Communicate complex information
- Provide citizens with full information about background to decisions—don't rely only on reporting in press/social media
- Be aware of broad frames of reference, how issues are understood
- Use easy-to-understand tools
- Standing panel of volunteer communicators
- Document influencing factors along with decision









### Input - Methods & Opportunities

- ▶ Public Comment at Council Meetings
- ► Emails, Correspondence
- ▶ Blue Ribbon Committees
- Presentations
- Work Sessions
- JBC, CIP, Budget "Super Saturday," Goal Setting, Retreats
- ▶ Council Ward Liaisons
- Social Media, Newspaper
- ▶ Other? Informal interactions, social engagement

#### AP2 PUBLIC PARTICIPATION SPECTRUM

#### INCREASING LEVEL OF PUBLIC IMPACT

	HINGS HAVE VOICE STANDARDS OF BATH			
INFORM	CONSULT	INVOLVE	COLLABORATE	EMPOWER
Public Participation Goal:	Public Participation Goal:	Public Participation Goal:	Public Participation Goal:	Public Participation Goal:
To provide the public with balanced and objective information to assist them in understanding the problems, alternatives and/or solutions.	To obtain public feedback on analysis, alternatives and/or decisions.	To work directly with the public throughout the process to ensure that public concerns and aspirations are consistently understood and considered.	To partner with the public in each aspect of the decision, including the development of alternatives and the identification of the preferred solution.	To place final decision-making in the hands of the public.
Promise to the Public:	Promise to the Public:	Promise to the Public:	Promise to the Public:	Promise to the Public.
We will keep you informed.	We will keep you informed, listen to and acknowledge concerns and provide feedback on how public input influenced the decision.	We will work with you to ensure that your concerns and aspirations are directly reflected in the alternatives developed and provide feedback on how public input influenced the decision.	We will look to you for direct advice and innovation in formulating plutions and incorporate your advice and reformendations into the decisions to the maximum extent possible.	We will implement what you decide.
Example Tools:	Example Tools:	Example Tooks:	Example Tools:	Example Tools:
fact sheets     web sites     open houses.	public comment     focus groups     surveys     public meetings.	workshops     deliberate polling.	citizen advisory committees     consensus-building     participatory decision-making.	citizen juries     ballots     delegated decisions.
Copyright IAP2. All rights reserved				

## Input/Output – Methods & Opportunities

- Public Comment at Council Meetings
- ► Emails, Correspondence
- ▶ Blue Ribbon Committees
- Presentations
- Work Sessions
- ▶ JBC, CIP, Budget "Super Saturday," Goal Setting, Retreats
- Council Ward Liaisons
- Social Media, Newspaper

#### IAP2 PUBLIC PARTICIPATION SPECTRUM

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Public Participation Goal:	Public Participation Goal:
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Example Tools:	Example Tools:
fact sheets     web sites     open houses.	public comment     focus groups     surveys     public meetings.
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#### Input/Output – Methods & Opportunities



#### O- Help is on the way with Foundry Place garage

The newest data on Portsmouth parking indicates the downtown parking downtown parking spaces are typically occupied over 90 perent of the time. If the further than 15 cott Park) are full over 94 percent of the time. If the further than 25 at 201 Me



#### O= Parking garage: Don't worry, be happy

My recent comments as reported in the article about the cost overrun of elucidation. I stand by my statement that this is obscene, It has been obsequent that I have been brought to the promised land. It was a long journ furted large 3 of 201 MI.

#### Some facts about parking revenue

May 11 - To the Editor:

Recently, both Portsmouth's parking and annual budget have been examined by many in this community who are concerned about future impacts on tax rates – a genuine concern that I would like to touch upon.

On Wednesday evening, the city manager presented the FY18 budget during a special council meeting. One of the areas that he talked about was revenues for the FY18 budget. He noted in his presentation that the Parking and Transportation Fund – separate from the General Fund – currently sends \$2.4 million to the General Fund annually to help reduce taxes by approximately 50 cents. Over a ten year period, the Parking Fund has sent a total of \$20,533,000 to the General Fund to help offset taxes in the amount of approximately \$5 over that period.

