



City Council Public Hearing

May 2, 2018

Portsmouth City Hall

General Government, Police, Fire, & School Departments

The Proposed Annual Budget

Fiscal Year 2019

(July 1, 2018 - June 30, 2019)

FY2019 Joint Budget Committee

- **Charge of the JBC - The JBC shall advise the City Manager and City Council on the adoption of guidelines for the preparation of the proposed FY19 budget.**
- **7 Voting Members**
 - Mayor Jack Blalock
 - (2) City Councilors – Chris Dwyer and Rebecca Perkins
 - (2) School Board Members – Ann Walker and Kristin Jeffrey
 - Fire Commission Member – Jennifer Matthes
 - Police Commission Member - Joseph Onosko
- **5 Non-voting Ex-officio Members**
 - City Manager John P. Bohenko
 - Director of Finance Director Judie Belanger
 - Superintendent of Schools Steve Zadravec
 - Fire Chief Steven Achilles
 - Police Chief Robert Merner

**2 Meetings:
November 29, 2017
December 13, 2017**

January 16, 2018 City Council Meeting Minutes:

As a result of input and recommendations from the JBC, the consensus of the City Council was to set a goal of no more than a 3.25% increase for all departments in the Operating Budget

Remaining FY2019 Budget Scheduled Dates

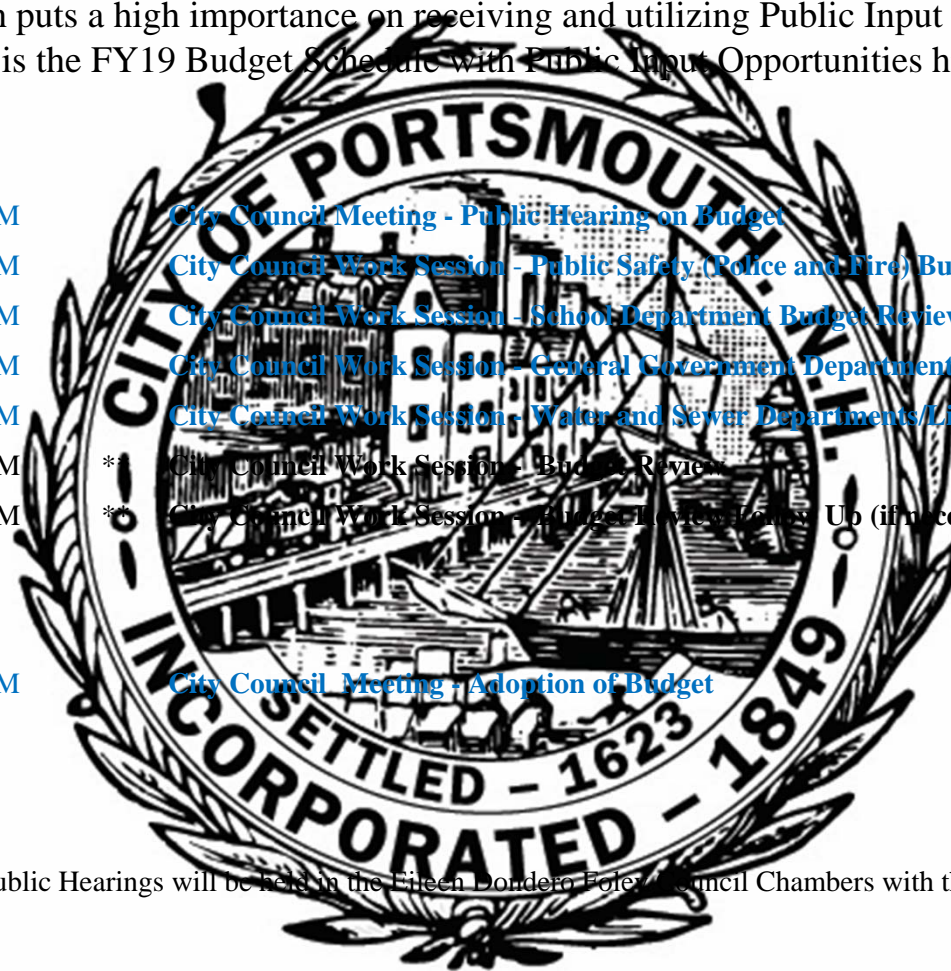
The City of Portsmouth puts a high importance on receiving and utilizing Public Input throughout its Budget Process. Below is the FY19 Budget Schedule with Public Input Opportunities highlighted in **blue**.

May 2018

2	Wednesday	6:30 PM	City Council Meeting - Public Hearing on Budget
9	Wednesday	6:30 PM	City Council Work Session - Public Safety (Police and Fire) Budget Review/Listening Session
10	Thursday	6:30 PM	City Council Work Session - School Department Budget Review/Listening Session
14	Monday	6:30 PM	City Council Work Session - General Government Departments/Listening Session
16	Wednesday	6:30 PM	City Council Work Session - Water and Sewer Departments/Listening Session
23	Wednesday	6:30 PM	** City Council Work Session - Budget Review
30	Wednesday	6:30 PM	** City Council Work Session - Budget Review/Policy Up (if necessary)

June 2018

4	Monday	7:00 PM	City Council Meeting - Adoption of Budget
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All Meetings, Work Sessions, and Public Hearings will be held in the Eileen Dondero Foley Council Chambers with the exception of the following:

** Conference Room A - City Hall (1 Junkins Ave)

All Meetings, Work Sessions, and Public Hearings will be recorded and televised on Channel 22, as well as available through the City's YouTube Channel and the City Website.

Budget Document GFOA Guidelines

Policy Document

- Financial Guidelines and Policies
- Priorities and Long-Term Planning
- CIP Summary
- Rolling Stock Plan

Financial Plan

- Detailed Debt Service Summary with Future Outlook
- Capital Project Summary
- Consolidated Financial Overview
- Provide Estimated Tax Rate

Operations Guide

- Budget Summary by Departments
- Program and Services by Departments
- Performance Measures by Department
- Position Summary Schedules

Communications Device

- Guide to the Budget Document
City Charter Requirements
Budget Schedule
- Community Profile
- Account Structure

New This Year

- Stormwater Division
- Tax Relief Information
- Abatement Process



City has received 12 consecutive Budget
Presentation Awards

Long-Term Financial Planning & Policies

Policies for Addressing Impacts on Current and Future Budgets

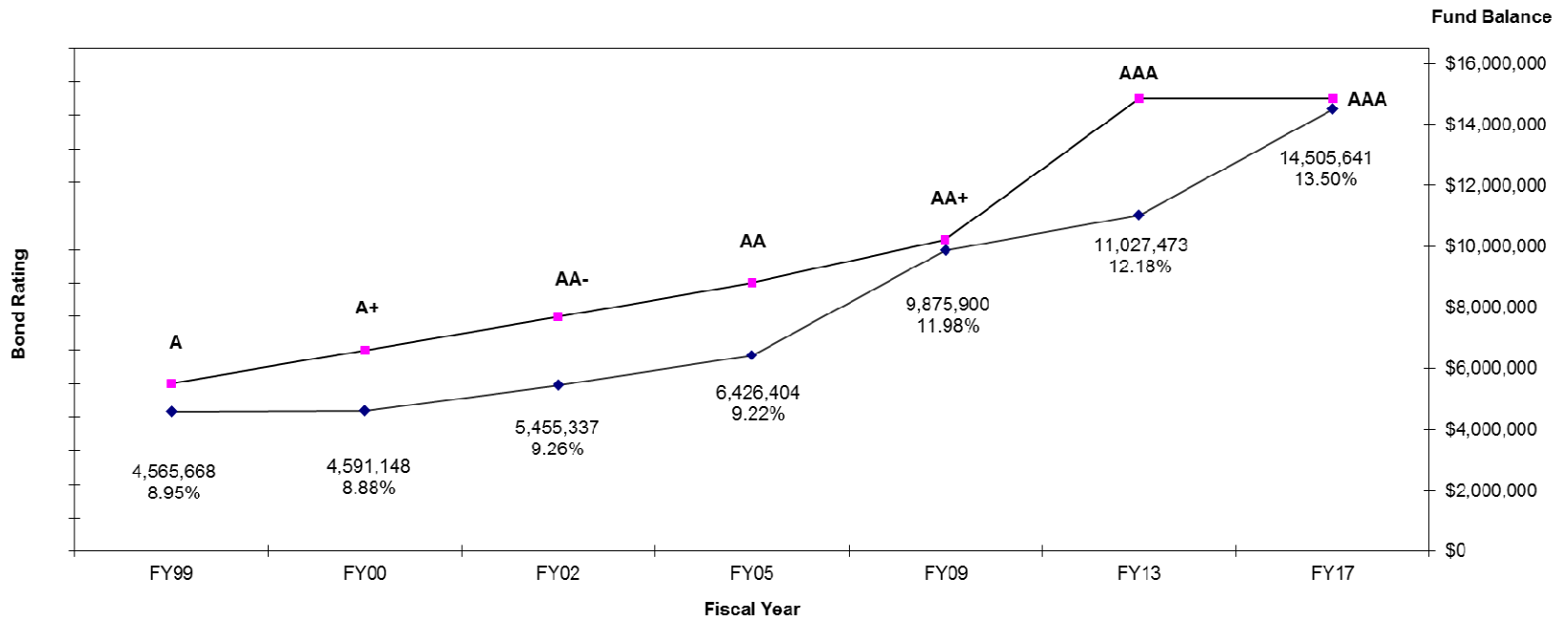
- **Unassigned Fund Balance Ordinance**
- **Leave at Termination Stabilization Fund**
- **Health Insurance Stabilization Fund**
- **Debt Service Planning Policy**
- **Capital Improvement Plan**
- **Rolling Stock Replacement Program**

STANDARD
& POOR'S

INVESTMENT GRADE RATINGS Standard & Poor's
AAA
AA+
AA
AA-
A+
A
A-
BBB+
BBB
BBB-
BB

Standard & Poor's		
Year	Number of Years at Rating	City of Portsmouth
2013-2016	4	AAA
2009-2012	4	AA+
2005-2008	4	AA
2002-2004	3	AA-
2000-2001	2	A+
1994-1999	6	A

