# CITY OF PORTSMOUTH, NEW HAMPSHIRE



# COMPREHENSIVE ANNUAL FINANCIAL REPORT

FOR THE FISCAL YEAR ENDED JUNE 30, 2010

# **CITY OF PORTSMOUTH, NEW HAMPSHIRE**

**Comprehensive Annual Financial Report** 

For the Year Ended June 30, 2010



Prepared by: The Finance Department

> Judith Belanger Finance Director

Andrew Purgiel Controller Gail Cunningham Controller

City of Portsmouth, New Hampshire Comprehensive Annual Financial Report For the Fiscal Year Ended June 30, 2010

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# **CITY OF PORTSMOUTH**

Municipal Complex 1 Junkins Avenue Portsmouth, New Hampshire 03801 (603) 431-2000

December 17, 2010

Mayor and City Council City of Portsmouth One Junkins Avenue Portsmouth, NH 03801

To the Citizens, Mayor and City Council of the City of Portsmouth:

The Comprehensive Annual Financial Report of the City of Portsmouth for the Fiscal Year ended June 30, 2010, is hereby submitted. Responsibility for both the accuracy of the data, and the completeness and fairness of the presentation, including all disclosures, rests with the City. To the best of our knowledge and belief, the following data, including financial statements, supporting schedules and statistical tables, is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the City. To provide a reasonable basis for making the representations, management has established a comprehensive internal control framework that is designed to both protect the government's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the financial statements in conformity with generally accepted accounting principles. Because the cost of internal control should not exceed anticipated benefits, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements.

City Charter, as well as State statutes, requires an annual audit by independent certified public accountants. The City's audit firm is Melanson Heath & Company, P.C. The independent auditors' report is located at the front of the financial section of this report. In addition, the City is required to undergo an annual audit in conformity with the provisions of the Single Audit Act Amendments of 1996 and U.S. Office of Management and Budget Circular A-133, Audits of State and Local Governments and Non Profit Organizations. Information related to the Single Audit, including the Schedule of Expenditures of Federal Awards, findings and recommendations, and auditor's reports on the internal control structure and compliance with applicable laws and regulations, are not included in this year's CAFR but are available in a separate report.

Management's discussion and analysis (MD&A) immediately follows the Independent Auditors' Report and provides a narrative introduction, overview, and analysis of the basic financial statements. MD&A complements this letter of transmittal and should be read in conjunction with it for additional narrative overview and analysis of the City's activities.

This report includes all funds of the City. This report does not report on the Portsmouth Housing Authority or Rockingham County. These governmental units are independent of the City and do not meet the criteria for inclusion in the reporting entity, and accordingly are excluded from this report.

# PROFILE OF THE GOVERNMENT

Originally settled in 1623, the City of Portsmouth was incorporated in 1849. It is located on New Hampshire's seacoast on the Piscataqua River midway between Portland, Maine, 50 miles to the north, and Boston, Massachusetts, 49 miles to the south. Portsmouth is the New Hampshire seacoast's trade and cultural center and a major distribution market for points in northern New England. Situated along Interstate 95, Portsmouth is served to the west by routes U.S. 4, N.H. 16 and 33 and to the north and south by the Spaulding Turnpike and U.S. Route 1.

# The Organization of the Government

The City of Portsmouth has operated under the Council-Manager form of government since 1947. The City Council is comprised of the Mayor and eight members, and is responsible for enacting ordinances, resolutions and regulations governing the City, as well as for appointing the members of various statutory and advisory boards. As chief administrative officer, the City Manager is responsible for enforcement of laws and ordinances. The City Manager appoints and supervises the heads of the departments of the City organization with the exception of the School, Police, and Fire Departments.

The School Board consists of nine elected citizens of Portsmouth. The School Board sets policies and goals and has line item control over its annual budget; however, the City Council is responsible for the funding of the School Department.

There is a Police Commission which is composed of three elected citizens of Portsmouth. The Commission sets policies and goals; however, the City Council is responsible for the funding of the Police Department.

The Fire Commission, composed of three elected citizens of Portsmouth, is responsible for the policies and goals of the Fire Department. The Fire Department is also subject to funding by the City Council.

# Services Provided

The City of Portsmouth provides the full range of municipal services normally associated with a municipality including police and fire protection, emergency medical services, public works operations, financial administration, planning and zoning, code enforcement, health and welfare services, parks operation and maintenance, recreation, library services, public education, parking and transportation, community and economic development, solid waste collection and disposal, and general administrative services.

Water and sewer services are provided under an Enterprise Fund concept, with user charges set to ensure adequate coverage of operating expenses and payments on outstanding debt.

# Budget Process

The City's fiscal year begins on July 1<sup>st</sup> of each year and ends the following June 30<sup>th</sup>. As required by the City of Portsmouth's Charter, the City Manager submits a recommended six-year Capital Improvement Plan three months before the final submission date of the fiscal year recommended budget. The fiscal year recommended budget must be submitted to the City Council at least 45 days (May 15<sup>th</sup>) before the start of the fiscal year. The budget, which includes the General Fund, Special Revenue Funds and Enterprise Funds, is prepared and presented by department and functions, which require an appropriation.

The City ensures compliance with legal provisions embodied in the annual appropriated budget approved by the City's governing body by use of budgetary controls. Activities of the General Fund, Special Revenue Funds, and Enterprise Funds are included in the annual appropriated budget. Project length financial plans are adopted for the Capital Project Funds. The City maintains an encumbrance accounting system as one technique of accomplishing budgetary control; encumbered amounts are carried over at year-end. The City Manager, with the approval of the Council, may transfer any unencumbered appropriation balance or any portion thereof from one department to another.

The City Council, by Charter, must adopt a budget by June 30th. If the City Council takes no action on or prior to June 30<sup>th</sup>, the budget submitted by the City Manager is deemed to have been adopted by the City Council per the City Charter.

Once the budget is adopted, no appropriations shall be made for any purpose not included in the annual budget as adopted unless voted by a two-thirds majority of the City Council after a public hearing is held to discuss said appropriation.

# INFORMATION USEFUL IN ASSESSING ECONOMIC CONDITIONS

# Local Economy

During FY10, the unemployment rate in the City remained low in relation to the state and the region. The June 2010 unemployment rate for Portsmouth was 4.7%. The state's June unemployment rate was 5.7%; the rate for New England was 8.5%, and the nation's rate was 9.6%

Employment in the NH portion of the Portsmouth MetroNECTA at the end of FY10 was 55,400, which represents an overall decrease of 400 jobs from June 2009. Although a net loss was experienced, it was one-fifth of the number lost over the previous fiscal year indicating improvement in employment loss. The largest year-to-year employment loss was in the Financial Services sector with a decrease of 400 jobs, followed by the Government sector with a loss of 300 jobs. Decreases of 100 jobs each were experienced in the Transportation/Warehousing/Utilities and Mining/Logging/Construction sectors. These losses were offset by a gain of 400 jobs in the Professional and Business sector, a 300 job gain in the Leisure/ Hospitality sector, and a gain of 100 jobs in each of the Information, Retail Trade, Education/Health and Wholesale Trade sectors. The Manufacturing sector remained unchanged from the previous year.

Construction activity in the City over the fiscal year was stronger than the previous year on the commercial side. In FY10, the City's Inspection Department issued 7 building permits for new commercial/industrial construction projects, with a combined construction value of \$26 Million. This compares to 4 permits with a construction value of \$6.5 million for FY09. There were three major new projects driving this increase: The Portwalk Marriott downtown extended stay hotel, the Northeast Rehabilitation Hospital at Pease, and the downtown waterfront mixed use project on Bow Street. For renovations to commercial/industrial structures, the City issued 79 permits with a construction value of \$10.5 million.

As was the case in FY09, turmoil in the nation's financial system slowed the rate of private development and redevelopment projects. However, a number of key projects moved ahead. Portwalk, the City's most significant downtown development project completed its \$13 million, 147-room Marriott extended stay hotel and opened in May with 80 new employees. The development includes a 12,000 square foot conference center; pedestrian boardwalk and roadway flanked by retail stores; and a 28-unit residential facility. The next phase will include 150,000 square feet of office space; currently, a short-term 200-space downtown surface parking area has been created on the office building site through a public-private agreement.

Progress continues at 99 Bow Street in the Central Business District on the \$3.9 million, 52,000 square foot mixed-use office/retail/restaurant development. The \$63 million Portsmouth Regional Hospital expansion (67,600 square feet) and renovation (88,000 square feet) is nearing completion. Notable hospital improvements include

creation of a cardiovascular surgery unit, expansion of the surgery/endoscopy operating suite, and significant upgrades to existing patient rooms.

A recent summary report for the 2009 commercial and industrial real estate market by CB Richard Ellis advisory firm indicates that although overall real estate demand has slowed as a result of the recession, the NH seacoast, and Portsmouth in particular, are faring better than the region and state. The report states that although Portsmouth office market vacancy increased to 16.7% overall (up from 11% in 2009), the Pease Tradeport and downtown Portsmouth office markets "remain desired locations for tenants looking to relocate." These areas have maintained average asking rents of \$3.00 to \$4.00 per square foot above seacoast averages. Class A office rates in the downtown currently range from \$16 to \$21 per sq. ft (NNN).