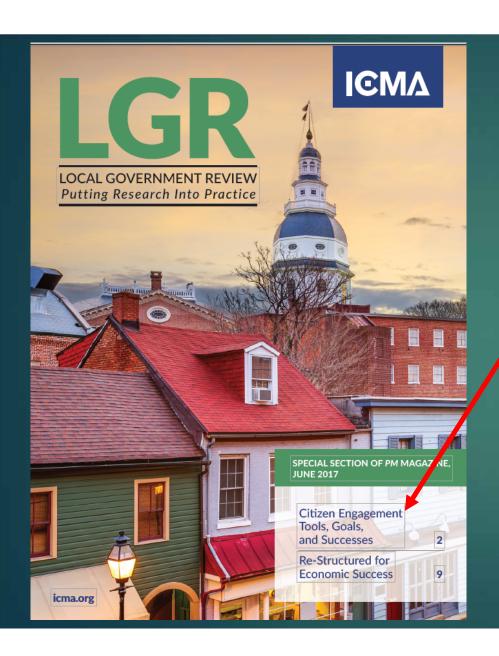
This year, the Parking Fund has also provided an additional \$1,122,000 of services that would typically be funded by the General Fund. Some of those services include \$474,000 for senior transportation, as well as support for mass transit and the free parking shuttle service to the downtown. Other services include \$150,000 to implement the new start of the school times with school bus support and \$80,000 for a downtown police officer.

Going forward, the parking users will continue to support the Parking Fund, subsequently preserving the General Fund and alleviating the property tax rates within the General Fund. With that said, all debt service repayments for the new parking garage at Foundry Place will come out of the Parking Fund, therefore leaving the General Fund and property taxes untouched.

It is important for taxpayers to realize that property taxes have not gone to support parking or parking garages, but rather the opposite is true in that parking revenues have substantially influenced the city's maintenance of a lower tax rate.

Jack Blalock

Mayor of Portsmouth



## Engagement – Methods & Opportunities

- ▶ Blue Ribbon Committees
- Presentations
- Work Sessions
- ▶ JBC, CIP, Budget "Super Saturday," Goal Setting, Retreats
- Council Ward Liaisons
- Social Media, Newspaper

#### Extent of Use

TABLE 1	Engagement	<b>Tools Rank Ordered</b>	by Extent of Use
---------	------------	---------------------------	------------------

CITIZEN ENGAGEMENT TOOL	Number of Respondents	Moderately, Regularly, or Frequently	Mean	Median
Town hall meetings	532	73%	3.35	3
City-appointed committee assignments	511	67%	3.23	3
Social media (Facebook, Twitter, etc.)	510	66%	3.22	3
Strategic planning meetings	518	63%	2.91	3
Neighborhood association notification of land use changes in their area	487	52%	2.8	3
Participatory budgeting	520	51%	2.76	\3/
Citizen survey	517	46%	2.56	2
Participatory design	492	41%	2.41	2
Citizen review board	497	31%	2.11	2
Citizen academies	484	26%	1.98	1
Referenda, initiatives, recalls	489	18%	1.91	2
Citizen code enforcement deputies	487	22%	1.77	1
Neighborhood association control over zoning changes	497	19%	1.67	1
Online engagement platforms (Peak Democracy, Budget Allocator, etc.)	479	17%	1.66	
Neighborhood association decision control over some budget amount	479	15%	1.59	1
311 phone system	449	11%	1.44	1

Note: A mean score of "3" indicates the tool was used moderately.

1 = Never

2 = Rarely

3 = Moderately

4 = Regularly

5= Frequently

#### Don't Know

- Public Comment at Council
- Emails, Correspondence
- Blue Ribbon Committees
- Presentations
- Work Sessions
- JBC, CIP, Budget "Super Saturday," Goal Setting, Retreats
- Council Ward Liaisons
- Social Media, Newspaper

#### Perceived Success

TABLE 2 | How Respondents Rated the Successful or Unsuccessful Use of Different Engagement Tools