PORTSMOUTH'S BOND RATING





FY 2019 Proposed Budget

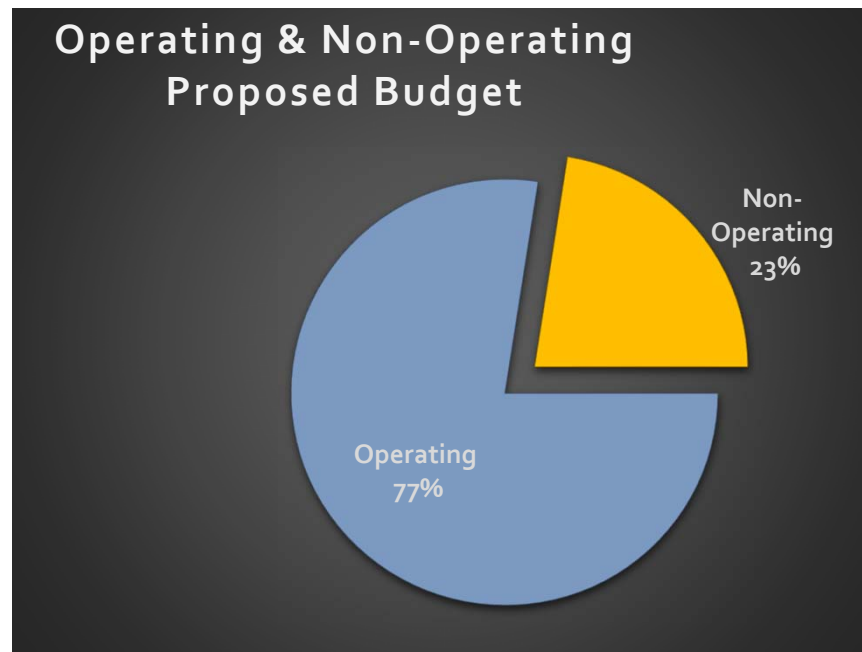
Citywide Goals

Goals set forth by the City Council in partnership with its Citizens and Businesses

- **Promote and Support Sustainable Practices**
- **Create a Bikeable and Walkable Community**
- **Address Transportation and Parking Needs**
- **Improve Public Outreach**
- **Provide a Diverse Educational Environment**
- **Promote a Welcoming, Safe and Diverse Community**
- **Build and Maintain a Robust and Authentic Infrastructure**
- **Support a Vibrant Economic Environment for Businesses to Grow and Thrive**
- **Promote Involvement in Legislative Development to Protect Operations and Assets**
- **Maintain Financial Stability; and**
- **Preserve and Restore Historic Structures and Artifacts**

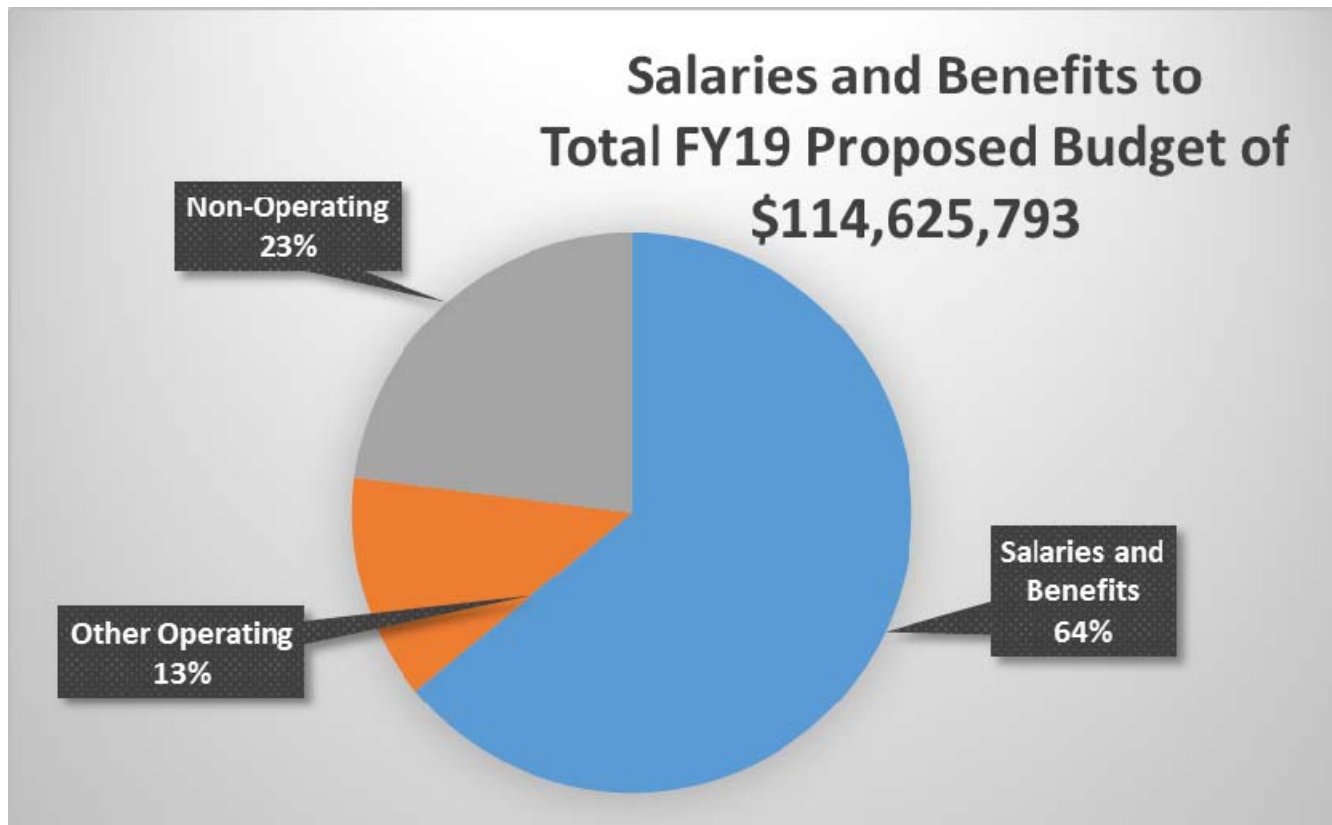
FY19 City Manager's Operating & Non-Operating Proposed Budget

The City Manager's recommended General Fund budget for FY19 is \$114,625,793 representing an operating budget increase of 3.58% and a non-operating budget increase of 3.25% for a total net increase of \$3,880,873 or 3.50% over FY18.



<i>FY19 City Manager's Proposed Budget</i>	FY18 Budget	\$\$\$ Increase	FY19 Proposed Budget	% Change
Operating	85,197,367	3,050,482	88,247,849	3.58%
Non-Operating	25,547,553	830,391	26,377,944	3.25%
Total Proposed Budget	\$110,744,920	\$3,880,873	\$114,625,793	3.50%

Salaries and Benefits to the Total Proposed Budget



64% Salaries and Benefits
13% Other Operating Expenditures
23% Non-Operating Expenditures

-Operating Budget - Key Factors Impacting the FY19 Budget

- **CONTRACTUAL OBLIGATIONS**
 - COLA
 - Retirement
 - Leave at Termination
 - Health Insurance
 - Worker's Compensation
- **OTHER OPERATING**
 - Inflation
 - Programs and Initiatives

-Operating Budget - Challenges in achieving the 3.25% increase

- \$260,000 - Sustainable Practices: Organic Fertilizer for Turf Management and Weed Control;
- \$30,000 Increase for Prescott Park Operations;
- \$70,213 Full year funding for two Police Officers hired mid-year in FY18;
- \$95,000 Increase due to reductions of transfers from the Parking & Transportation Fund to the General Fund to Offset Downtown Police Services, Fire Services, and Student Transportation Costs;
- \$240,000 Loss of Federal Grants for Special Education programs requiring current positions to be absorbed in the School Department.

Total of Sixteen (16) Collective Bargaining Agreements

General Government	Expires
Professional Management Association (PMA)	6/30/2019
Supervisory Management Alliance (SMA)	6/30/2019
AFSCME Local 1386B Library & Clericals	6/30/2020
AFSCME Local 1386 Public Works	6/30/2019

Police	Expires
Ranking Officers Association	6/30/2019
Portsmouth Patrolman Association	6/30/2019
Civilians	6/30/2019

Fire	Expires
Fire Officers Association	6/30/2019
FireFighter Association	6/30/2019

School	Expires
Principals/Directors	6/30/2019
Association of Portsmouth's Teachers	6/30/2019
Clerical Employees	6/30/2019
Custodial	6/30/2020
Cafeteria	6/30/2020
Paraprofessionals	6/30/2020
Custodial Supervisors	6/30/2019

The City of Portsmouth has a total of sixteen (16) collective bargaining units of which all contracts are settled for FY19.

Cost of Living Adjustment - COLA

Collective Bargaining Agreements state the COLA adjustment percentage shall be determined by the rolling ten (10) year average of the November-November Boston-Brockton-Nashua CPI.

CONSUMER PRICE INDEX - CPI-U (NOV. TO NOV. BOSTON-BROCKTON-NASHUA)	
FY 10	0.72%
FY 11	1.82%
FY 12	0.64%
FY 13	2.90%
FY 14	2.00%
FY 15	0.92%
FY 16	1.60%
FY 17	0.84%
FY 18	1.26%
FY 19	2.86%
10 Year Average	1.56% FY 2019 salaries use 2%

2% COLA Per Collective Bargaining Agreements

Retirement Rates

No Rate Increase for FY19

Employer Retirement Rates

Group I	
Employees	11.38%
Teachers	17.36%
Group II	
Police	29.43%
Fire	31.89%

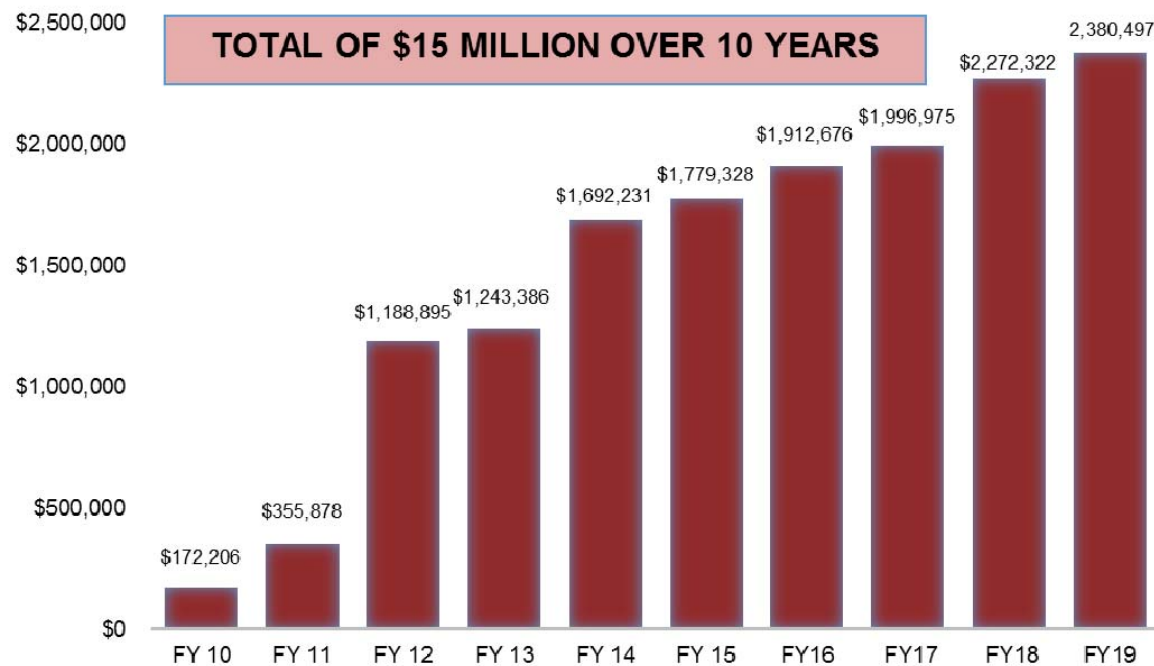
Retirement Appropriation is affected by increases associated with:

- COLA Adjustments
- Step Increases

RETIREMENT APPROPRIATION				
	FY18 Budget	FY19 Proposed Budget	\$ Change	Percent % Change
General Government	939,662	948,466	8,804	0.94%
Police Department	1,614,868	1,684,446	69,578	4.31%
Fire Department	1,537,354	1,564,945	27,591	1.79%
School Department	4,086,777	4,144,807	58,030	1.42%
Total	\$8,178,661	\$8,342,664	\$164,003	2.01%

Retirement Rates- Loss of State Contribution

ADDITIONAL RETIREMENT COSTS AS A RESULT OF THE ELIMINATION OF STATE CONTRIBUTION



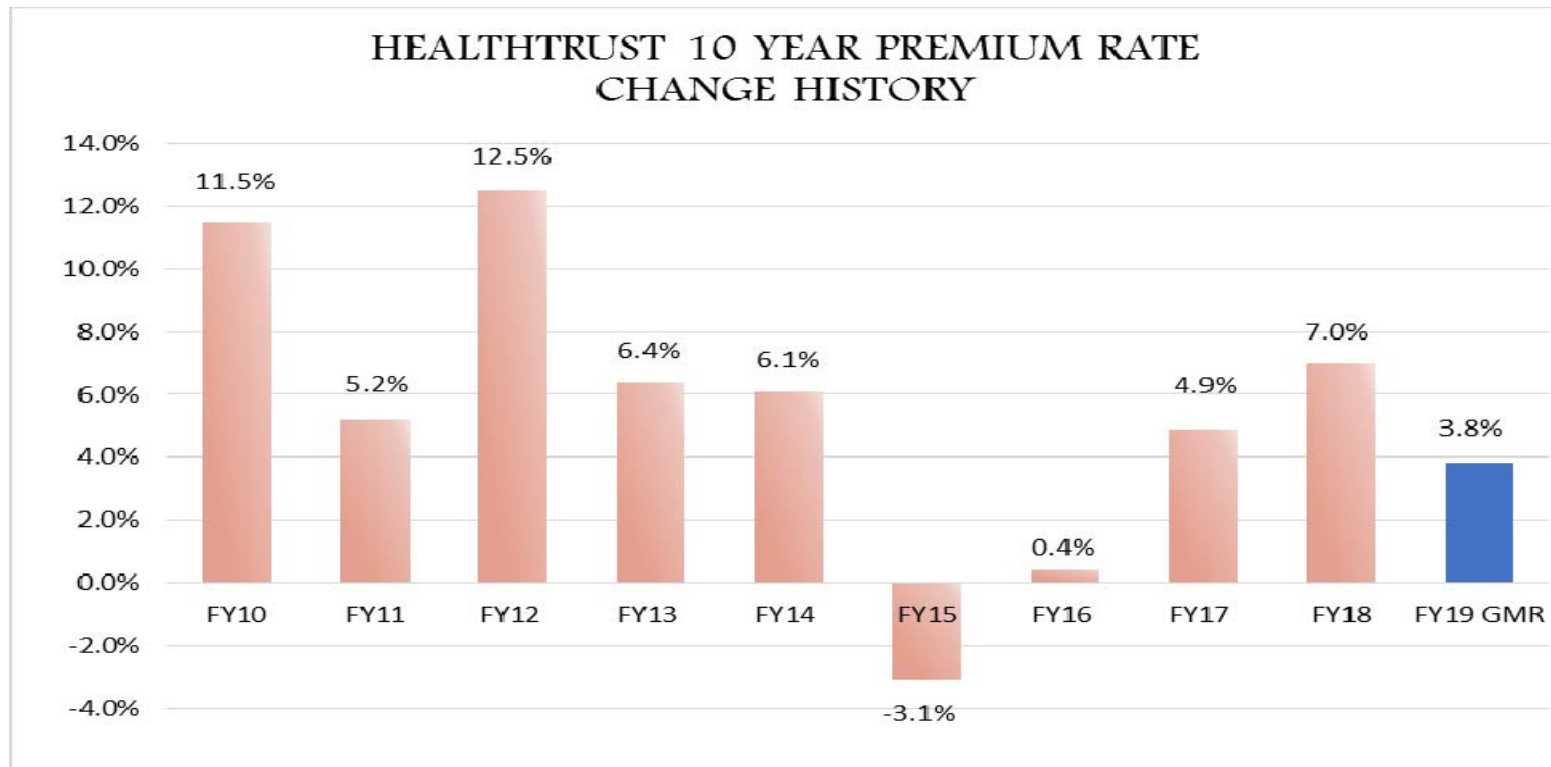
Prior to FY10 the State of NH Contributed 35% of employer contributions for Teachers, Police and Fire personnel.

FY10 – reduced obligation to 30%
FY11 – Reduced obligation to 25%
FY12 – Reduced obligation to 0%

Loss of State Contribution cost tax payers approximately \$15 million over 10 years (FY10 – Est. FY19)

Health Insurance Stabilization Fund

HealthTrust announced a 3.8% premium increase in rates making the 10 year rolling average 5.47%



Health Insurance Appropriation

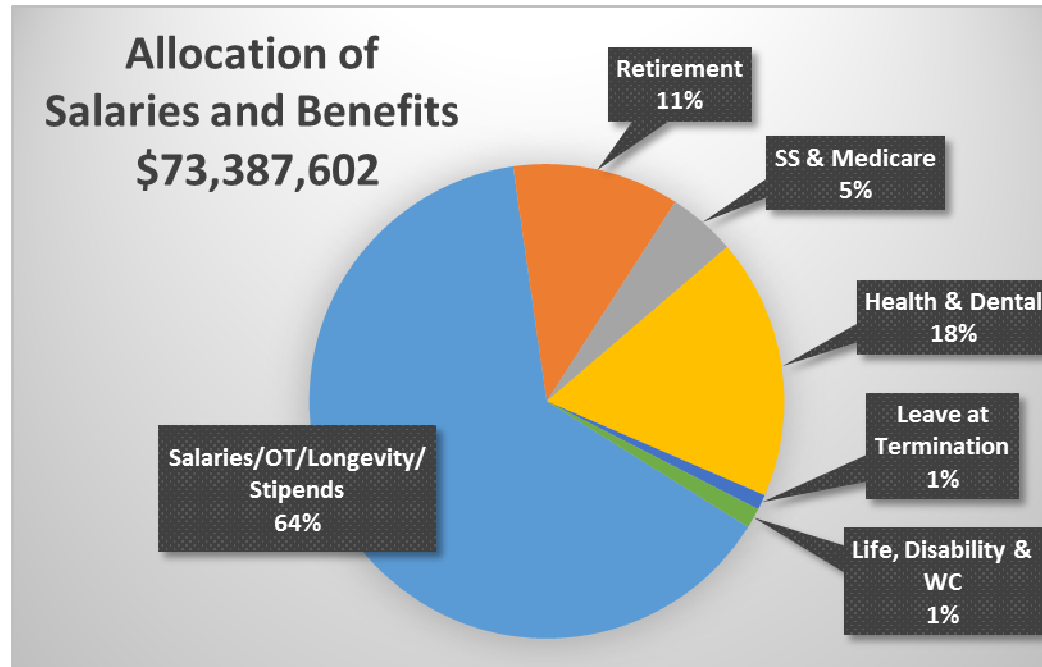
Total Premium - \$14.2 million
 Employee Contribution \$1 million or 7%
 City Contribution \$13.2 million or 93%

General Government, Fire, and School Departments increased appropriations by 5.47%

The Police Department used .91% due to an aggregate surplus in the Health Stabilization Fund.

HEALTH INSURANCE	FY18 Budget	FY19 Budget Increase	FY19 Budget	FY19 % Change	FY19 Estimated City Cost	Health Ins Stabilization Fund
General Government	1,907,870	104,360	2,012,230	5.47%	2,228,845	(216,615)
Police Department	1,643,982	14,926	1,658,908	0.91%	1,727,672	(68,764)
Fire Department	1,276,243	69,811	1,346,054	5.47%	1,120,207	225,847
School	6,786,725	371,234	7,157,959	5.47%	8,171,953	(1,013,994)
Total General Fund	\$11,614,820	\$560,331	\$12,175,151	4.82%	\$13,248,677	(\$1,073,526)