The CB Richard Ellis report for the 2009 industrial market states that the Seacoast industrial market saw a slight increase in vacancy rates at the 2009 year-end, yet fared better than the larger abutting industrial Boston market and the nation. Portsmouth industrial sector vacancy rates for the year-end 2009 were 5.8%, with an average lease rate of \$6.00 per square foot for Portsmouth. This is compared to the beginning of the year when the average overall vacancy rate was 11.6% with average lease rates of \$6.88 per square foot. The average lease rate for the same time period at Pease Tradeport was \$5.50 per square foot. The Pease vacancy rate was 20%, which is attributable to the consolidation of Fischer Controls and Rivulet and relocation to other national locations, as well as the vacancy of the 206,000 sq. ft. Celestica building.

Activity at Pease International Tradeport in FY10 included construction of a \$1.3 Million daycare facility at 81 New Hampshire Avenue, a \$1.3 Million golf clubhouse and function facility at the Pease Golf Course and the \$11 Million Northeast Rehab Hospital. The Tradeport now employs over 7,000 people at over 250 companies and is home to more than 42% of all office space in the City. The world class Tradeport generates \$4.6 million in revenue for the City, adding to its importance to the City's economic vitality.

In FY10, the City's Economic Development Commission and the City Council also took proactive steps to attract and retain business in the City. The City Council applied for and received approval from the NH Department of Resources and Economic Development to designate Pease Tradeport and Highliner Avenue as Economic Revitalization Zones (ERZ). The ERZ designation creates incentives for companies to expand or relocate to the ERZ, which entitles businesses that create jobs to apply for tax credits to be used against the Business Profits Tax and Business Enterprise Tax.

The Portsmouth Naval Shipyard also contributed to the City's economic vitality in FY10 by implementing its plan to add 405 new jobs. The plan involves increased hires combined with partnerships with local community colleges for workforce education aimed at improving the facility's capacity to service the newer Virginia-

class, fast-attack submarines. The Seacoast Shipyard Association's report on regional economic impact for calendar year 2009 revealed a total of 5,033 current employees with a payroll of \$377 million, up 3.5% from 2008. \$16.4 million of goods and services were purchased from private vendors in New England states, up from \$10.8 million in 2008.

With regard to residential development in the City, 13 building permits were issued for new dwelling units during the fiscal year with a total construction value of \$1.1 million; 2 more than were permitted in FY09. There were 249 permits for renovations to existing residential structures, which is a 33% increase over the number issued for the same period in FY09. In addition, the local housing market remained stable in FY10, with single family homes sales volume increasing by 2.4% in 2009. Home foreclosures were slightly up from 2008 (18 versus 13), but they were a fraction of the foreclosures in similarly sized seacoast cities (31 for Somersworth, 53 for Dover and 99 for Rochester).

Finally, Portsmouth's reputation as a tourist destination, as well as an attractive place to do business, garnered the attention of many business and travel writers. In the past year, Portsmouth received the following recognitions and accolades:

- Portsmouth ranked as one of the 52 top weekend getaway destinations in the Food and Wine Category, in *Boston Magazine*, October 2010.
- Portsmouth named a *"Preserve America Community,"* one of 29 designated in 2010, to recognize communities that use their heritage resources to share the benefits of historic preservation with residents and visitors.
- Portsmouth's Atlantic Heights neighborhood listed as Best Place in Northeast to buy an old house by <u>www.thisoldhouse.com</u>.
- Portsmouth listed as one of eight North American "Most Romantic" cities on MSN.com, February 2010.
- Portsmouth listed in MSM careers online article "Today's Best and Worst Cities for Jobs" as one of the 77 best metro areas for job growth (> 1%) from 7/09-10/09.
- Portsmouth included in ForbesTraveler.com's list of "America's Prettiest Towns," October 2009.
- Washington Post, "An Often Overlooked Treasure by the Sea," October 10, 2009.
- Gourmet Magazine, "Slow Down and Stay for Dinner," October 2009.
- American Style Magazine, Top 25 Arts Destinations, Small Cities Category, September 29, 2009.

# Major Initiatives

In FY10, the City continued a number of key initiatives many of which involved investment in its infrastructure through the Capital Improvement Planning process.

This process was augmented by the successful capture of federal stimulus funds provided under the American Recovery and Reinvestment Act (ARRA).

**American Recovery and Reinvestment Act of 2009** - Throughout FY10 the municipal, police, fire, and school departments applied for competitive grant funding and received formula funding as a result of the Act. The following projects and programs were funded all or in part with ARRA funds and carried out in FY10.

- The City completed Phases II and III of the Raleigh Way Streetscape Improvement project in the Atlantic Heights Neighborhood.
- Construction began on the State Street Improvement Project in the downtown area.
- The City was awarded a competitive Energy Efficiency and Conservation Block Grant, which along with other project funding secured by the Portsmouth Historical Society, will be used to complete needed energy efficiency upgrades at the former Portsmouth Public Library building, now the Discover Portsmouth Center.
- The Public Works Department was awarded ARRA funding to create a water conservation rain barrel distribution program.
- The School Department received funding through various formulas for disadvantaged students as well as special education and career development programming among others.
- The Police Department received funding to continue its work as the statewide coordinator of the Internet Crimes Against Children Task Force, as well as partial funding for a part-time DWI prosecutor.

# Major Capital Project Initiatives

A number of major water, sewer and building initiatives, funded through a variety of sources, were carried out in addition to ongoing sidewalk reconstruction and road upgrade projects.

**Wastewater Treatment Master Plan** - The Sewer Division submitted a draft of the Wastewater Master Plan to the Environmental Protection Agency on June 4, 2010. This plan presented two options for bringing the Peirce Island Treatment Plant into compliance with secondary treatment requirements and advanced Biological Nutrient Removal (BNR). The Study also includes an update of the Combined Sewer Overflow Long-Term Control Plan. The report contained a review of flow monitoring and updated modeling of the collection system that will provide the basis of continued work on separating the combined portions of the sewer collection system.

**State Street Utility Upgrades and Roadway Improvements** - The sewer division, as part of the Combined Sewer Long-Term control Plan, began working on rebuilding the lower portion of State Street, between Church Street and Marcy Street. The project was driven by the need to separate the sewer system in that area, but included the replacement of all of the underground utilities including water, sanitary

and storm sewer and gas. The project incorporated a state of the art storm water treatment system with several bio-retention tree filter catch basins. The system also includes a storm water quality treatment unit and a sand filter unit to treat the stormwater prior to its discharge into the Piscataqua River. Work will also be performed on Penhallow Street, Custom House Court, and Chapel Street to separate sewer lines. ARRA funds are included in the project budget and the project has received recognition for its innovative storm water management design. In addition, the State Street project involves substantial streetscape improvements including sidewalks, lighting and landscaping.

**Bartlett Area Sewer Improvements** -The Sewer Division began the Bartlett Area Sewer Improvements project which was another Long-Term Control Plan sewer separation project that targeted the West End commercial area of the City. The Bartlett Street Project includes water, sewer, drainage and minor streetscape upgrades in a highly impervious commercial area on Bartlett Street, Islington Street, and Jewell Court. The project will help reduce flooding that occurs within the project area as well as reducing unnecessary flow in the sewer system. This project, required as part of an EPA Administrative Order, is part of the City's comprehensive effort to correct problem areas in the oldest sections of the City's sewer system.

**Water Treatment Plant** - The Water Division continued construction of the new Dissolved Air Floatation treatment plant adjacent to the existing plant. The new plant replaces the existing 50 year old facility with a technology that can better treat the source water from the Bellamy Reservoir to meet current as well as upcoming regulatory requirements. It is being constructed using the Leadership in Energy and Environmental Design (LEED) principles to produce a sustainable and energy efficient plant. The plant is expected to be operational in August of 2012.

Bow Street - Ceres Street Waterfront Park - In June, the City completed a multiyear, public-private effort to create a waterfront park near the intersection of Bow Street and Ceres Street in the heart of downtown Portsmouth. The waterfront park includes granite block seating, tables, landscaping, pedestrian scale lighting, an interpretive sign, techo-block paver walking surface, and a granite City seal with compass points. The waterfront park, funded in large part through a federal grant, has become a focal point for those visiting the City and provides exceptional public access to the working waterfront, including the tugboats that guide ships into Portsmouth Harbor. The approximately \$850,000 project also included major repairs to the City-owned seawall at the park and significant drainage and related subsurface infrastructure improvements, upgrade of the sidewalks, steps and pedestrian amenities approaching the park, and complete reconstruction of the Ceres Street sidewalk and the public portion of Ceres Street. This public-private partnership also included substantial, privately funded capital improvements to the restaurant properties near the park, including relocation/reconstruction of a popular private restaurant deck, drainage improvements and resurfacing of the private passageway used to access the waterfront restaurants along Bow Street.

**New Fire Station 2** - In FY10, the City completed the construction of a new Fire Station 2 located at 3000 Lafayette Road. This new station meets the requirements of the National Fire Protection Association (NFPA) and the City's desire to have the first LEED certified fire station in the State of New Hampshire. Key sustainable features include a super insulated building envelope and high efficiency natural gas boilers for heat. These features will result in significant annual operating cost savings. In addition, this site allows for drive through bays, insures safe access to both US Route 1 and Ocean Road, provides public meeting space, emergency operations center, separate living/ equipment spaces and provides sufficient parking and room for future expansion. The City issued bonds of \$6.45 million to fund site acquisition and construction related costs. Fire Department personnel/equipment relocated to the new station in May 2010 and the City is awaiting notification of Silver LEED certification.