CITIZEN ENGAGEMENT TOOL	Number of Respondents	Somewhat or Very Successful	Somewhat or Very Unsuccessful	Don't Know
Social media (Facebook, Twitter, etc.)	340	87%	7%	6%
Citizen survey	241	86%	10%	4%
Town hall meetings	391	85%	13%	2%
Strategic planning meetings	320	79%	11%	11%
City-appointed committee assignments	340	79%	10%	12%
Citizen academies	128	77%	15%	9%
Citizen review board	156	74%	11%	15%
Neighborhood association notification of land use changes in their area	257	72%	8%	20%
Participatory budgeting	266	70%	20%	9%
Participatory design	208	69%	17%	14%
Referenda, initiatives, recalls	89	69%	11%	20%
Citizen code enforcement deputies	112	68%	14%	18%
Neighborhood association control over zoning changes	88	63%	9%	28%
Online engagement platforms (Peak Democracy, Budget Allocator, etc.)	87	61%	17%	22%
Neighborhood association decision control over some budget amount	72	58%	14%	28%
311 phone system	57	56%	19%	25%

Note: A mean score of "3" indicates the tool was used moderately.

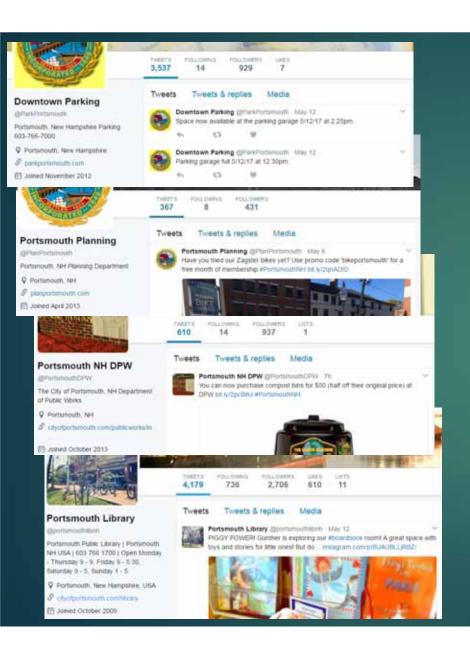
- 1 = Very unsuccessful
- 2 = Somewhat unsuccessful
- 3 = Somewhat successful
- 4 = Very successful Don't Know
- Public Comment at Council
- Emails, Correspondence
- Blue Ribbon Committees
- Presentations
- Work Sessions
- ▶ JBC, CIP, Budget "Super Saturday," Goal Setting, Retreats
- Council Ward Liaisons
- Social Media, Newspaper

#### Key Take Aways

- ▶ Top 3 Tools = City Hall meetings, gov't appointed committee assignments, and social media
- Newer tools (on-line engagement) do not have sufficient adoption to evaluate effectiveness
- Social media, surveys, and City Hall mtgs. were rated as most successful
- Getting a broad cross-section of input is important

#### KEY SURVEY TAKEAWAYS

- Then half meetings, government accessed conmittee assignments, and social media Plantieus. Surface, and Jumm the high time offices regignment to the control in social memorature.
- Some Soon, Auch as 333 Aptents and online magagement publishers, are finished ness and dwell have sufficiently existingward adjuster to determine affectiveness.
- Of the book evolution, social matte Pacificon, Switze, etc.). Other syndrys, and basis has been ingle were sold at the most submitted in meeting engagement guin.
- 4. Alexand everyone agreed that lessing the public
- with the grain of receiving children, but there has part the grain of collaborating with others, and very the happent the grain of engineering office with the collaborating bulleting.
- The majority of requirements said that petting a broad cross-section of residents is an important a highly incordant goal of their local government.
- A. There was no statistically nearingful different between clusts and reprinted representation regions of sector metric of ultime participates
- 3. Larger jurnels; those tended to report higher of particles from