Total Salaries and Benefits - \$73,387,602



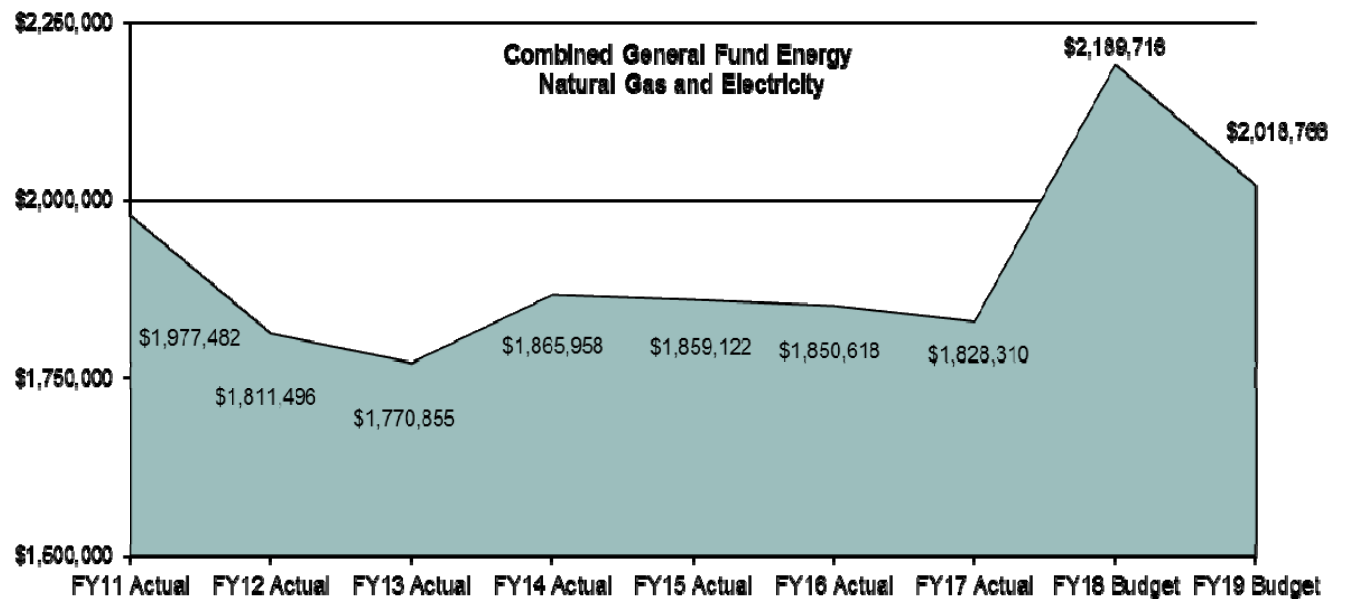
	\$ Change	% Change
*Salaries/OT/Longevity/ Stipends	1,340,097	2.94%
*Retirement	173,842	2.13%
*SS & Medicare	58,774	1.77%
Health & Dental	601,955	4.84%
Leave at Termination	(125,000)	-14.28%
Life, Disability & WC	37,877	3.92%
Net Increase	\$2,087,545	2.93%

Utilities

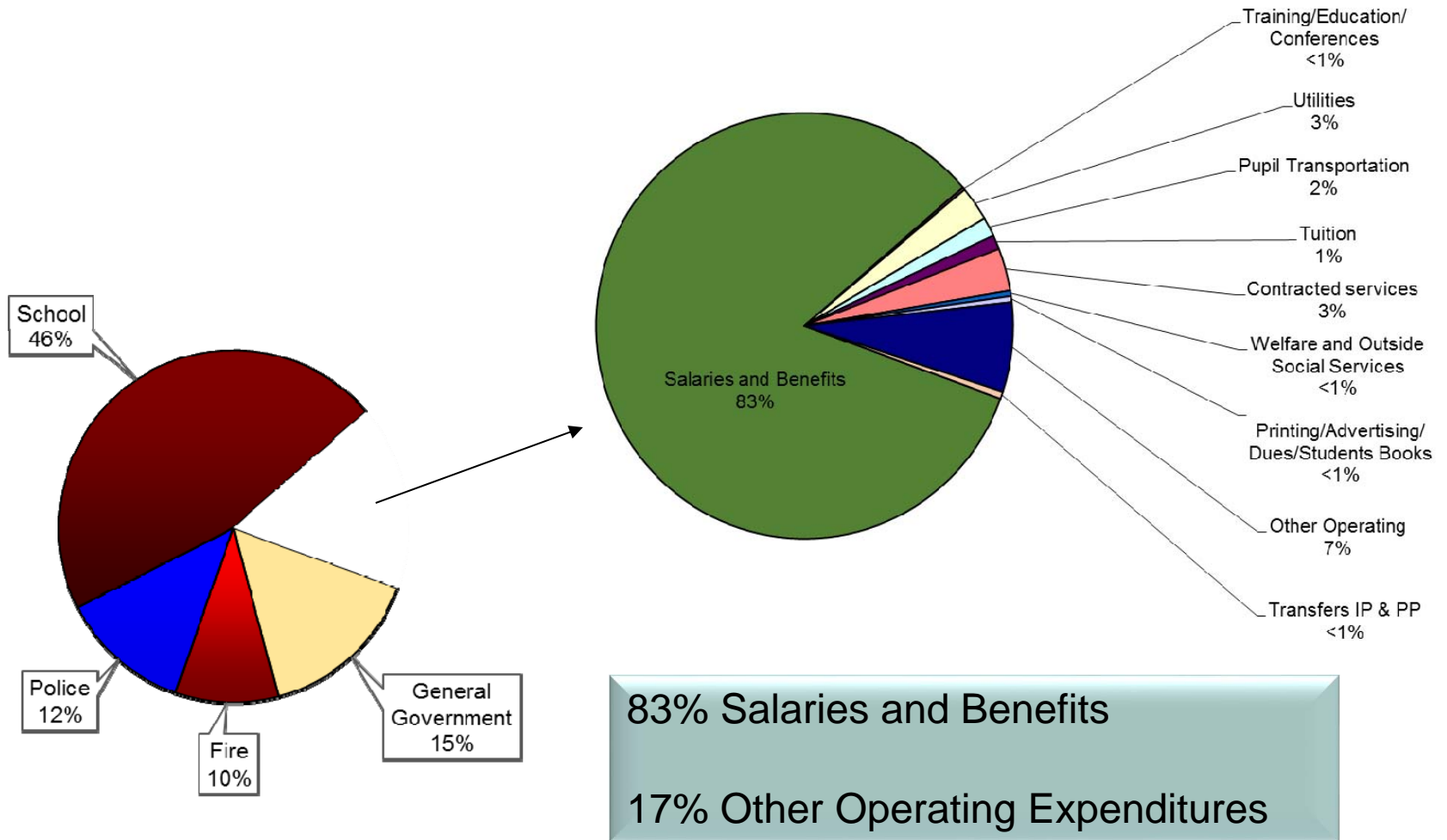
Natural Gas
Electricity

Proposed Budget of \$2,018,766 for utilities represents a decrease of \$170,950 or 7.8% from FY18

- Continued efforts to reduce energy costs through energy conservation and infrastructure improvements which includes LED lighting in City street lights.
- City also continues to negotiate competitive rates from third-party vendors for natural gas and electricity supply



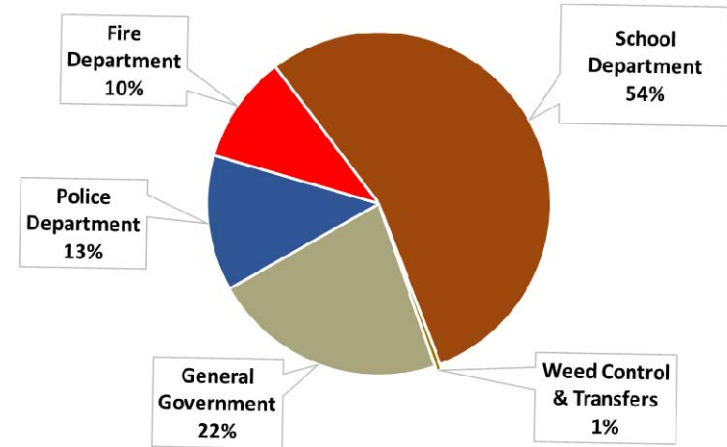
Salaries, Benefits and Other Operating



Proposed FY19 Operating Budget

- Department Request Budget
- City Manager's Recommended Budget

Operating Budget Proportionment by Department



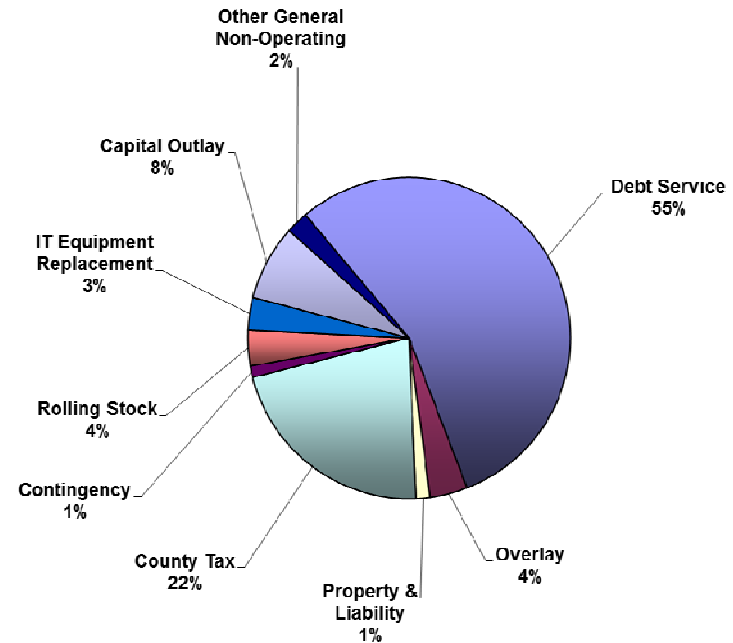
<i>PROPOSED FY19 BUDGET</i>	FY18 Budget	FY19 Department Request	FY19 Department Request % Increase	City Manager Reduction	FY19 City Manager Recommended Budget	FY19 City Manager Recommended \$ Change	FY19 City Manager Recommended % Increase
General Government	18,833,111	19,445,179	3.25%		19,445,179	612,068	3.25%
Police	10,925,161	11,329,185	3.70%	(48,956)	11,280,229	355,068	3.25%
Fire	8,685,087	8,966,305	3.24%	-	8,966,305	281,218	3.24%
School	46,573,529	48,086,136	3.25%		48,086,136	1,512,607	3.25%
Total Department	\$85,016,888	\$87,826,805	3.31%	(\$48,956)	\$87,777,849	2,760,961	3.25%
Organic Weed & Turf Mgmt		260,000			260,000	260,000	
Transfer to Indoor Pool	150,000	150,000			150,000	-	0.00%
Transfer to Prescott Park	30,479	60,000			60,000	29,521	96.86%
Total Other Programs	180,479	470,000	160.42%		470,000	289,521	160.42%
TOTAL	\$85,197,367	\$88,296,805	3.64%	(\$48,956)	\$88,247,849	\$3,050,482	3.58%