**Renovation of Historic City-Owned Buildings** - In FY10 progress occurred on two significant historic city-owned structures. The former Lafayette School on Middle Street was converted into 10 units of affordable housing for seniors age 62 and older, resulting in the transformation of a building once designated as having a "blighting influence" into an appealing neighborhood asset and affordable homes for seniors. In fall 2009, the City initiated \$200,000 in repairs to the South Meeting House, which included restoration of the bell tower, replacement of the sills and slate roof, and painting of the building's exterior; the City is currently considering tenants for the building.

**Streets and Sidewalk Improvements -** In FY10, the City continued investment in the vital infrastructure of streets and sidewalks.

- The Route 33 gateway project adds traffic calming measures, increases safety at Plains Park and improves roadway geometry at Plains Avenue and Peverly Hill Road. It will also add sidewalks along Griffin Road to the park and ride lot on Route 33 and on the easterly side of Islington Street from Route 33 to Plains Avenue. Finally the bridge over the B&M Railroad will be replaced. Replacement of the B&M Railroad Bridge on Rte 33, along with safety improvements to the approaches, which includes drainage, paving, signage, landscaping, sidewalks and signalized intersections from Peverly Hill Road to Borthwick Avenue. This project is scheduled for completion in the fall of 2010.
- In the Downtown Business District, sidewalk improvements were completed on Market Street between Bow Street and Deer Street, including widened brick sidewalks, storm drainage and historic period lighting.
- Construction of Phase 2 of the Raleigh Way Streetscape Improvement Project with new concrete sidewalks, granite curbing, paving, signage and landscaping.
- Funding was approved to continue the Citywide Sidewalk Reconstruction Program and the Pavement Management and Rehabilitation Long Range Plan.

- Construction of the Woodbury Avenue traffic calming and safety improvement project from Bartlett Street to Market Street Extension to reduce travel speeds, improve pedestrian safety and eliminate through truck travel by reduced width travel lanes, bump outs, curbing, signage and pavement markings.
- Construction of the Gates Street Area reconstruction project to include curbing, brick sidewalks, drainage, sewer, water and landscaping.
- Pavement improvements to: Spinney Road, Pinehurst Road, Lookout Lane, Garden Street, Center Street, Fairview Drive, Davis Road, Griffin Road, Willard Avenue, Marston Street, Shaw Road, Myrtle Avenue, Central Avenue, McGee Drive, Birch Street, Mangrove Street, Oak Street, Orange Street and part of Kearsarge Way.
- Construction of the Middle Street Sidewalk Improvement Project Phase II from Union Street to Aldrich Road.
- Construction of the Market Street sidewalk and bike lane project between Michael Succi Drive and the NH Port Authority entrance.
- Design and construction of the Commercial Alley rehabilitation project.
- Peirce Island Bridge rail replacement project.
- Sagamore Bridge replacement project design was initiated and interim bridge repair project was completed, which included reinforcing existing floor beams to maintain a 6-ton vehicle loading.
- Design of the High/Hanover Parking Facility Stair Tower replacement project, which will include replacement of the existing stair treads and risers with new precast units.
- Design of improvements to Concord Way and Porpoise Way in the Atlantic Heights Neighborhood.
- Rebuilt all handicap ramps in the Market Square area to conform with existing ADA regulations.
- Reconstructed Phase 1 of Aviation Drive located on the Pease Tradeport.
- Reconstructed select brick sidewalks on Deer Street and High Street.
- Completed design of the South Street/Lafayette Road intersection, including new signals and dedicated turn lanes.
- Design of seawall replacements for existing structures located on South Mill Street and at the Mechanic Street Pump Station.
- Initiated the design of Phase 1 Improvements to the McDonough Street Neighborhood Area (Cabot Street, Dover Street, Salem Street and McDonough Street).

# Other Key City Initiatives

**Zoning Ordinance Revision Project-** In December 2009, the City completed a major, multi-year revision of the City's Zoning Ordinance and Site Plan Review regulations culminating in City Council adoption of the new Zoning Ordinance, and Planning Board adoption of the revised Site Plan Review regulations. The new land use regulations, which implement the goals and policies outlined in the City's 2005 Master Plan, will play a key role in positively shaping and managing future development and redevelopment. In turn, as these regulations guide the quality, type, scale and intensity of development, they are critical to insuring a vibrant economy, a strong local tax base, high quality economic development and a vital downtown.

**Sustainability** - The City's continued commitment to sustainability with almost every sustainability initiative undertaken able to demonstrate at least a modest and, in many cases, a significant, operational cost savings. Under the leadership of the City Council and City Manager, guidance of the Committee on Sustainable Practices, and expertise of City staff, sustainability policies have been put in place and new initiatives continue to be implemented. For instance, the City completed a new Fire Station expected to receive LEED Silver certification, and is nearing completion of its new Water Treatment Plant where a full complement of green building measures have been included. The City is in the design phase for a new High Performance Middle School; the efficiencies of a certified high performance school can result in annual utility savings of 20 to 40%. City recycling went to "no sort" or single stream recycling, which is expected to increase recycling volumes and divert waste from the landfill. The City also sold discounted rain barrels to residents and new low-impact development techniques have been put in place in the Coakley neighborhood as well as along State Street.

Automated Meter Reading System - The Water and Sewer divisions continued the installation of the Automated Meter Reading (AMR) system. Approximately 85% of the City was completed by the end of FY10. The new system allows for the monthly reading of all water meters in the system as recommended in the Water/Sewer Rate study completed in 2006. The meters are read through a radio transmission that is collected and sent to the billing office. The new system allows the water division to better track unaccounted for water through the balancing of the production and consumption of water in the system.

**Islington Street Improvement Action Plan** - The Islington Street Improvement Action Plan was completed, which includes short and long-term action-oriented recommendations for the street such as improved circulation, pedestrian and vehicular safety and appropriate economic development tools to benefit growing and creative businesses in the corridor.

# Long-Term Financial Planning

The City continues to address and monitor legislative issues while still maintaining strong and stable financial operations.

Statewide Property Tax - As of this writing, a new education funding formula is scheduled to go into effect in FY12 and initial calculations indicated the City of Portsmouth would then receive its first education funding grant - possibly as much as \$2 million - since the Statewide Property Tax was imposed in 1999 to fund education. However, given the State of New Hampshire's fiscal difficulties, it is anticipated that State elected officials will propose delaying this new formula at least for another year or changing elements of the formula, which could result in the loss of the grant, as well as the City being forced to send a portion of the Statewide Education Property Taxes (SWEPT) raised within Portsmouth to other communities. It is impossible to predict what will occur after the Legislature convenes in January 2011. Until FY06, Portsmouth was forced to raise an additional \$11,750,318 in Statewide Property Taxes for redistribution to other communities. Since that time, Portsmouth has been allowed to spend Statewide Education Property Taxes raised in excess of the State's changing cost of adequacy on local education, which resulted in a major positive impact. However, the local spending option also is scheduled to end in FY12. The City, with the help of the City Council's Legislative Subcommittee comprised of the Mayor and three City Councilors, will continue monitoring activities at the NH Legislature that could have an impact on Portsmouth. The City also will continue to watch the Legislature's future education funding discussions via the Coalition Communities office based at Portsmouth City Hall, which is funded by the City and contributions from Coalition-member towns.

**Bond Rating** - In May of 2010, Standard & Poor's Rating Group, one of the nation's largest bond rating agencies, affirmed its AA+ bond rating for the City. This is the second highest rating obtainable from Standard & Poor's. S&P stated "Portsmouth's management team has consistently demonstrated a focus on fiscal prudence, which we believe has contributed to a history of strong operating results and very strong reserves". In addition to affirming its AA+ bond rating, S&P upgraded Portsmouth's Financial Management Assessment (FMA) from "good" to "strong" reflecting management's implementation of three-year revenue and expenditures projections. An FMA of strong indicates that practices are strong, well embedded, and likely sustainable. Moody's Investors Service assigned a Aa1 bond rating for the City, citing strong and stable financial operations, a sizable and diverse economic base and the low overall debt burden. Moody's stated "with strong financial management, formalized policies and a trend of conservative budgeting practices, the City's trend of solid financial operations is expected to continue". The City continues to work to maintain its strong position and improve its credit ratings.

# Relevant Financial Policies

The following are financial policies and long-term financial guidelines which the City follows in managing its financial and budgetary affairs. The goal of these policies and guidelines is to ensure that financial resources are well managed and available to meet the present and future needs of the citizens of the City of Portsmouth.

**Leave at Termination** - The City has addressed in two methods the significant liability owed to employees for accumulated sick leave pay when they leave municipal service.

- 1. The City eliminated future growth in this liability by negotiating in all fifteen (5) labor agreements that all employees hired after July 1996 can no longer accumulate unlimited sick leave. Thus, the liability can be capped, and it is now possible to estimate reductions of this liability through attrition.
- 2. The Leave at Termination Fund created in fiscal year 1999 eliminated annual budget spikes which negatively impacted the operating budget associated with sick leave pay owed to employees upon termination. Each department annually budgets a fixed amount for each fiscal year determined by an actuarial study and periodic review, which is transferred into this fund where this liability is paid. Each department builds a fund balance, which is carried over from year to year to fund future liabilities, thus stabilizing the annual operating budget.

As of the close of the current fiscal year, the liability for accrued employee benefits was \$7,818,334, a decrease of \$382,301 as compared to prior year.

**Undesignated Fund Balance** - The City's Undesignated Fund Balance ordinance states that the City shall maintain an undesignated fund balance amount of not less than 7% of total General Fund appropriations for that fiscal year with a goal of 10%. Since this ordinance was adopted in 1997, the City has remained within this range, and in FY09 & FY10, exceeded the 10% goal. As of June 30, 2010, the undesignated fund balance is 11.95% of prior year appropriation.