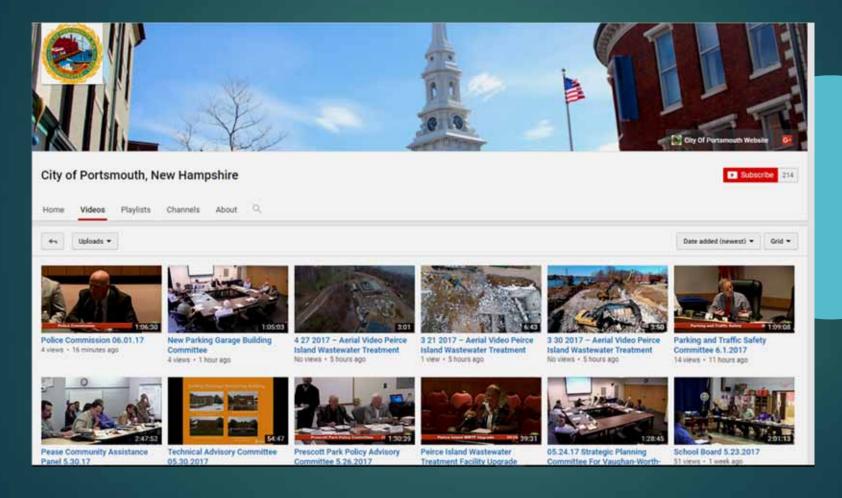


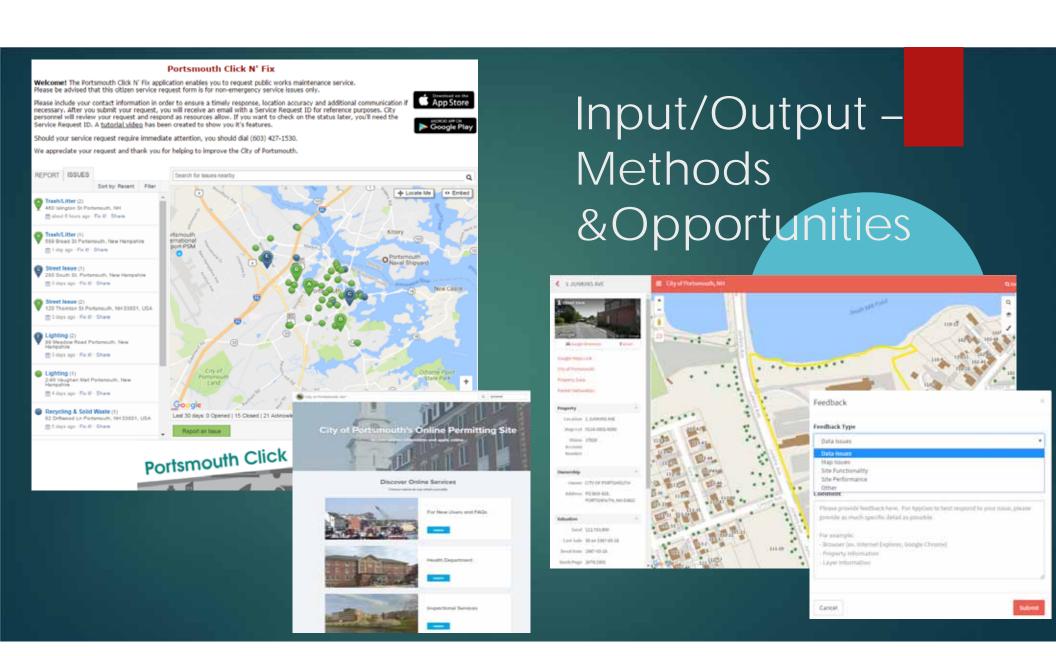
## Output – Methods & Opportunities

HOW can we keep people informed? How can we reach them?



## Keeping People Informed...







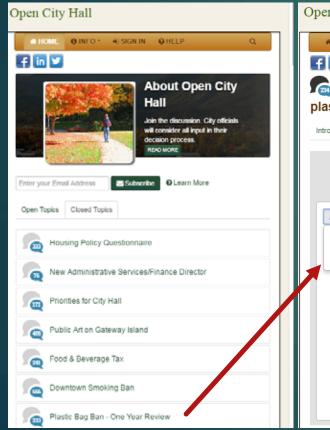
# Input/Output - Methods & Opportunities

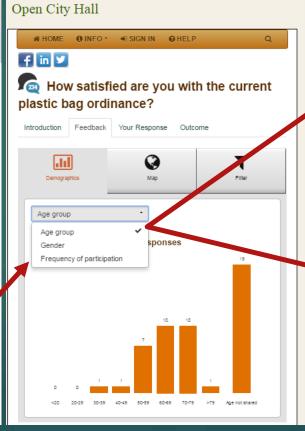
HOW can we keep people informed?