-Non-Operating Budget- Key Components

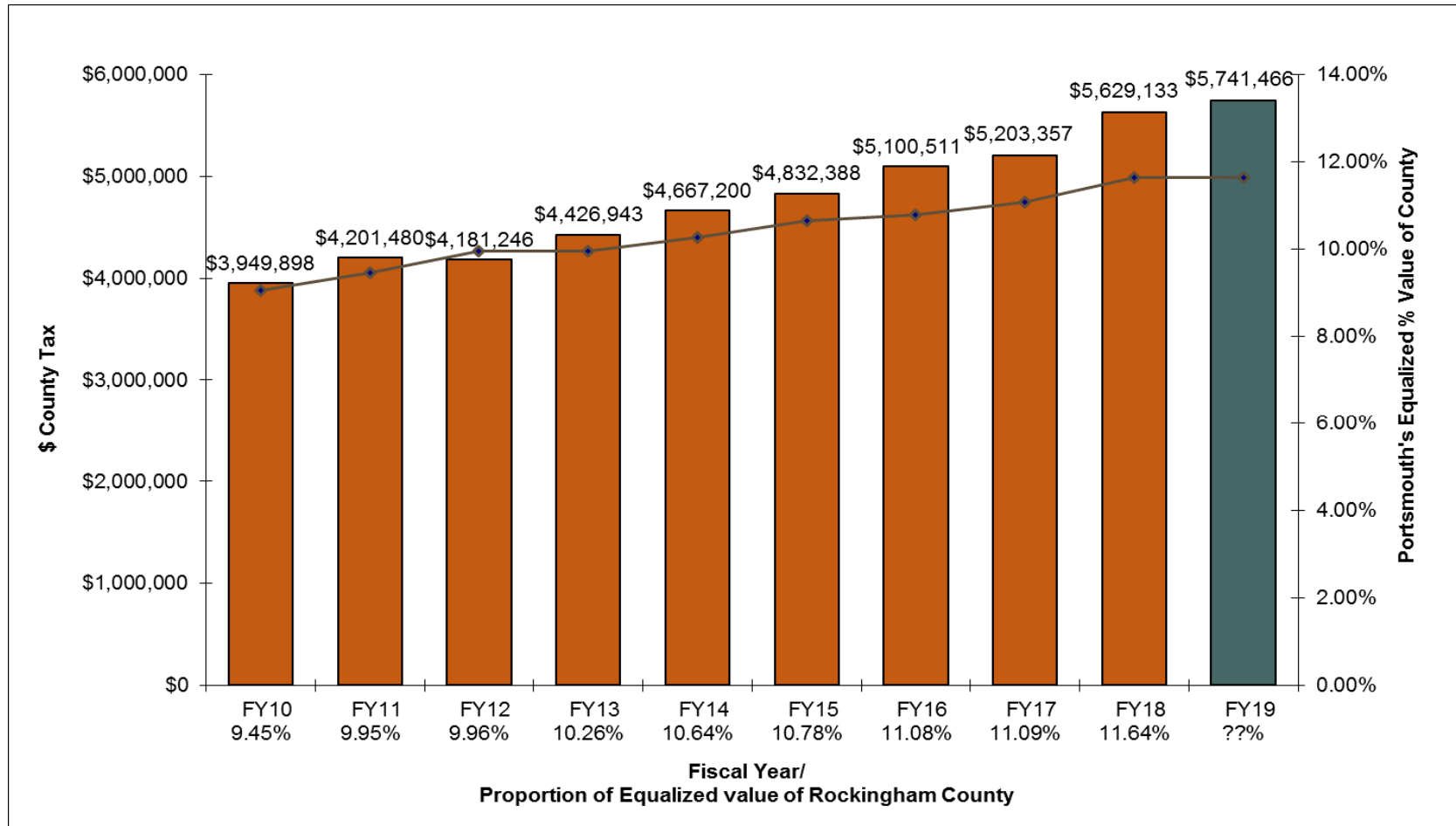
- Debt Service
- Capital Outlay
- County Tax Obligation
- Overlay
- Rolling Stock

Non-Operating Proposed Budget



<i>NON-OPERATING BUDGET</i>	FY18 BUDGET	\$\$\$ INCREASE	FY19 PROPOSED BUDGET	% Change
DEBT RELATED EXPENSES	275,000	(3,000)	272,000	-1.1%
DEBT SERVICE	13,085,154	1,213,758	14,298,912	9.3%
CONTINGENCY	250,000	50,000	300,000	20.0%
OVERLAY	950,000	50,000	1,000,000	5.3%
COUNTY	5,466,000	275,466	5,741,466	5.0%
PROPERTY & LIABILITY	363,376	-	363,376	0.0%
ROLLING STOCK	761,900	181,820	943,720	23.9%
IT EQUIPMENT REPLACEMENT	650,658	215,750	866,408	33.2%
USE OF BOND PREMIUM	1,269,148	(1,269,148)	-	-100.0%
OTHER NON-OPERATING	491,317	95,745	587,062	19.5%
CAPITAL OUTLAY	1,985,000	20,000	2,005,000	1.0%
TOTAL	\$25,547,553	\$830,391	\$26,377,944	3.25%

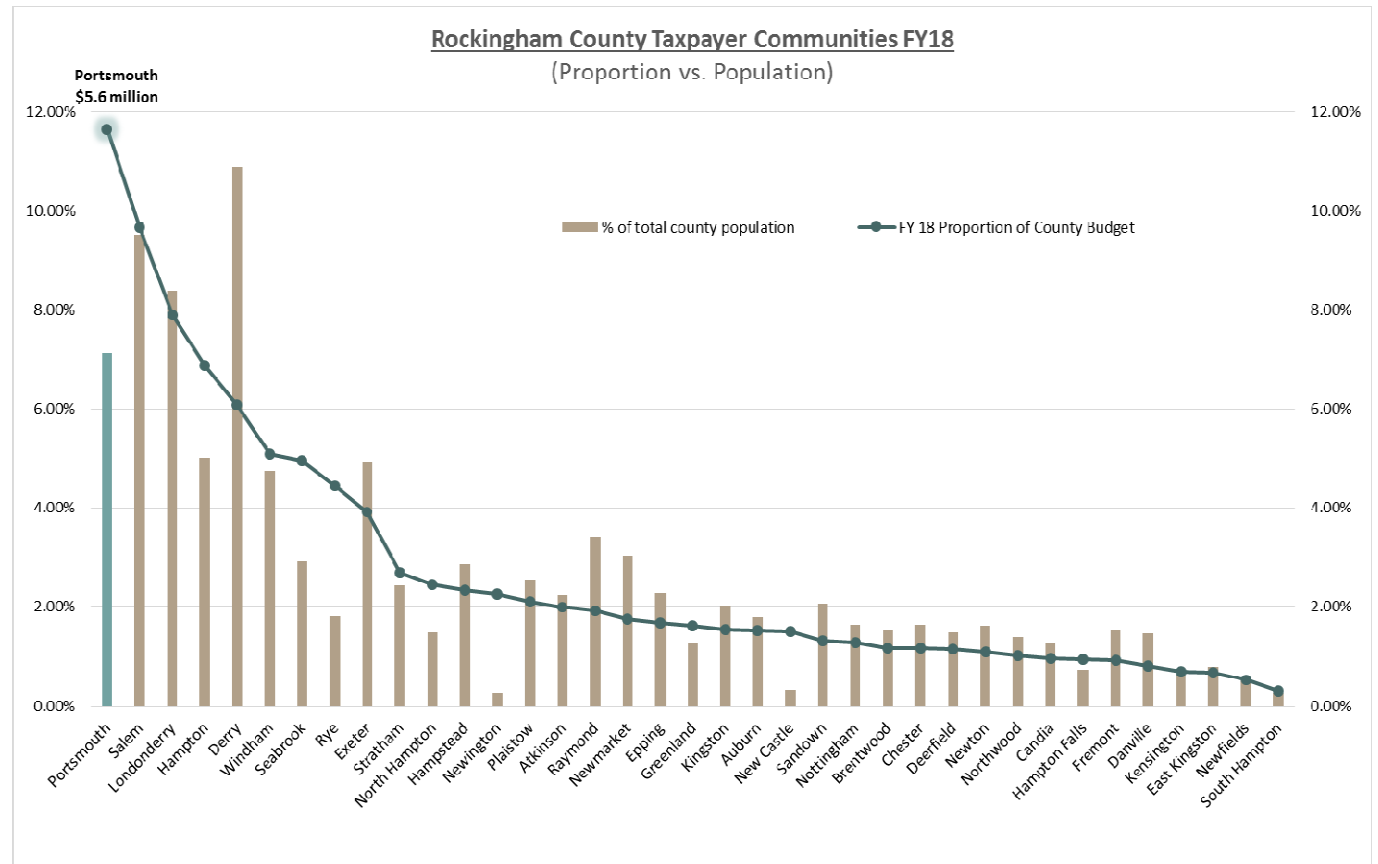
Rockingham County Tax Obligation



Over the past 10 years, the total Rockingham County tax obligation has increased over 21%

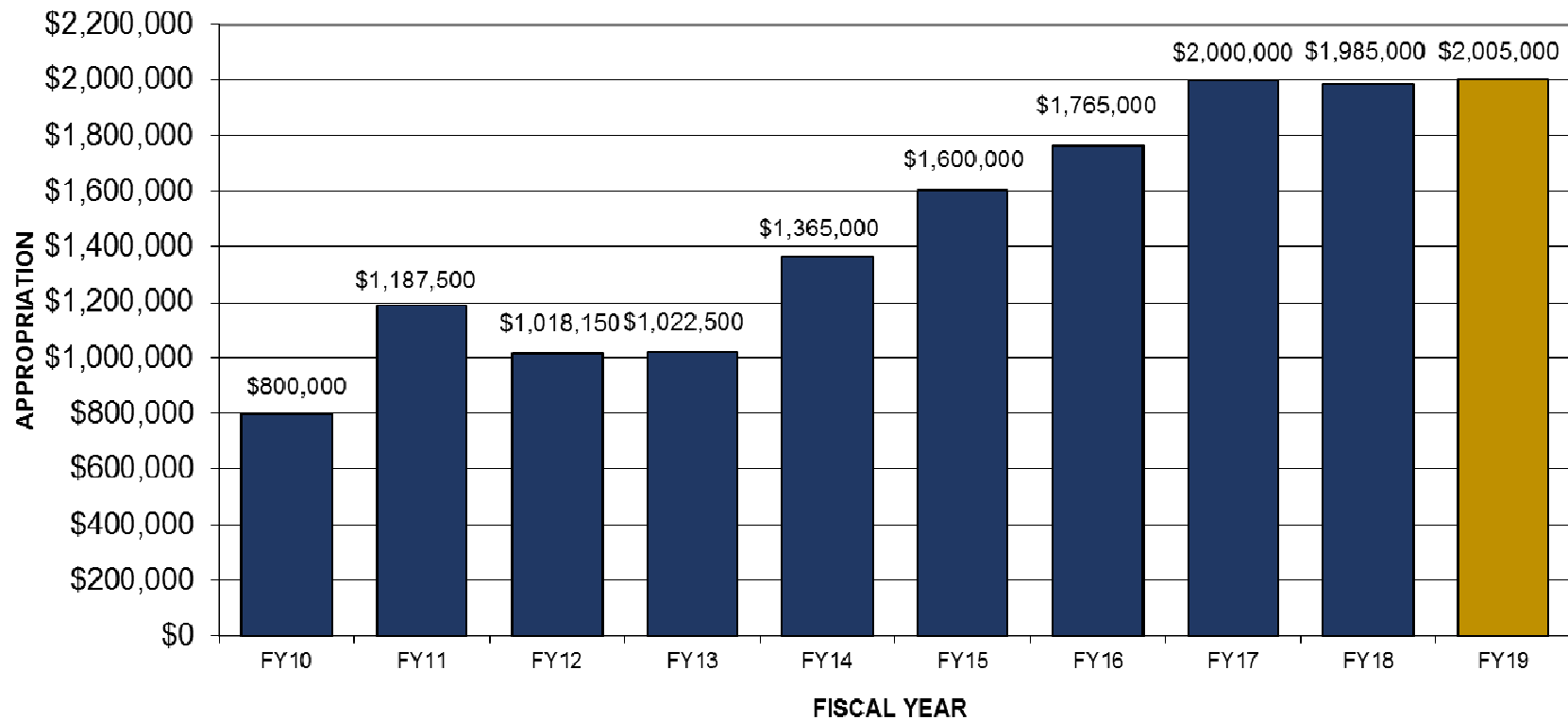
Rockingham County - 37 Communities

- Portsmouth is the 4th most populous community, making up 7.2% of the total county population.
- Portsmouth paid 11.64% of the tax obligation in FY18.
- Portsmouth is the highest contributor in Rockingham County