**Debt Service Planning** - It is the policy of the City to keep operational net debt costs at no more than 10% of annual general fund expenditures toward net debt service payments. Current and future debt service is projected out over a 10 year period along with projected annual appropriations and estimated revenues related directly to debt. The framework of this analysis assists with the planning of future capital projects that will be funded through debt issuances. For FY10, the amount of net annual debt remains within the policy limits at 6.51%.

# AWARDS AND ACKNOWLEDGEMENTS

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Portsmouth for its Comprehensive Annual Financial Report for the Fiscal Years ending June 30, 1988, 1989, and for fifteen consecutive years from 1995 to 2009.

In order to be awarded a Certificate of Achievement, a government unit must publish an easily readable and efficiently organized Comprehensive Annual Financial Report, whose contents conform to program standards. Such reports must satisfy both Generally Accepted Accounting Principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. The City believes that its current Comprehensive Annual Financial Report continues to meet the Certificate of Achievement Program's requirements and will submit it to the GFOA to determine its eligibility for another certificate.

In addition, the City of Portsmouth also received the GFOA's Distinguished Budget Presentation Award for five consecutive years; fiscal year beginning July 1, 2006, to 2010. In order to receive this award, a governmental unit must publish a budget document judged proficient as a policy document, a financial plan, an operations guide, and a communications device. This award is valid for one year only. For long-term planning, the City will continue to work to enhance the information provided in this document for its citizens, as well as continue to meet the national standard requirements established by GFOA.

The publication of the Comprehensive Annual Financial Report requires a significant amount of year-end closing procedures prior to the audit and preparation of the CAFR, and would not have been possible without the dedication and professional efforts of the staff in the Finance Department and diligent efforts of department heads and other City staff. I wish to further express my sincere appreciation to Cynthia Hayden, Deputy City Manager, Andrew Purgiel, City Controller, Gail Cunningham, City Controller, and Nancy Carmer, Economic Development Program Manager, who assisted and contributed to the preparation of this report.

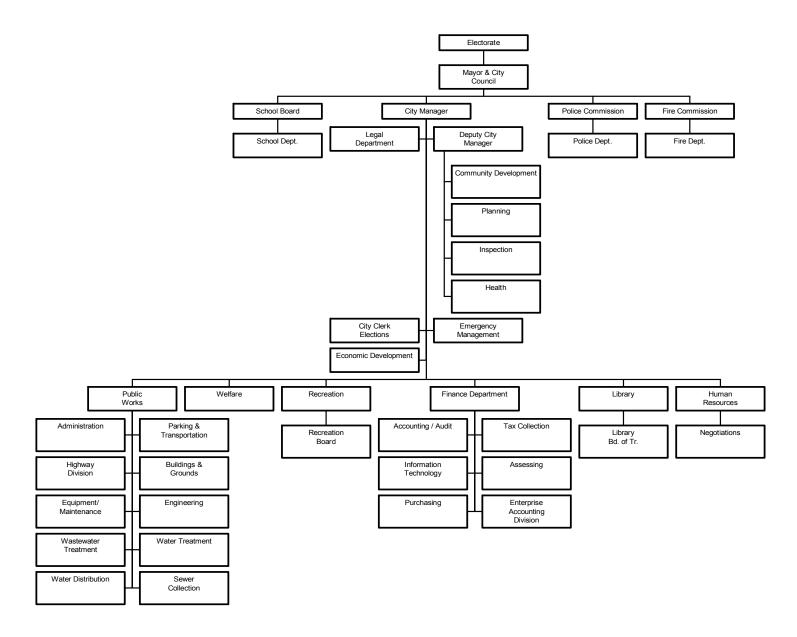
In closing, the strong financial position and excellent financial results reflected in this report, would not have been possible without the leadership, support, and fiscal policies established by the City Council and City Manager John P. Bohenko.

Sincerely,

Huldhalunger

Judith A. Belanger Finance Director

# City of Portsmouth Organizational Chart



### **DIRECTORY OF OFFICIALS**

# **CITY COUNCIL**

Thomas G. Ferrini, Mayor

Nancy Novelline Clayburgh, Ass't Mayor

| Robert Lister    | Jerry J. Hejtmanek |
|------------------|--------------------|
| Eric Spear       | M. Chris Dwyer     |
| Anthony Coviello | Esther E. Kennedy  |

Kenneth E. Smith

# **BOARD OF EDUCATION**

Michell Shuldman, Chairman

Ann M. Walker, Vice Chairman

Kent LaPageLeslie StevensCarol A. ChellmanThomas P. MartinRebecca EmersonRebecca EmersonHenry Hayward

### FIRE COMMISSION

# Paul T. Wentworth, Chairman Richard Gamester Michael K. Hughes

Gerald W. Howe, Chairman John C. Russo

POLICE COMMISSION

John F. Golumb

Fire Chief Christopher LeClaire

Police Chief David Lou Ferland

# PRINCIPAL EXECUTIVE OFFICERS

| City Manager           | John P. Bohenko      |
|------------------------|----------------------|
| Deputy City Manager    | Cynthia Hayden.      |
| Finance Director       | Judith A. Belanger   |
| City Controller        | Gail Cunningham      |
| City Controller        | Andrew Purgiel       |
| City Attorney          | Robert Sullivan      |
| City Clerk             | Kelli L. Barnaby     |
| Tax Collector          | Kristin Regis        |
| Information Technology | Alan Brady           |
| Purchasing Agent       | Judith A. Belanger   |
| Dir of Public Works    | Steven F. Parkinson  |
| City Assessor          | Rosann Maurice-Lentz |
|                        |                      |

Certificate of Achievement for Excellence in Financial Reporting

Presented to

# City of Portsmouth New Hampshire

For its Comprehensive Annual Financial Report for the Fiscal Year Ended June 30, 2009

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

President

Executive Director

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Melanson Heath & Company, pc

Certified Public Accountants Management Advisors

102 Perimeter Road Nashua, NH 03063-1301 Tel (603) 882-1111 • Fax (603) 882-9456 www.melansonheath.com

# **INDEPENDENT AUDITORS' REPORT**

To the Honorable Mayor and City Council City of Portsmouth, New Hampshire

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Portsmouth, New Hampshire, as of and for the year ended June 30, 2010, which collectively comprise the City's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the City of Portsmouth's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Portsmouth, as of June 30, 2010, and the respective changes in financial position and cash flows, where applicable, thereof and the respective budgetary comparison for the General Fund for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The management's discussion and analysis, appearing on the following pages, and the supplementary information, appearing on page 83 of this report, are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was made for the purpose of forming opinions on the financial statements that collectively comprise the City of Portsmouth, New Hampshire's basic financial statements. The introductory section, supplementary statements and schedules, and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements. The supplementary statements and schedules have been subjected to the auditing procedures applied by us in the audit of the basic financial statements and, in our opinion, based on our audit, are fairly stated in all material respects in relation to the basic financial statements taken as a whole. The introductory section and statistical section have not been subjected to the auditing procedures applied by us in the audit of the basic financial statements and, accordingly, we express no opinion on them.

In accordance with *Government Auditing Standards*, we have also issued a report dated December 17, 2010 on our consideration of the City's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Melanson, Heath + Company P.C.

Nashua, New Hampshire December 17, 2010

# MANAGEMENT'S DISCUSSION AND ANALYSIS

The City of Portsmouth's management offers readers this narrative overview and analysis of the financial activities of the City of Portsmouth for the fiscal year ended June 30, 2010. The City's financial performance is discussed and analyzed within the context of the accompanying financial statements and disclosure following this section.

# A. FINANCIAL HIGHLIGHTS

- As of the close of the current fiscal year, the total of net assets exceeded liabilities by \$168,487,790 an increase of \$14,853,091 in comparison to the prior year.
- As of the close of the current fiscal year, total assets of governmental activities exceeded liabilities by \$116,018,660 an increase of \$10,525,852 in comparison with the prior year.
- At the end of the current year, total assets of business-type activities exceeded their liabilities by \$52,469,130, an increase of \$4,327,239 in comparison to the prior year.
- As of the close of the current fiscal year, governmental funds reported combined ending fund balances of \$69,300,940, an increase of \$12,356,337 in comparison with the prior year.
- At the end of the current fiscal year, undesignated fund balance for the general fund was \$10,069,956, an increase of \$194,056 in comparison with the prior year.
- Total bonds payable including unamortized premium at the close of the current fiscal year was \$114,534,859, an increase of \$8,718,074 in comparison to the prior year.

# B. OVERVIEW OF THE FINANCIAL STATEMENTS

This discussion and analysis is intended to serve as an introduction to the City of Portsmouth's basic financial statements. The basic financial statements comprise of three components: (1) government-wide financial statements, (2) fund financial statements, and (3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

<u>Government-Wide Financial Statements</u>. The government-wide financial statements are designed to provide readers with a broad overview of the City of Portsmouth's finances in a manner similar to a private-sector business.

The statement of net assets presents information on all assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position is improving or deteriorating.

The statement of activities presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the City of Portsmouth include general government, public safety, education, public works, health and human services, culture and recreation, and community development. The business-type activities include water and sewer activities.

The government-wide financial statements can be found on pages 39 - 41 of this report.

**Fund financial statements.** A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Fund accounting is used to ensure and demonstrate compliance with finance-related legal requirements. All of the funds can be divided into three categories: governmental funds, proprietary funds and fiduciary funds.