How can we reach them?

# Input - Methods & Opportunities

Who are we NOT hearing from? How can we reach them?









s an information session during normal business hours responsive to residents who may be

discouraged of attending public meetings outside of their communities and during evening hours.

> ALL SESSIONS WILL BE FROM 10:00 A. M. 11:00 A.M.

2017

### April-May-June Meetings

April 19th 2017 Clean Slate Day
Annie's Place, 4014 SW Gage Center Drive \*\*\*\*\*\*\*\*\*\*\*\*\*

May 17th 2018 Budget Priorities

Mc Donald's, 2880 SE California

June 21st

Topeka Shawnee County Public Library Juli's Coffee and Bistro, 110 SE 8th Avenue

For further information please contact:

Shane Wilson swilson @ topeka.org or 368-4492.

10:00 A. M. TO 11:00 A.M.

the community opportunity to hear directly from city officials and representatives in an informal setting at a local venue in their neighborhoods about city programs, initiatives and operations.



# Input -Methods & Opportunities

Who are we NOT hearing from? How can we reach them?



## Topeka Tweet-A-Longs

Blog posts for the weekly #TopekaTweetALongs. Follow @cityoftopeka on Twitter if you want the live action coverage, Storify.com/cityoftopeka for collection of tweets.

Wednesday, March 9, 2016

### Topeka's water quality put to the test

TL;DR Topeka has an extensive water treatment process that takes a full day from river to tap. And because it's on everyone's mind: None of our water mains are made of lead -- only lead in the City is found in service lines and interior plumbing of older homes, and they've never been above EPA regs. Also, the Kansas River has hard water, so very little corrosion (you can think those white rings around your faucets for that).

6) Storify by City of Topeka a year ago







## Testing Topeka's water quality

#topekatweetalong went around with water plant manager Bruce Northrup to talk water quality and our treatment process



#### **Blog Archive**

- ¥ 2016 (9)
- ▶ April (2)
- ▼ March (3)

Parking Control Officers don't have it that bad in...

Topeka's water quality put to the test

#### Finance goes to school

- February (1)
- ▶ January (3)
- ≥ 2015 (25)

# Input – Methods & Opportunities

Who are we NOT hearing from? How can we reach them?

# Appointment Processes







Mayor Appoints w/Council Concurrence

- Statute Driven
- Charter Rules
- Diversity, Expertise
- What does "vacancy" mean? Term?



## An Open Letter from the Alliance for Innovation



When the Alliance for Innovation completed its recent strategic plan, we committed to discovering the "next big things" facing local governments. We challenged ourselves to look beyond the horizon we could see, and imagine what our cities and counties might look like one generation from now. It was an audacious task, undertaken to ensure that our members and their successors—the most innovative city and county leaders on the planet—are well equipped to face the future, whatever it holds.

We chose a twenty-year time horizon.

Why? Twenty years is the average length of a generation.

Thinking twenty years into the future enables us to get out of our own way and imagine a future beyond ourselves when many of us will be retired, or handing the reins to our successors. Thinking of the kinds of communities our children and grandchildren will inherit - and the communities we have served and loved - often brings out the best in us: we want to imagine the greatest number of possibilities and when those possibilities impact those we love, we bring focus to the task.

# Alliance for Innovation -

Are you Future Ready?

# What Trends are Affecting Portsmouth?

- ► Resource Trends
- ▶ Demographic Trends
- ► Technological Trends
- ▶ Governance Trends



# What Trends are Affecting Portsmouth? **GOVERNANCE**



## **GOVERNANCE TRENDS**

37. Declining Federal Government

★ 38. Trust in Government

39. City-to-City Collaboration

40. VUCA Leadership

★ 41. Citizen Engagement

★ 42. Direct Democracy

★43. Corporate and Special Interest Influence

44. Fiscal Uncertainty

"A critical challenge for local government leaders is to recruit and retain qualified leaders at every level."