Capital Outlay - \$2,005,000

Average expenditure for capital outlay over a 10-year period including the proposed FY19 budget is \$1,474,815



Capital
Improvements
CIP 2019-2024

Capital Improvements
Fiscal Year 2019
Taken from Capital Improvement Plan 2019-2024

City Council
Adopted
3/5/2018

Budget Book
PAGE

II- 21	VEHICLE REPLACEMENT - FIRE ENGINE REPAIR	\$60,000
II- 22	THERMAL IMAGING CAMERA	\$24,000
II- 23	FIRE PROTECTIVE EQUIPMENT REPLACEMENT	\$60,000
II- 24	POLICE GYM EQUIPMENT	\$20,000
II- 32	HISTORIC DOCUMENT STORAGE FACILITY	\$50,000
II- 33	HISTORIC DOCUMENT RESTORATION, PRESERVATION AND SCANNING	\$88,000
II- 34	CLIMATE RESILIENCE PLANNING	\$25,000
II- 35	LAND USE REGULATION REVISION	\$25,000
II- 36	NEW OUTDOOR RECREATION FIELDS	\$250,000
II- 37	EXSISTING OUTDOOR RECREATION FIELD IMPROVEMENTS	\$75,000
II- 39	VAUGHAN-WORTH-BRIDGE STRATEGIC VISION DEVELOPMENT	\$25,000
II- 40	PRESCOTT PARK: FACILITIES CAPITAL IMPROVEMENTS	\$50,000
II- 41	PANNAWAY MANOR GATEWAY PARK	\$50,000
II- 43	EMERGENCY RESPONSE SHELTER	\$50,000
II- 44	MCINTYRE FEDERAL OFFICE BUILDING-PLANNING AND IMPLEMENTATIO	\$50,000
II- 45	CITYWIDE TREE REPLACEMENT PROGRAM	\$20,000
II- 46	RECYCLING & SOLID WASTE TOTES	\$100,000
II- 47	RECYCLING & SOLID WASTE TRANSFER STATION	\$150,000
II- 50	CITY HALL COMPLEX ELECTRICAL UPGRADES	\$50,000
II- 51	CITYWIDE STORM DRAINAGE IMPROVEMENTS	\$200,000
II- 67	BICYCLE/PEDESTRIAN PLAN IMPLEMENTATION	\$30,000
II- 70	SPINNEY ROAD NEW SIDEWALK CONSTRUCTION	\$175,000
II- 71	ELWYN PARK SIDEWALKS PHASE I	\$20,000
II- 72	CITYWIDE TRAFFIC SIGNAL UPGRADE PROGRAM	\$100,000
II- 73	RUSSELL-MARKET INTERSECTION UPGRADES	\$200,000
II- 13	CAPITAL CONTINGENCY	\$58,000
TOTAL		\$2,005,000

Rolling
Stock

Vehicle and
Equipment
Replacement
Plan

\$943,720

FY 19 Rolling Stock Requests:

Public Works	F550 4x4 1-ton Flat Bed Dump w/plow (Year 1 of 2 funding)	35,000	
	C8500 6 whl Dump w/plow, wing, & spreader	195,000	
	LET 2-52 Packer (Year 2 of 2 funding)	140,000	
	7400 Packer (Year 1 of 2 funding)	45,000	
	F250	40,000	
	Utility Tractor (Year 1 of 3 funding)	50,000	
	Misc Equipment	15,000	
		Total Public Works	520,000
Police	Explorer	35,000	
	Explorer	35,000	
	Pathfinder	41,000	
	Van	41,000	
	Fusion	41,000	
	Motorcycle	10,720	
		Total Police	203,720
Fire	Ambulance (Year 2 of 3 funding)	85,000	
	SUV C-3	50,000	
	Pumper E-6 (Bonding \$600,000)		
		Total Fire	135,000
School	Utility Tractor 3520 with attachments	70,000	
		Total School	70,000
Prescott Park	Riding Mower	15,000	
		Total Prescott Park	15,000
TOTAL GENERAL FUND			943,720

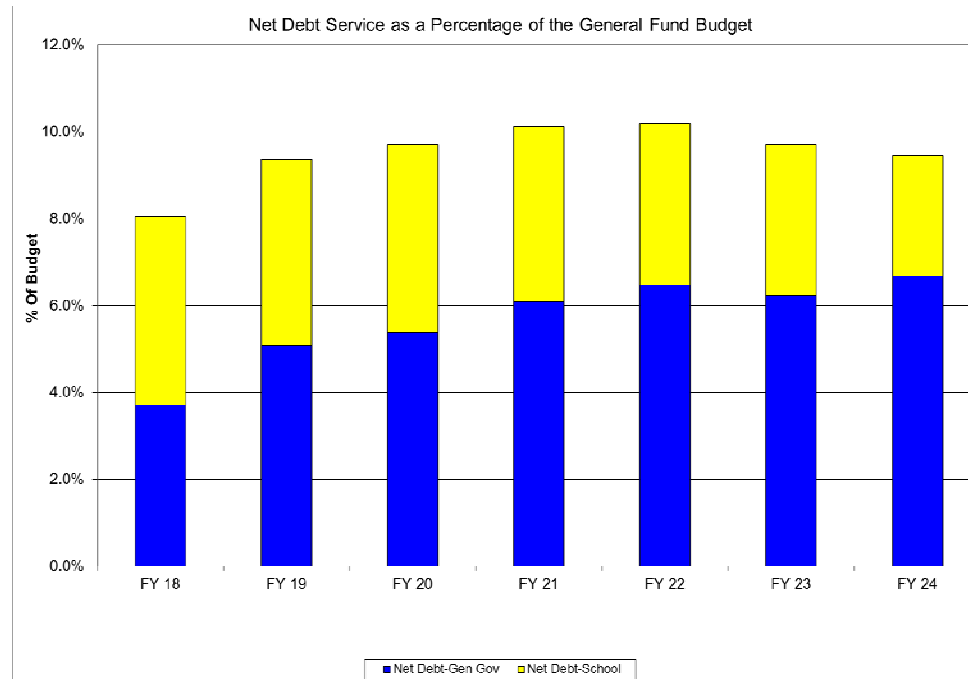
Net Debt Service as a Percentage of General Fund Budget


	<u>FY 18</u>	<u>FY 19</u>	<u>FY 20</u>	<u>FY 21</u>	<u>FY 22</u>	<u>FY 23</u>	<u>FY 24</u>
Total Gen Fund Without Debt Service	96,363,451	100,326,881	104,329,924	108,492,688	112,821,546	117,323,125	122,004,318
(increase 3.99% in FY 19 and beyond)							
Existing Debt Service-School	6,486,274	6,123,444	5,946,094	5,697,319	5,503,419	5,317,994	3,492,119
Existing Debt Service-Gen Gov	6,281,821	5,833,393	5,125,339	4,732,340	4,457,090	3,582,365	3,227,190
Projected Debt Service-School	104,063	616,250	1,039,813	1,152,750	1,135,688	1,167,688	1,139,375
Projected Debt Service-Gen Gov	212,997	1,725,825	3,007,592	4,776,086	5,836,892	6,666,605	7,727,108
Total Gross Debt Service	13,085,154	14,298,912	15,118,838	16,358,495	16,933,088	16,734,651	15,585,792
Total Net Debt	8,810,772	10,725,539	11,582,533	12,622,190	13,196,783	12,998,346	13,002,995
Total Projected General Fund Budget	109,448,605	114,625,793	119,448,761	124,851,182	129,754,634	134,057,776	137,590,110
Total Percentage Net Debt Service of Budget:	8.05%	9.36%	9.70%	10.11%	10.17%	9.70%	9.45%

**Building Aid
\$1,736,305**

**Use of Debt Service
Reserve \$1,700,000**

**State Aid for Coakley
Landfill
\$37,067**





*Impact on Property Valuation
Estimated Revenues
&
Tax Rate*

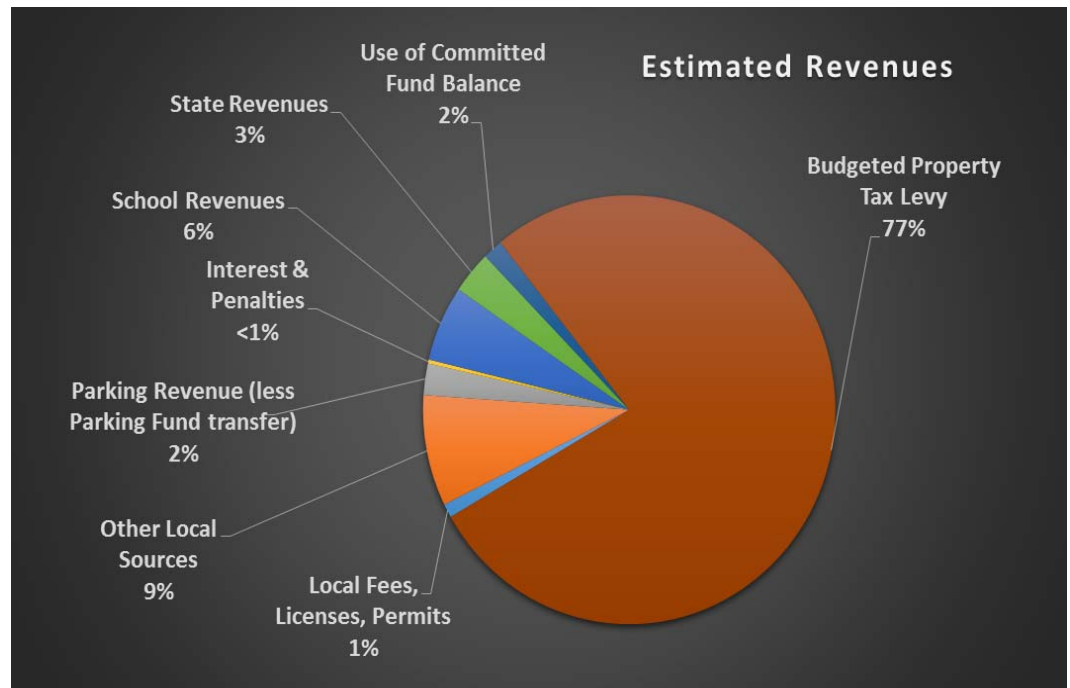
Sale of Schiller Power Station

As a part of Deregulation – NH Public Utilities Commission (PUC) ordered Eversource (*formerly PSNH*) to sell, by auction, all its power generation assets in NH