**Governmental funds.** Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the governmentwide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

An annual appropriated budget is adopted for the general fund. A budgetary comparison statement has been provided for the general fund to demonstrate compliance with this budget.

The basic governmental fund financial statements can be found on pages 42 - 46 of this report.

**Proprietary funds.** Proprietary funds are maintained as follows:

Enterprise funds are used to report the same functions presented as businesstype activities in the government-wide financial statements. The City of Portsmouth maintains two enterprise funds which are used to account for water and sewer operations.

Proprietary funds provide the same type of information as the business-type activities reported in the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the water and sewer operations, both of which are considered to be major funds of the City of Portsmouth.

The basic proprietary funds financial statements can be found on pages 47 - 49 of this report.

**Fiduciary funds**. Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the City's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

The basic fiduciary fund financial statements can be found on pages 50 - 51 of this report.

**Notes to the financial statements.** The notes provide additional information that are essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 53 - 82 of this report.

<u>Other information</u>. In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information which is required to be disclosed by the accounting principals generally accepted in the United States of America.

# C. GOVERNMENT-WIDE FINANCIAL ANALYSIS

Changes in net assets may be observed and used to discuss the changing financial position of the City as a whole.

**Financial Position -** The following table provides a summary of the City's net assets at June 30 for the current and prior fiscal year.

|   |    | Governmental<br><u>Activities</u><br>2010 2009 |    |  |    | Business-type<br><u>Activities</u><br>2010 2009 |         |  |    | <u>Totals</u><br>2010 2009                    |    |  |  |
|---|----|--|----|--|----|---|---------|--|----|---|----|--|--|
| Current and other assets<br>Capital assets<br>Total assets  | \$ | 77,027<br>124,405<br>201,431                   | \$ | 65,239<br>114,209<br>179,449                 | \$ | 27,598<br>82,423<br>110,021                     | \$<br>_ | 35,009<br>66,246<br>101,255                | \$ | 104,625<br>206,827<br>311,453                 | \$ | 100,248<br>180,455<br>280,703                |  |
| Long-term liabilities<br>Other liabilities<br>Total liabilities   | -  | 80,639<br>4,774<br>85,413                      | _  | 68,933<br>5,023<br>73,956                    | _  | 44,104<br>13,448<br>57,552                      | -       | 46,999<br>6,114<br>53,113                  | _  | 124,744<br>18,221<br>142,965                  | -  | 115,932<br>11,136<br>127,069                 |  |
| Net assets:<br>Invested in capital assets,<br>net of related debt<br>Restricted<br>Unrestricted<br>Total net assets | 5  | 71,575<br>14,697<br>29,747<br>116,019          | \$ | 64,658<br>14,104<br><u>26,731</u><br>105,493 | \$ | 38,650<br>1,625<br><u>12,193</u><br>52,469      | \$      | 35,326<br>1,788<br><u>11,028</u><br>48,142 | \$ | 110,225<br>16,322<br><u>41,940</u><br>168,488 | ¢  | 99,984<br>15,892<br><u>37,758</u><br>153,635 |  |

### Summary of Net Assets (000s)

By far the largest portion of net assets reflects our investment in capital assets (e.g., land, buildings, machinery and equipment); less any related debt used to acquire those assets that is still outstanding. As of year-end, net assets invested in capital assets, net of related debt is \$110,225,136 or 65% of total net assets. These capital assets are used to provide services to citizens; consequently, these assets are not available for future spending. Although the investment in capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of net assets \$16,322,404 or 10% represents resources that are subject to external restrictions on how they may be used. The remaining balance of unrestricted net assets of \$41,940,250 or 25% may be used to meet the government's ongoing obligations to citizens and creditors.

At the end of the current fiscal year, the City of Portsmouth is able to report positive balances in all three categories of net assets, both for the government as a whole, as well as for its separate governmental and business-type activities. The same situation held true for the prior fiscal year.

During the current fiscal year, the government's net assets increased by \$14,853,091. Approximately 69% of the increase is attributed to an increase in investments in capital assets net of related debt. The remaining 31% represents

the degree to which increases in ongoing revenues have outstripped similar increases in ongoing expenses.

The \$950,936 OPEB liability represents the implementation of Governmental Accounting Standards Board (GASB) Statement No. 45. The purpose of the statement is to reflect the liability of health care or other post employment benefits provided to separated or retired employees. The City of Portsmouth does not pay a direct subsidy towards their retiree's health insurance premiums. In accordance with RSA 100-A:50, retired employees shall be deemed to be part of the same group as active employees for health insurance premium purposes, thereby resulting in a so called blended rate. The blended rate decreases the cost of insurance premiums for retirees and increases the cost for active employees, thereby resulting in the City paying an implicit subsidy.

Please refer to the Financial Statement footnote 21 for additional information on the OPEB liability.

**Financial Results** - The following is a summary of condensed government-wide financial data of changes in net assets for the current fiscal and prior fiscal year.

|                                 |    | Governmental<br><u>Activities</u> |    |             |    | Busin<br><u>Ac</u> | •  |             | Totals |             |    |             |
|---------------------------------|----|-----------------------------------|----|-------------|----|--------------------|----|-------------|--------|-------------|----|-------------|
|                                 |    | <u>2010</u>                       |    | <u>2009</u> |    | <u>2010</u>        |    | <u>2009</u> |        | <u>2010</u> |    | <u>2009</u> |
| Revenues:                       |    |                                   |    |             |    |                    |    |             |        |             |    |             |
| Program revenues                |    |                                   |    |             |    |                    |    |             |        |             |    |             |
| Charges for services            | \$ | 17,348                            | \$ | 17,491      | \$ | 12,738             | \$ | 11,070      | \$     | 30,086      | \$ | 28,561      |
| Operating grants and            |    |                                   |    |             |    |                    |    |             |        |             |    |             |
| contributions                   |    | 6,172                             |    | 5,071       |    | -                  |    | -           |        | 6,172       |    | 5,071       |
| Capital grants and              |    |                                   |    |             |    |                    |    |             |        |             |    |             |
| contributions                   |    | 5,950                             |    | 4,342       |    | 3,379              |    | 1,694       |        | 9,329       |    | 6,036       |
| General revenues                |    |                                   |    |             |    |                    |    |             |        |             |    |             |
| Property Taxes                  |    | 63,648                            |    | 63,042      |    | -                  |    | -           |        | 63,648      |    | 63,042      |
| Interest on taxes               |    | 270                               |    | 136         |    | -                  |    | -           |        | 270         |    | 136         |
| Grants and contributions not    |    |                                   |    |             |    |                    |    |             |        |             |    |             |
| restricted to specific programs |    | 2,126                             |    | 2,956       |    | -                  |    | -           |        | 2,126       |    | 2,956       |
| Investment income (loss)        |    | 1,084                             |    | (194)       |    | 65                 |    | 118         |        | 1,149       |    | (75)        |
| Other                           |    | 477                               |    | 1,348       |    | 2                  |    | -           |        | 479         |    | 1,348       |
| Total revenues                  | _  | 97,077                            |    | 94,191      |    | 16,184             | _  | 12,883      | _      | 113,261     | _  | 107,074     |

## Summary of Changes in Net Assets (000s)

(continued)

# (continued)

### Summary of Changes in Net Assets (000s)

|  |                              | nmental<br>i <u>vities</u>  |                            | ess-type<br><u>tivities</u> | <u>Tc</u>                    | Totals                       |  |  |  |
|--|------------------------------|-----------------------------|----------------------------|-----------------------------|------------------------------|------------------------------|--|--|--|
|  | <u>2010</u>                  | <u>2009</u>                 | <u>2010</u>                | <u>2009</u>                 | <u>2010</u>                  | 2009                         |  |  |  |
| Expenses:  |                              |                             |                            |                             |                              |                              |  |  |  |
| General government   | 11,617                       | 11,181                      | -                          | -                           | 11,617                       | 11,181                       |  |  |  |
| Public safety  | 16,916                       | 16,042                      | -                          | -                           | 16,916                       | 16,042                       |  |  |  |
| Education  | 41,475                       | 39,307                      | -                          | -                           | 41,475                       | 39,307                       |  |  |  |
| Public works   | 9,303                        | 9,363                       | -                          | -                           | 9,303                        | 9,363                        |  |  |  |
| Health and human services  | 693                          | 681                         | -                          | -                           | 693                          | 681                          |  |  |  |
| Culture and recreation   | 3,620                        | 3,536                       | -                          | -                           | 3,620                        | 3,536                        |  |  |  |
| Community development  | 1,330                        | 1,151                       | -                          | -                           | 1,330                        | 1,151                        |  |  |  |
| Interest on long-term debt   | 2,528                        | 2,367                       | -                          | -                           | 2,528                        | 2,367                        |  |  |  |
| Water operations   | -                            | -                           | 4,753                      | 4,292                       | 4,753                        | 4,292                        |  |  |  |
| Sewer operations   | -                            | -                           | 6,176                      | 6,778                       | 6,176                        | 6,778                        |  |  |  |
| Total expenses   | 87,482                       | 83,627                      | 10,929                     | 11,071                      | 98,411                       | 94,698                       |  |  |  |
| Change in net assets before<br>permanent fund contributions<br>and transfers | 0 505                        | -                           | E 255                      | 1 910                       | 14 940                       | 10.076                       |  |  |  |
|  | 9,595                        | 10,564                      | 5,255                      | 1,812                       | 14,849                       | 12,376                       |  |  |  |
| Contributions to permanent fund<br>principal<br>Transfers in (out)           | 4<br>928                     | -<br>914                    | (928)                      | (914)                       | 4                            | -                            |  |  |  |
| Change in net assets   | 10,526                       | 11,478                      | 4,327                      | 898                         | 14,853                       | 12,376                       |  |  |  |
| Beginning net assets<br>Ending net assets                                    | 105,493<br>\$ <u>116,019</u> | 94,015<br>\$ <u>105,493</u> | 48,142<br>\$ <u>52,469</u> | 47,244<br>\$ <u>48,142</u>  | 153,635<br>\$ <u>168,488</u> | 141,258<br>\$ <u>153,635</u> |  |  |  |