### Political trust



transcends partisanship; it

"happens when citizens appraise
the government and its institutions,
policy-making in general and/or the
individual political leaders as promisekeeping, efficient, fair and honest."

Political trust depends on legitimate
policy-making.

### Social trust



refers to citizens' confidence in each other. Communities with greater social trust have more cohesion and are more resilient.

(See Trends 26, 28, 29, and 31 for key trends related to social trust.)

# What Trends are Affecting Portsmouth? **GOVERNANCE**



### Citizen Engagement

How do you engage citizens in rich discussions that have long-term importance to the community?

Over the next twenty years, next-generation citizens will become the majority of our citizens. They don't "show up" to place-based events in traditional ways. Citizen engagement—how it's planned, executed, incorporated and measured—will be key.

Innovations are being tested in local governments around the world and cities are sharing their best practices widely. Future-ready communities will experiment with a broad range of citizen engagement techniques.



### Direct Democracy

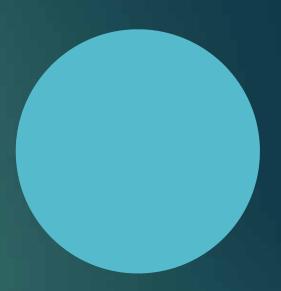
In the age of social media and real time digital communication, some residents are calling for more direct democracy. In the U.S., the use of ballot initiatives is a traditional form of direct democracy, but the development of new technologies has expanded the possibilities. Experiments with participatory budgeting, for example, have blossomed from cities in Brazil, to countries around the world.

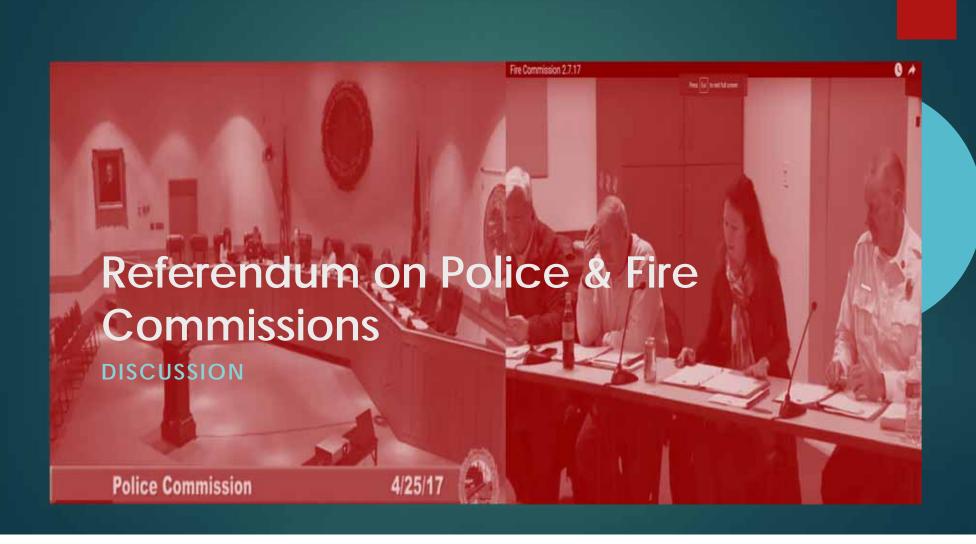
"...technology can make it easier to create conditions for direct democracy – providing information and participatory opportunities, including the use of social media or online town halls to discuss issues, and platforms to rank or rate ideas, which have been used by some cities in their budgeting processes."

# What are Portsmouth's Next Big Challenges?

- Natural environment resiliency (climate change, renewable energy)
- Pension Liability/Post-Retirement Obligations
- ▶ Tax Rate Moderation Alternate Revenue Sources?
- "Balancing" Development (Density, Scale, Quality)
- ▶ Transportation Alternatives
- ► Housing and Workforce (2.1 jobs/person)

# What Trends are Affecting Portsmouth?





# Civilian Oversight...in 13 NH Cities

City	Commission?	#, Elected/Appointed
Berlin	PD	3, appointed
Claremont	n/a	
Concord	n/a	
Dover	n/a	
Franklin	PD, FD "Committees"	3, appointed, advisory to Council
Keene	n/a	
Laconia	PD	3, elected
Lebanon	n/a	
Manchester	PD, FD	5, appointed, advisory
Nashua	PD, FD	5, Governor-appointed
Rochester	PD	3, elected by ward
Somersworth	n/a	