- Sale was October 2017-

Revenues

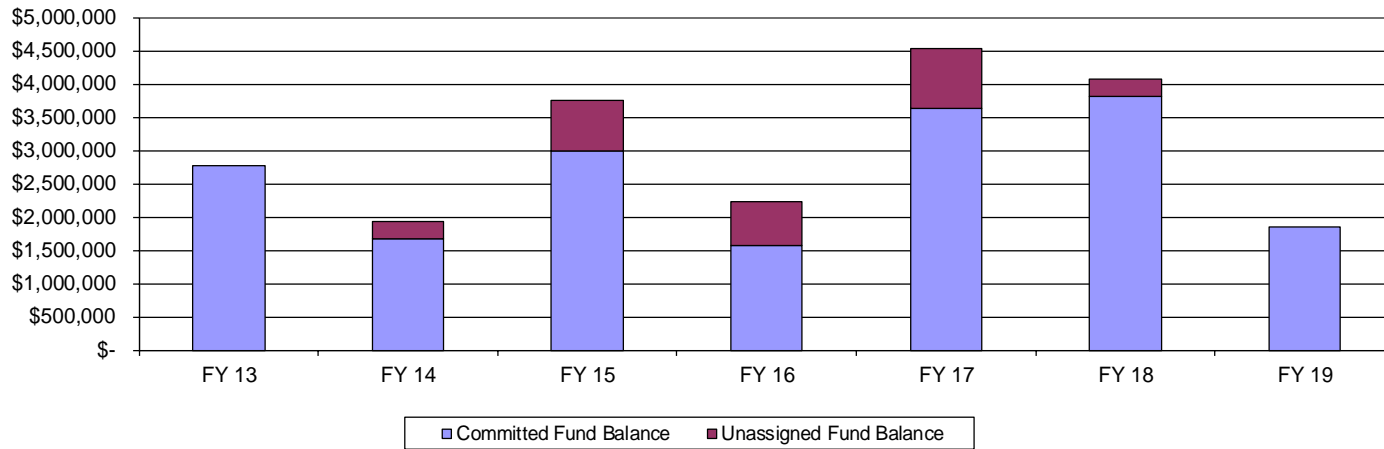
EXPENDITURES:	
OPERATING	88,247,849
NON-OPERATING	26,377,944
PROPOSED BUDGET	114,625,793
REVENUES:	
LOCAL FEES AND PERMITS	1,267,000
OTHER LOCAL SOURCES	10,050,803
NET PARKING REVENUES	2,412,305
INTEREST/PENALTIES	900,000
SCHOOL TUITION	6,516,250
STATE REVENUE	3,572,372
USE OF RESERVES	1,850,000
REVENUES	26,568,730
PROPERTY TAX LEVY	88,057,063
TOTAL REVENUES	\$ 114,625,793



-Additional Estimated Revenues for FY19-

- \$165,000 Kindergarten State Aid for the First time
- \$415,000 Investment income due to rising interest rates
- \$100,000 Building permit fees due to continued construction
- \$210,000 Increase in motor vehicle registrations
- \$146,968 School Tuition

Use of Fund Balance



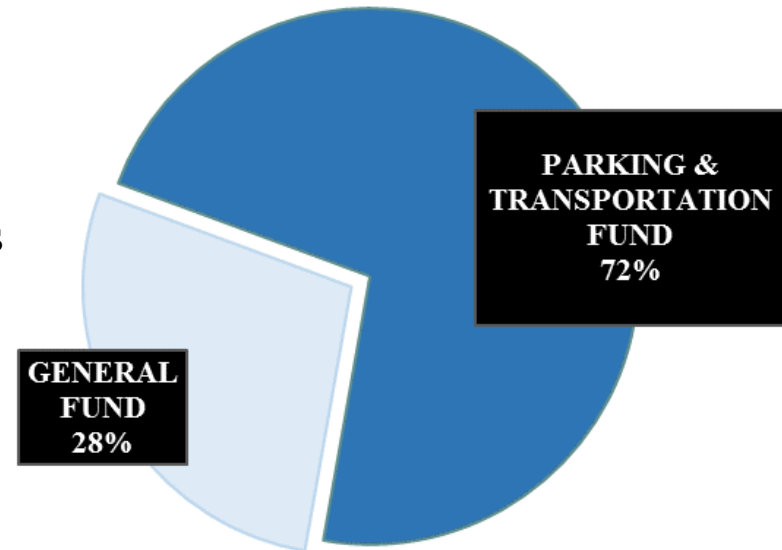
Use of:	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19	Total FY13-FY19
Committed Fund Balance	2,772,742	1,673,500	2,991,397	1,573,500	3,623,500	3,819,149	1,850,000	18,303,788
Unassigned Fund Balance	-	247,000	755,500	650,000	915,800	258,167	-	2,826,467
Total Use of Fund Balance	2,772,742	1,920,500	3,746,897	2,223,500	4,539,300	4,077,316	1,850,000	21,130,255
Average Use Per Year								3,018,608

In FY19, the use of \$1,850,000 is scheduled to be utilized from committed fund balance to help offset the use of property taxes

Parking Revenue Distribution

Estimated FY19 Revenues

\$3,200,000	Parking Meter Fees
3,037,500	Parking Garage Revenues
1,472,200	Parking Space Passes
727,742	Parking Violations
<u>220,500</u>	Other Revenues
\$8,657,942	TOTAL

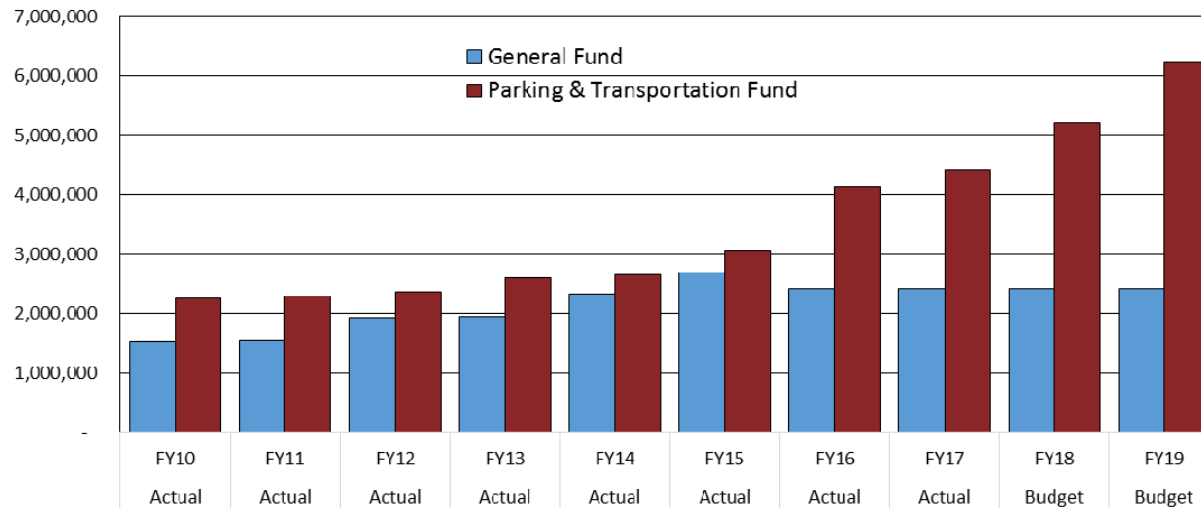


Revenue Distribution:

Retained in the General Fund	\$2,412,305	28%
Parking & Transportation	\$6,245,637	72%

Ten Year History of Parking Revenue Distribution

Parking Revenue
General Fund - Parking Fund Allocation
FY2010 - FY2019



<u>Parking Revenue</u>	FY 10 Actual	FY 11 Actual	FY 12 Actual	FY 13 Actual	FY 14 Actual
Total Parking Revenue	3,775,139	3,842,650	4,292,388	4,554,963	4,987,095
Total for Parking & Transportation	2,246,686	2,291,724	2,356,683	2,601,462	2,659,858
Total for General Fund	1,528,453	1,550,926	1,935,705	1,935,705	2,327,237

	FY 15 Actual	FY 16 Actual	FY 17 Actual	FY 18 Budgeted	FY 19 Estimated	10 Year Total	%%
Total Parking Revenue	5,740,301	6,546,572	6,833,791	7,615,500	8,657,942	56,846,341	100%
Total for Parking & Transportation	3,047,195	4,134,267	4,421,486	5,203,195	6,245,637	35,208,193	62%
Total for General Fund	2,693,106	2,412,305	2,412,305	2,412,305	2,412,305	21,620,352	38%

For Median
single family
home valued
at \$410,800,
86¢ equates
to a tax
offset of
\$354.80

Parking & Transportation Fund Services which Offset Property Taxes

	FY18	FY19
Revenues Retained in the General Fund	2,412,305	2,412,305
* Transportation Programs	474,407	490,910
Salaries & Benefits	438,832	639,110
Paving Parking Lots	150,000	300,000
Snow Removal	260,000	300,000
Wayfinding		275,000
** Transportation Services	150,000	-
Percent for Art	100,000	-
School Bus Support	150,000	100,000
Police Services Support	80,000	60,000
Fire Services Support	50,000	25,000
Zagster Bikeshare Program	68,000	68,000
Plan Studies	53,000	53,000
Total	<u>\$4,386,544</u>	<u>\$4,723,325</u>
Tax Rate Offset	80¢	86¢

* Coast Dues, Senior Transportation, Trolley Match, Shuttle Services,
and Downtown Loop.