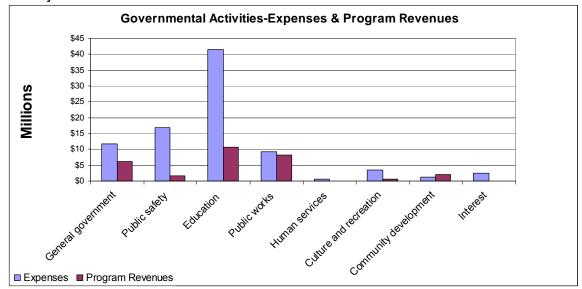
<u>Governmental activities</u>. Governmental activities for the year resulted in an increase in net assets of \$10,525,852. Governmental activities realized the following significant transactions:

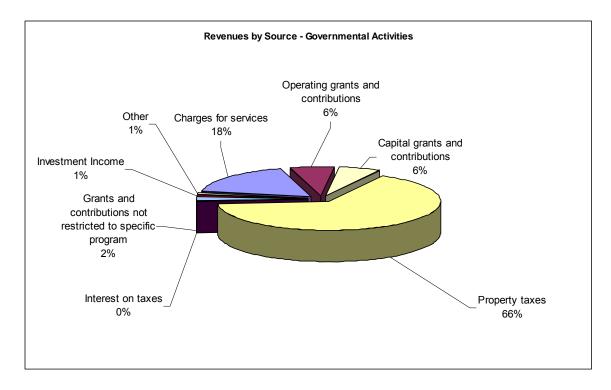
- General Fund excess of revenues over expenditures of \$2,669,867.
- General Fund transfer in from Enterprise Funds (water and sewer) for indirect costs of \$927,697.
- Capital grants and contribution revenue used to acquire capital assets of \$5,950,095.
- Debt service principal payment in excess of depreciation expense of \$1,687,694.

Overall, the governmental activities experienced an increase of \$2,885,416 or 3% in revenues when compared to the prior fiscal year due largely to the following:

- Property tax, which is 66% of the total revenues, increased by \$606,516.
- Investment income increased by \$1,277,894 mostly due to investments held by the Trustees of Trust Funds.
- An increase in capital grants and contributions of \$1,608,357 of which \$940,433 was received from Federal Government to rehabilitate the Ceres Street area.
- An increase in operating grants and contribution of \$1,101,650 of which \$646,475 was received for various American Recovery and Reinvestment Act (ARRA) for educational purposes.
- A decrease in grants and contributions not restricted to specific programs of \$829,900 partly due to loss of State revenue sharing of \$657,154.
- A decrease of \$870,694 in other revenues. Prior year other revenues included donated assets.

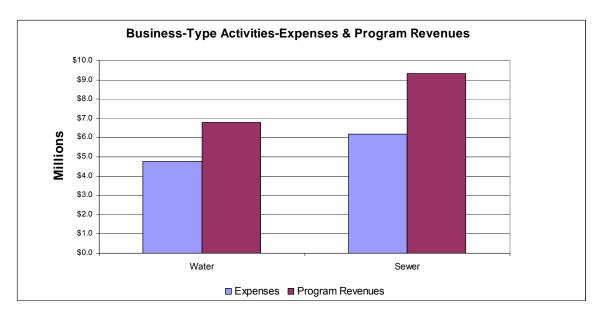
Overall governmental expenditures experienced an increase of \$3,854,890 or 4.6% from prior year. The City has fifteen (15) collective bargaining units, of which nine (9) were settled before June 30, 2010. The increase in expenditures from prior year represents cost of living adjustments (COLA) paid to employees from the nine settled contracts and other expenses increases as a result of inflation. The remaining six (6) collective bargaining units remain in negotiations and did not receive COLA adjustments

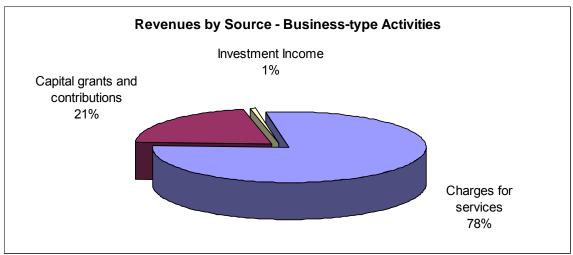




**Business-Type activities.** Business-type activities for the year resulted in an increase in net assets of \$4,327,239. The key elements of the changes are as follows:

- Operating revenues over operating expenditures of \$3,643,303
- An increase in capital grants and contributions of \$1,684,685 of which \$659,939 was received from the American Recovery and Reinvestment Act (ARRA) primarily for the State Street Utilities Upgrade project and \$1,000,000 from Packard Development for expansion of sewer services to their facility.
- Charges for services in the business-type activities experienced an increase of \$1,667,181. The water fund experienced an increase in revenue of \$1,355,924 as a result of an increase of total billed units and rate increases. The sewer fund experienced a slight increase of \$326,055 as a result of an increase in billed units and no rate increase.
- A slight decrease in investment income of \$51,072 due to declining investment interest rates.





# D. FINANCIAL ANALYSIS OF THE GOVERNMENT'S FUNDS

As noted earlier, fund accounting is used to ensure and demonstrate compliance with finance-related legal requirements.

**Governmental funds.** The focus of governmental funds is to provide information on near-term inflows, outflows and balances of spendable resources. Such information is useful in assessing financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

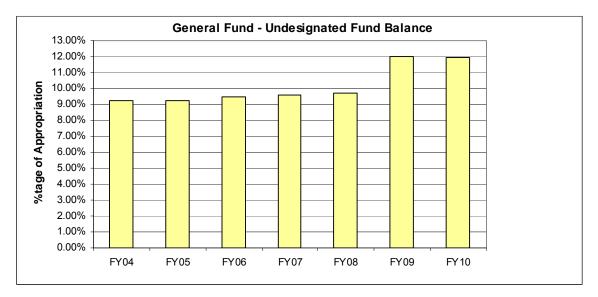
As of the end of the current fiscal year, governmental funds reported combined ending fund balances of \$69,300,940, an increase of \$12,356,337 in comparison with the prior year. This increase is primarily a result from the issuance of \$15,000,000 in bonds and incurring expenditures of only \$1,475,759 in the School Renovation Fund.

The general fund is the chief operating fund. As a measure of the general fund's liquidity, it may be useful to compare both undesignated fund balance and total fund balance to total fund budget.

City Council adopted in 1998 the "Undesignated Fund Balance Ordinance" which mandates that the city will maintain an undesignated fund balance of at least 7% of prior year's appropriation with an ultimate goal of 10%.

Undesignated fund balance at the end of the fiscal year was \$10,069,956 or 11.95% of the final general fund budget. This is an increase of \$194,056 from prior year.

The following table demonstrates that over the last several years, the undesignated fund balance has remained within the 7% - 10% range while FY10 exceeded the ordinance goal of 10%.



Total fund balance for the general fund at the end of the current fiscal year, was \$34,870,964 or 41% of the final general fund budget. This is an increase of \$2,680,605 or 8.3% from prior year. The key factors in this change are as follows:

- A decrease of fund balance of \$2,695,350 from budgetary use of fund balance.
- An increase of fund balance of \$699,810 from appropriations exceeding expenditures in the Health Insurance Stabilization Account.

- An increase of fund balance of \$181,310 from appropriations exceeding expenditures in the Leave at Termination Account.
- A net increase to fund balance of \$2,306,115 from revenues and other financing sources exceeding final budget estimates (excluding tax adjustments).
- A net increase of \$1,175,016 from remaining departmental appropriations.
- A \$1,063,705 increase of fund balance from the excess of year end carry forwards over expenditures of prior year carry forwards.

At the end of the current fiscal year, total fund balance of other governmental funds was \$34,429,976, which is an increase of \$9,675,732 from prior year. Key factors in this change are as follows:

- Net increase of \$13,524,241 from bond issuance less capital outlay from beginning construction/renovation of the middle school.
- Other non-major fund decreases of \$3,848,509 is comprised of the following:
  - Net increase in special revenue funds of \$45,992 is due largely from operating surplus in the school categorical revenues, parking and transportation, and city trust funds combined with operating loss in community development funds and miscellaneous grants.
  - Net decrease of \$4,198,728 in capital project funds which mainly due to the continued construction of Fire Station 2 and rehabilitation of various City Street.
  - An increase of \$304,227 in unreserved permanent funds due largely to the City trust funds investment income of \$524,559.

**<u>Proprietary funds</u>**. Proprietary funds provide the same type of information found in the business-type activities reported in the government-wide financial statements, but in more detail.

Unrestricted net assets of the Water and Sewer funds at the end of the year amounted to \$12,193,230. This amount consists of the Water Fund of \$3,317,876, the Sewer Fund of \$8,875,354.