### Berlin

- It shall be the duties of said Police Commissioners to appoint such police officers, constables and superior officers, as they may in their judgment deem necessary, and to fix their compensation.
- The compensation of the Police Commissioners shall be fixed by the City Council.
- The Police Commissioners shall have authority to remove any officer at any time for just cause and after due hearing, which cause shall be specified in the order or removal.
- The Police Commissioners shall have full power to make all rules for the government of the police force and to enforce said rules.

### Laconia

DIVISION 3. POLICE COMMISSION\* Section 1. [Members generally.] The mayor and council of the City of Berlin shall appoint on a non-partisan basis a police commission consisting of three (3) members..... The mayor and council shall have full power to remove any commissioner at any time.

Section 2. [Powers, duties generally.] It shall be the duty of said police commission to appoint such police officers, constables and superior officers as they may in their judgment deem necessary; and to fix their compensation. The police commissioners shall have authority to remove any officer at any time for just cause and after due hearing, which cause shall be specified in the order of removal. Said commissioners shall have authority to make and enforce all rules and regulations for the government of the police force. The responsibility for fiscal authority will rest with the city council in accordance with the city charter.

Section 3. [Compensation.] The compensation of the police commissioners shall be fixed by the city council.

## Nashua

### Commission Description

It shall be the duties of said police commissioners, to appoint such police officers, constables and superior officers as they may in their judgment deem necessary, and fix their compensation, who shall devote their whole time to their said duties and who shall not be engaged or engage in any other business or occupation, or hold any other state, county or municipal office, all of who shall be appointed by the police commissioners, and who shall serve during good behavior and while competent to discharge the duties of the office. The police commissioners shall have authority to remove any officer at any time for just cause and after due hearing, which cause shall be specified in the order of removal. [A-103] The police commissioners shall have full power to make all rules for the government of the police force and to enforce said rules. The said commissioners shall have full and complete care and control of all lands and buildings thereon, used and erected for the use of the police department; and whenever the same shall cease to be used for said purpose, they shall revert to the care and control of the city. All buildings erected, aftered, remodeled, or changed, for the use of the police department shall be constructed and made under the joint direction of the commissioners and the land and buildings committee of the board of aldermen, and no building shall be erected, altered, remodeled, or changed, unless the plans thereof have been previously submitted to the board of police commissioners and approved by it, and upon completion thereof they shall be and continue in the sole control and care of the commissioners. (A-104)

### Active Members

Nicholas H. Dahl

Phone: 233-0650

Matthew E.

Plante

Special Designation: Clerk Appointment By: Governor

James Tollner

Ald, Lori Wilshire

Ald, David W. Deane

Name: NICHOLAS H. DAHL

Board or Commission Name: POLICE COMMISSION

Term Length: 3

Original Appointment Date: Oct 21 2015 Oath Administered: Oct 27 2015

End of Term Sep 1 2018 How Established:

Special Reference 1 Special Reference 2: Special Requirements:

#### About the Commission

The Police Commissioners shall have full power to make all rules for the government of the police force and enforce said rules. They shall appoint police officers, constables and superior officers, shall remove any officer at any lime for just cause and after due hearing shall have full and complete care and control of all lands and buildings use by the police department

### Rochester

ROCHESTER: Elected, 3-member

SECTION 24: DUTIES OF POLICE COMMISSION It shall be the duty of the Board of Police Commissioners authorized hereunder to appoint such police officers, constables, and superior officers as it may in its judgment deem necessary and to fix their compensation; and, to make all rules and regulations for the government of the police force and to enforce the same. SECTION 25: POLICE COMMISSION, REMOVAL **AUTHORITY The Board of Police** Commissioners shall have authority to remove any police officer, constable, or superior officer of the force at any time for just cause and after due hearing which cause shall be specified in the order of removal.