** Funding for innovative transportation programs.

If the proposed budget is adopted as presented, it will result in an estimated tax rate of \$16.26 which represents a 88¢ increase or 5.73%.

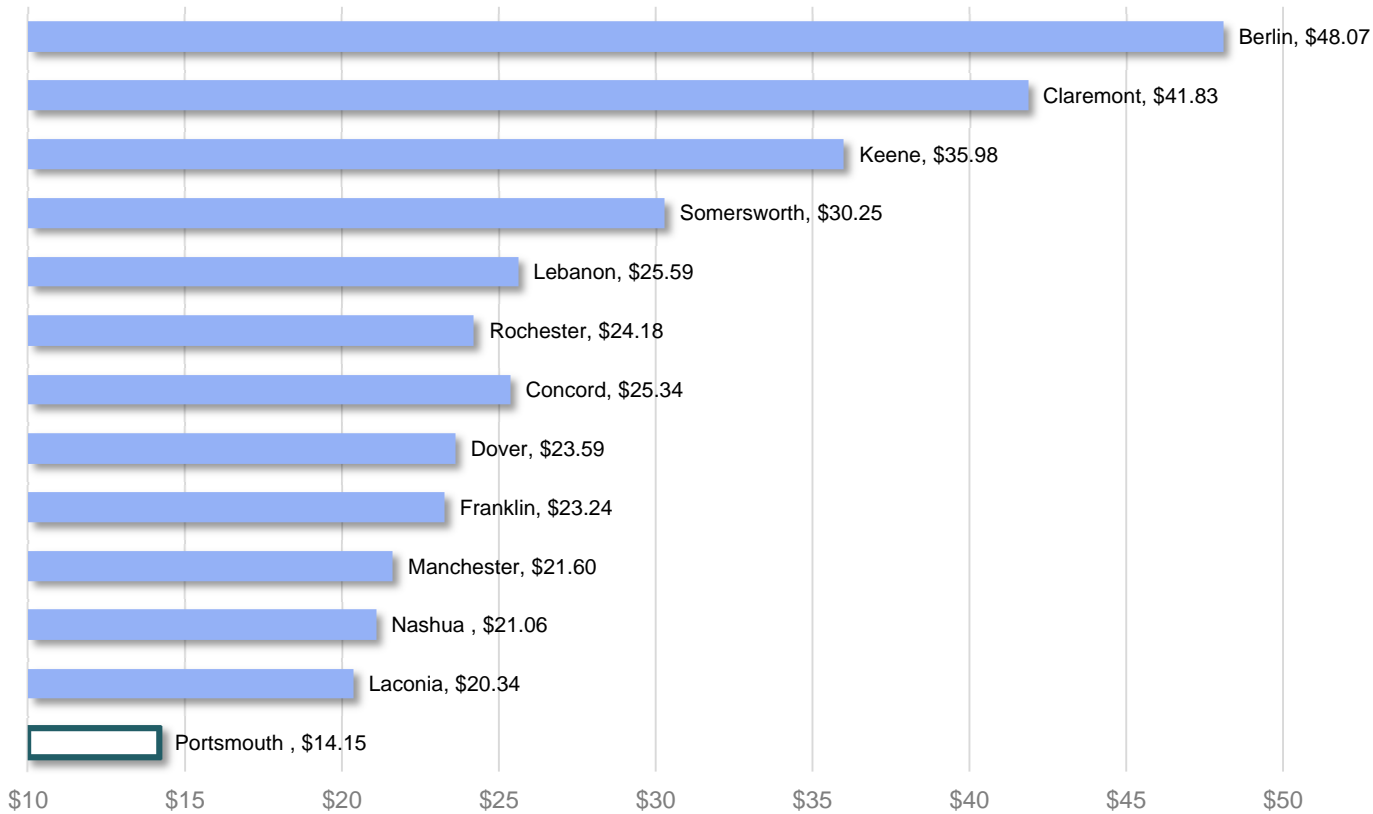
Median Single Family Residential Home
\$410,800

	Tax Rate Increase	Annual Increase	Monthly Increase
Property Tax Increase	0.88	\$361.50	\$30.13

Tax Rate

Note: If the City Council chooses to reduce this proposed tax rate, it would require a reduction in expenditures, increase in revenue or a combination of both from the **City Manager's Recommended Proposed Budget** keeping in mind that every 1¢ change in the tax rate equates to approximately \$54,000.

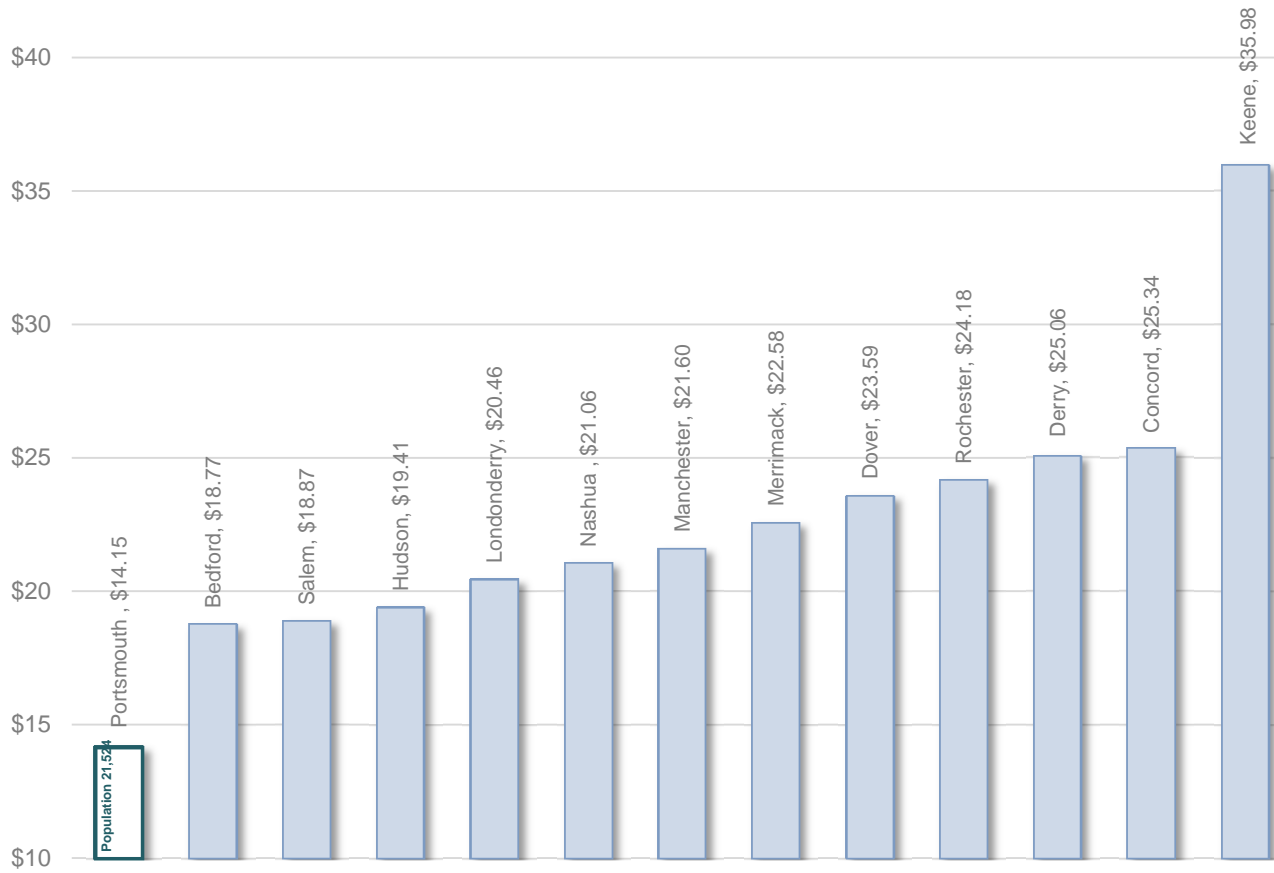
Total Equalized Tax Rate 2016 (FY 2017) for NH's 13 Cities



Portsmouth
Lowest
Equalized
Tax Rate
of all NH's
13 Cities

Portsmouth ranks #37 as having the lowest equalized tax rate out of all 230 taxable communities as compared to the previous year when ranked #39.

Total Equalized Tax Rate 2016 (FY 2017)
For NH Communities with 20,000+ Residents



Portsmouth -
Lowest
Equalized Tax
Rate
for Communities
with 20,000+
Residents



*Department's Supplemental
Budget Requests*

General Government Supplemental Request

- The Health Department - \$28,525
 - Increase of a Health Inspector position from 25 hours/week to full-time;
- The Public Works department - \$250,000
 - Utilization of the Organic Material Curbside Pickup Subsidy
 - Aid in winter roadway damage repair
 - Additional public space recycling/trash bins
 - Offset the change in tipping fees for recycling, and fund an additional staff person;

Public Safety Supplemental Request

- Police Department - \$247,235
 - Four (4) additional positions
 - Increase of an existing position from part-time to full-time
- Fire department - \$276,000 - \$311,000
 - Four (4) additional Firefighters
 - Fire Prevention Officer
 - Increase of an existing position from part-time to full-time

Combined Supplemental Budget Requests

Average expenditure for capital outlay over a 10-year period including the proposed FY19 budget is \$1,474,815

<i>Proposed Budget as Presented By Department and Supplemental Requests</i>	FY18 Final Budget	FY19 Department Request	FY19 \$ Change <u>Proposed</u> Supplemental	FY19 % Change <u>Proposed</u> Supplemental
General Government Proposed Budget	18,833,111	19,445,179	612,068	3.25%
Supplemental Requests		278,525	278,525	
Total		19,723,704	890,593	4.73%
Police Department Proposed Budget	10,925,161	11,329,185	404,024	3.70%
Supplemental Requests		247,235	247,235	
Total		11,576,420	651,259	5.96%
Fire Department Proposed Budget	8,685,087	8,966,305	281,218	3.24%
Supplemental Requests		311,000	311,000	
Total		9,277,305	592,218	6.82%
School Department Proposed Budget	46,573,529	48,086,136	1,512,607	3.25%
Supplemental Requests		225,481	225,481	
Total		48,311,617	1,738,088	3.73%
Total Department Proposed Budget		\$87,826,805	\$2,809,917	3.31%
Total Supplemental Request			\$1,062,241	
Total Proposed and Supplemental Request	\$85,016,888	\$88,889,046	\$3,872,158	4.55%



Public Hearing