To provide adequate revenues to meet expenditures for operations, debt service, and capital improvements, the City's rates are based on a two-step, inclining block rate structure for both water and sewer usage. For water consumption for FY10, the first ten units (one unit equals 100 cubic feet or 748 gallons) water consumed per month was billed at \$3.30 per unit; all units over ten units per

month was billed at a rate of \$3.90 per unit. For sewer, which is measured by water consumption, the rates remained unchanged from FY09 which the first ten units was billed at \$5.00 per unit; all units over ten units per month was billed at a rate of \$5.50 per unit.

# E. GENERAL FUND BUDGETARY HIGHLIGHTS

The difference between the original budget and the final amended budget resulted in an overall increase in appropriations of \$208,230. The supplemental appropriation was for funding the general fund obligation of the State Street Utilities and Road Upgrade Project. The funding was appropriated from the premium the City received from the sale of its General Obligation Capital Improvement Bond.

The difference between the final amended budget and actual results is a positive variance of \$2,924,709 with revenues exceeding estimated budgets by \$1,799,693 and expenditures were less than the estimated budget by \$1,175,016. Significant variances include:

- Negative variance in Licenses and Permits of \$65,562 are mainly attributed an excess of \$100,363 in building, electrical and plumbing permits resulting from renovations and new construction citywide and a negative variance of \$165,925 in motor vehicle registrations.
- Positive variance in Intergovernmental of \$797,037 is mainly attributed to an excess of \$812,759 in School Tuition and negative variance from State shared revenues.
- Positive variance in Charges for Services of \$377,870 consists of \$126,581 from Police outside detail, \$97,168 from ambulance fees, and \$110,373 from parking facility leases and usage and \$43,748 from other departmental services.
- Investment Income experienced a positive variance of \$93,298 resulting from changes in investment instruments and high cash balances.
- Current operating expenditures resulting in a positive variance of \$569,757 is mainly due to vacant positions.
- Non-operating expenditures resulting in a positive variance of \$605,259 is mainly due to unused portions of both overlay and debt service.

# F. CAPITAL ASSET AND DEBT ADMINISTRATION

**<u>Capital assets</u>**. Total investment in capital assets for governmental and businesstype activities at year-end amounted to \$206,827,405 (net of accumulated depreciation), an increase \$26,373,126 from the prior year. This investment in capital assets includes land, buildings, system improvements, and machinery and equipment.

### Capital Assets (000s)

(net of depreciation)

|                           |    | Governmental<br><u>Activities</u> |    |             |    | Business-type<br><u>Activities</u> |    |             | <u>Totals</u> |    |             |
|---------------------------|----|-----------------------------------|----|-------------|----|------------------------------------|----|-------------|---------------|----|-------------|
|                           |    | <u>2010</u>                       |    | <u>2009</u> |    | <u>2010</u>                        |    | <u>2009</u> | <u>2010</u>   |    | <u>2009</u> |
| Land                      | \$ | 15,336                            | \$ | 15,529      | \$ | 1,931                              | \$ | 1,931       | \$<br>17,267  | \$ | 17,460      |
| Building and improvements |    | 65,969                            |    | 67,656      |    | 16,563                             |    | 16,286      | 82,532        |    | 83,942      |
| Machinery and equipment   |    | 3,983                             |    | 3,951       |    | 8,894                              |    | 7,951       | 12,877        |    | 11,902      |
| Infrastructure            |    | 22,470                            |    | 18,757      |    | 32,353                             |    | 32,670      | 54,823        |    | 51,427      |
| Construction in Progress  | _  | 16,647                            | _  | 8,316       | _  | 22,682                             | _  | 7,408       | <br>39,329    |    | 15,724      |
| Total Assets              | \$ | 124,405                           | \$ | 114,209     | \$ | 82,423                             | \$ | 66,246      | \$<br>206,828 | \$ | 180,455     |

Major capital asset events during the current fiscal year included the following:

- Construction in progress for governmental activities totaled \$16,646,705 at year end which included \$7,931,035 for the construction of the Rt. 33 Bridge, \$4,792,306 for construction of Fire Station 2 and \$1,493,568 for the Middle School Renovation.
- A variety of sidewalk and street construction contributed to capital assets of \$4,293,704.
- General government vehicles capitalized during the current year which included Public Works vehicles of \$456,809, Police vehicles of \$212,291, a Fire vehicle of \$159,720 and School vehicles of 52,596.
- The Water Division recognized an increase of \$11,549,520 in capital assets from prior year. A majority of the increase is from the continued construction of the Madbury Water Treatment Plant.
- The Sewer Division recognized an increase of \$4,627,473 in capital assets from prior year. Most of the increase can be attributed to increases in construction in progress specifically the continuing of the 201 Facilities Master Plan, improvements to both the Bartlett Street and State Street sewers.

Additional information on the City of Portsmouth's capital assets can be found in note 9 on pages 68-70 of this report.

**Long-term debt.** At the end of the current fiscal year, total bonded debt and State revolving fund loans outstanding, including business-type activities (water and sewer departments) was \$114,534,859 as shown in the table below, all of which was backed by the full faith and credit of the government.

State Revolving Fund Loan (SRF) program was created by the New Hampshire Legislature in 1987. This SRF program provides low-interest loans to help municipalities with projects such as wastewater treatment projects, landfill closures, and public water supply improvements.

The City of Portsmouth's General Obligation bonds have an AA+ rating from Standard and Poor's rating group and an Aa1 rating from Moody's Investors Service.

|   | Governmental<br><u>Activities</u> |     |                        | Business-type<br><u>Activities</u> |    |                         | Totals |                           |     |                           |
|---|-----------------------------------|-----|------------------------|------------------------------------|----|-------------------------|--------|---------------------------|-----|---------------------------|
|   | 2010                              |     | 2009                   | 2010                               |    | 2009                    |        | 2010                      |     | 2009                      |
| General Obligation Bonds<br>State Revolving Fund Loans<br>Unamortized premium | \$<br>67,985<br>1,949<br>1,161    | \$  | 56,580<br>2,162<br>702 | \$<br>17,950<br>24,893<br>597      | \$ | 19,235<br>26,510<br>628 | \$     | 85,935<br>26,842<br>1,758 | \$  | 75,815<br>28,671<br>1,330 |
| Total   | \$<br>71,095                      | \$_ | 59,444                 | \$<br>43,440                       | \$ | 46,373                  | \$     | 114,535                   | \$_ | 105,817                   |

# **Outstanding Debt (000s)**

The City of Portsmouth's total debt increased by \$8,718,074 or 8% during the current fiscal year. The key factors in this net increase are:

- Reductions of outstanding debt in the amount of \$9,010,032.
- The issuance of a general obligation bond for \$1,800,000 for city street, sidewalk and facility improvements.
- Issuance of a general obligation bond for \$500,000 for the School facilities improvements.
- Issuance of a general obligation bond for \$15,000,000 for the design, construction, expansion and renovation of the Middle School.

Under current state statutes, the City's general obligation bonded debt issuances are subject to legal limitations based on various percentages of "base valuation". The "base valuation" for computing debt limit is determined by adding the amount of taxable property lost to cities and towns as a result of the enactment of the State Business Profits Tax Law, to the equalized assessed valuation (full value) as determined by the State Department of Revenue Administration. The general debt limit of the City is 3 percent of "base valuation", (see below), except for landfill closures, school, water and sewer purposes, which have their own independent limits. The debt limit for school purposes is 7 percent, for water purposes is 10 percent of a base valuation, and debt for landfill closure and sewer purposes are exempt from the debt limit and are not counted toward the 3 percent limitation. Borrowings authorized by special legislative acts rather than the general municipal finance statutes can also be excluded from the City's debt limit. As of June 30, 2010, the City's net general obligation bonded debt was well below the legal limits.

The base valuation for computing debt limit for the City of Portsmouth is \$4,112,257,420. The debt limit and outstanding debt is as follows:

| Purpose              | Percent of<br>Allowable Debt<br>Limit | Maximum<br><u>Debt Limit</u> | Bonds<br>Outstanding<br>as of<br>June 30, 2010 | Authorized<br>Unissued as of<br>June 30, 2010 | Total Gross<br>Debt as of<br>June 30, 2010 | % of Legal<br>Debt<br>Service<br><u>Used</u> |
|----------------------|---------------------------------------|------------------------------|--|---|--|--|
| Municipal            | 3.00%                                 | \$<br>123,367,723            | \$<br>27,385,000                               | \$<br>-                                       | \$<br>27,385,000                           | 22%  |
| Landfill closure (1) | 0%                                    | -                            | 1,948,761                                      | 4,641,897                                     | 6,590,658                                  | N/A  |
| School               | 7.00%                                 | 287,858,019                  | 40,600,000                                     | 22,500,000                                    | 63,100,000                                 | 22%  |
| Water                | 10.00%                                | 411,225,742                  | 22,028,464                                     | 18,475,000                                    | 40,503,464                                 | 10%  |
| Sewer (1)            | 0%                                    | -                            | 20,814,453                                     | 19,066,245                                    | 39,880,698                                 | N/A  |
| Total                |                                       | \$<br>822,451,484            | \$<br>112,776,678                              | \$<br>64,683,142                              | \$<br>177,459,820                          |  |

**Debt Limit Calculation** 

(1) Exempt from Debt Limit

Additional information on notes payable and long-term debt can be found in the footnotes to the financial statements on pages 71 - 76 of this report.

# G. ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES

- From July 2009 to June 2010, the unemployment rate in the City remained low in relation to the state and the region with an average unemployment rate of 6.6%. The state's unemployment average for the same period was 7.2%, the average rate for New England was 9.5% and the nation's average rate was 10.5%.
- The overall commercial office vacancy rate for the City of Portsmouth increased to 16.7% from 11% during FY09 per the most recent report available. A recent summary report for the 2009 commercial and industrial real estate market by CB Richard Ellis advisory firm indicates that although overall real estate demand has slowed as a result of the recession, the NH seacoast, and Portsmouth in particular, are faring better than the region and state.