## Police Commission - Adopted November 5, 1991

### **POWERS**

The Police Commission shall appoint such permanent patrol officers, sergeants, captains, commanders, and police chief, as they deem necessary. The Commission shall have authority to consider and act upon any complaint and/or employee grievance(s) brought to it through such procedures. Where the Commission determines there to be sufficient cause, the Commission may, after a hearing consistent with the requirements of due process, discipline or remove any employee of the Police Department against whom such a complaint has been brought. Appeals from such decisions shall be heard pursuant to such grievance procedures as shall be established by the Commissioners or as prescribed in respective collective bargaining agreements. The commission shall assume all administrative responsibilities, which would otherwise be vested in the City Manager under this charter relating to the administration of the Department. Such power to include, but not limited to, the following:

- A. Determine the number, location and type of facilities and installations, subject to the approval of the City Council
- B. To determine the size of the work force and increase or decrease it's size, subject to the approval of the City Council

## Fire Commission – Adopted November 3, 1987

### **POWERS**

The Fire Commission shall appoint such permanent Firefighters, Lieutenants, Captains, Deputy Chiefs, a Fire Chief and any call firefighters as they may deem necessary, subject to the approval of the City Council. The Commission shall have authority to consider and act upon any complaint and/or employee grievance(s) brought to it through such procedures, as it shall establish. Where the Commission determines there to be sufficient cause, the Commission may, after a hearing consistent with the requirement of due process, discipline or remove any Firefighter or Officer against whom such a complaint has been brought. Appeals from such decisions shall be heard pursuant to such grievance procedures as shall be established by the Commissioners with the respective contracts (work agreements) through which such persons were employed.

The Commission shall assume all administrative responsibilities, which would otherwise be vested in the City Manager under this Charter relating to the administration of the Fire Department. Such power to include, but not be limited to, the following:

- Determine the number, location and type of facilities and installations, subject to the approval of the City Council;
- B. To determine the size of the work force and increase or decrease it's size, subject to the approval of the City Council.

### Manchester

CITY CHARTER (11/5/96)

Section 3.11 DEPARTMENT BOARDS AND COMMISSIONS.

- (a) In order to provide citizen input to the city departments, the board of mayor and aldermen may establish commissions to consult, advise and make policy recommendations to the department heads and board of mayor and aldermen on matters appropriate to the department.
- to Upon request of the board of mayor and aldermen or the department head, the commission may advise the board or the department head on specific matters referred to the commission
- (c) The commission shall have no responsibility for personnel decisions or administration of the department unless otherwise required by state statute or this charter.
- (d) If specifically requested to do so by the mayor, the commission may serve as a nominating committee to recommend a candidate to the mayor for department head.
- (e) Upon request of the board of aldermen the commission shall assume the policy making authority of the board of aldermen in accordance with Section 2.04 of this charter. The board of aldermen shall retain the right to rescind such action.



Frent: Thomas Hammond (Chairman), Woullard Lett, Richard Bunker (Clerk) Back: William Clifford, Jerome Duval

### Police Commission meetings:

Date & Time

1st Wednesday of each month at 9:00 a.m.

#### scation.

Manchester Police Department 351 Chestnut Street, Manchester, NH 03101

Meeting Notices/Agendas are posted one week prior to each meeting at the City Clerk's Office (City Hall), at the main City Library (Pine Street), and on the Police Department blog.

#### Contact Commissioners

Mail: olg Manchester Police Department
 E-mail: Manchester/PO@manchesternh.gov

CITY CHARTER (11/5/96)

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- (d) If specifically requested to do so by the mayor, the commission may serve as a nominating committee to recommend a candidate to the mayor for department head.
- (e) Upon request of the board of aldermen the commission shall assume the policy making authority of the board of aldermen in accordance with Section 2.04 of this charter. The board of aldermen shall retain the right to rescind such action.

# Civilian Oversight?

## SECTION 3.16 - CIVILIAN REVIEW BOARD

The City Council is hereby authorized to create by ordinance a Civilian Police Review Board to investigate complaints by members of the public concerning misconduct by police officers. The ordinance adopted under the authority of this provision shall describe the membership and composition of the Board, method for selecting such members, the authority of the Board and the procedures to be followed by the Board.