All of these factors were considered in preparing the City of Portsmouth's budget for fiscal year 2011.

The budget and tax rate for the General Fund for FY11 has been approved by the Department of Revenue Administration. The total budget is \$86,304,454, an increase of \$2,057,488 or 2.4% from prior year. The tax rate has been set at \$17.41 per \$1,000 of assessed value, an increase of \$.32 or 1.8% from prior year.

The City of Portsmouth has appropriated \$900,000 from fund balance reserve for debt service payments, \$73,500 from reserve for abatements and \$155,000 from undesignated fund balances in the fiscal year 2011 budget to maintain a moderate tax rate increase.

Both the Water and Sewer Division user rates are based on a two-tier inclining rate block structure based on units of water consumed. One unit is equal to 100 cubic feet or 748 gallons of water. This two-tier inkling rate block structure provided an equitable method of financing of water treatment and wastewater operations. The large volume users have a greater impact on system operations.

- The water rate increased from \$3.30 to \$4.15 per unit for the first 10 units of water consumed per month. The rate for consumption over 10 units per month increased from \$3.90 to \$5.00 per unit. The minimum charge rate for FY11 remained the same as FY10 and is based on the service meter size.
- Sewer charges are based on water consumption. There is no minimum charge rate for sewer. The sewer rate increased from \$5.00 to \$5.50 per unit for the first 10 units of water consumed per month. The rate for consumption over 10 units per month increased from \$5.50 to \$6.05 per unit.

# **REQUESTS FOR INFORMATION**

This financial report is designed to provide a general overview of the City of Portsmouth's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information can be found on the city's web page at <u>www.cityofportsmouth.com</u> or should be addressed to:

# **Office of Finance Director**

City of Portsmouth 1 Junkins Avenue Portsmouth, New Hampshire 03801 **Basic Financial Statements** 

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### STATEMENT OF NET ASSETS

#### JUNE 30, 2010

|  | Governmental<br><u>Activities</u> | Business-Type<br><u>Activities</u>     | Total                   |
|--|-----------------------------------|--|-------------------------|
| ASSETS<br>Current:                                 |                                   |  |                         |
| Cash and short-term investments                    | \$ 47,363,366                     | \$ 19,926,045                          | \$ 67,289,411           |
| Investments  | 20,806,977                        | φ 13,320,0 <del>4</del> 5              | 20,806,977              |
| Receivables, net of allowance for uncollectibles:  | 20,000,977                        |  | 20,000,977              |
| Property taxes                                     | 2,316,591                         | _                                      | 2,316,591               |
| User fees  | 2,510,551                         | 3,089,905                              | 3,089,905               |
| Departmental and other                             | 634,272                           | 591,115                                | 1,225,387               |
| Intergovernmental                                  | 3,063,597                         | 238,694                                | 3,302,291               |
| Loans  | 41,337                            | 256,094                                | 41,337                  |
| Inventory  | 21,287                            | 133,002                                | 154,289                 |
| Total current assets                               | 74,247,427                        | 23,978,761                             | 98,226,188              |
| Noncurrent:  |                                   |  |                         |
| Receivables, net of allowance for uncollectibles:  |                                   |  |                         |
| Property taxes                                     | 719,060                           | -                                      | 719,060                 |
| Departmental and other                             | -                                 | 3,619,694                              | 3,619,694               |
| Loans  | 2,060,469                         | -                                      | 2,060,469               |
| Capital assets:                                    | ,,                                |  | ,,                      |
| Land and construction in progress                  | 31,982,927                        | 24,612,401                             | 56,595,328              |
| Other capital assets, net of                       |                                   | _ ,, _ , , , , , , , , , , , , , , , , | ,,                      |
| accumulated depreciation                           | 92,421,597                        | 57,810,480                             | 150,232,077             |
| Total non-current assets                           | 127,184,053                       | 86,042,575                             | 213,226,628             |
|  |                                   |  |                         |
| TOTAL ASSETS                                       | 201,431,480                       | 110,021,336                            | 311,452,816             |
| LIABILITIES  |                                   |  |                         |
| Current:   |                                   |  |                         |
| Accounts payable                                   | 2,172,627                         | 2,630,026                              | 4,802,653               |
| Accrued liabilities                                | 1,728,307                         | 1,037,456                              | 2,765,763               |
| Retainage payable                                  | 348,181                           | 1,669,509                              | 2,017,690               |
| Tax refunds payable                                | 299,157                           | -                                      | 299,157                 |
| Notes payable                                      | -                                 | 8,044,870                              | 8,044,870               |
| Other current liabilities                          | 225,249                           | 66,117                                 | 291,366                 |
| Current portion of long-term liabilities:          |                                   |  |                         |
| Bonds payable                                      | 6,406,737                         | 3,748,527                              | 10,155,264              |
| Other liabilities                                  | 868,514                           | 46,458                                 | 914,972                 |
| Total current liabilities                          | 12,048,772                        | 17,242,963                             | 29,291,735              |
| Noncurrent:  |                                   |  |                         |
| Bonds payable, net of current portion              | 64,688,610                        | 39,690,985                             | 104,379,595             |
| Net OPEB obligation                                | 866,940                           | 83,996                                 | 950,936                 |
| Other liabilities, net of current portion          | 7,808,498                         | 534,262                                | 8,342,760               |
| Total noncurrent liabilities                       | 73,364,048                        | 40,309,243                             | 113,673,291             |
| TOTAL LIABILITIES                                  | 85,412,820                        | 57,552,206                             | 142,965,026             |
| NET ASSETS   |                                   |  |                         |
| Invested in capital assets, net of related debt    | 71,574,714                        | 38,650,422                             | 110,225,136             |
| Restricted externally or constitutionally for:     | 11,014,114                        | 30,030,422                             | 110,220,100             |
| Grants   | 7,972,945                         | _                                      | 7,972,945               |
| Debt   | 1,312,345                         | -<br>1,625,478                         | 1,625,478               |
| Permanent funds:                                   | -                                 | 1,023,470                              | 1,023,470               |
|  | 1,588,492                         |  | 1,588,492               |
| Nonexpendable                                      |                                   | -                                      |                         |
| Expendable<br>Restricted by enabling legislation   | 3,293,320                         | -                                      | 3,293,320               |
| Restricted by enabling legislation<br>Unrestricted | 1,842,169<br>29,747,020           | -<br>12,193,230                        | 1,842,169<br>41,940,250 |
| TOTAL NET ASSETS                                   | \$ 116,018,660                    | \$ 52,469,130                          | \$ 168,487,790          |
|  | ÷ <u>····,010,000</u>             | · <u> </u>                             | ·                       |

#### STATEMENT OF ACTIVITIES

#### FOR THE YEAR ENDED JUNE 30, 2010

|                                |               |                 | Program Revenues |               |
|--------------------------------|---------------|-----------------|------------------|---------------|
|                                |               |                 | Operating        | Capital       |
|                                |               | Charges for     | Grants and       | Grants and    |
|                                | Expenses      | <u>Services</u> | Contributions    | Contributions |
| Governmental Activities:       |               |                 |                  |               |
| General government             | \$ 11,617,046 | \$ 6,186,248    | \$ 3,754         | \$ -          |
| Public safety                  | 16,915,999    | 834,164         | 764,341          | -             |
| Education                      | 41,474,811    | 5,895,619       | 4,736,220        | 2,720         |
| Public works                   | 9,303,285     | 3,818,291       | 401,114          | 4,073,249     |
| Health and human services      | 693,053       | 13,008          | 624              | -             |
| Culture and recreation         | 3,620,162     | 600,894         | 134,425          | 14,180        |
| Community development          | 1,330,221     | -               | 131,753          | 1,859,946     |
| Interest on long-term debt     | 2,527,611     | -               |                  |               |
| Total Governmental Activities  | 87,482,188    | 17,348,224      | 6,172,231        | 5,950,095     |
| Business-Type Activities:      |               |                 |                  |               |
| Water services                 | 4,753,189     | 6,727,586       | -                | 66,351        |
| Sewer services                 | 6,175,724     | 6,010,072       |                  | 3,312,435     |
| Total Business-Type Activities | 10,928,913    | 12,737,658      |                  | 3,378,786     |
| Total                          | \$            | \$30,085,882    | \$6,172,231      | \$            |

General Revenues: Property taxes Interest on taxes Grants and contributions not restricted

to specific programs Investment income

Other revenues

Contributions to permanent fund principal Transfers, net

Total general revenues and transfers and contributions to permanent fund principal

Change in Net Assets

#### Net Assets:

Beginning of year

End of year

|    | Net (Expenses) Revenues and Changes in Net Assets |    |                   |                |  |  |  |
|----|---|----|-------------------|----------------|--|--|--|
|    |   |    | Business-         |                |  |  |  |
|    | Governmental                                      |    | Туре              |                |  |  |  |
|    | <u>Activities</u>                                 |    | Activities        | <u>Total</u>   |  |  |  |
|    |   |    | <u>, iournaoo</u> | <u></u>        |  |  |  |
|    |   |    |                   |                |  |  |  |
| \$ | (5,427,044)                                       | \$ | -                 | \$ (5,427,044) |  |  |  |
|    | (15,317,494)                                      |    | -                 | (15,317,494)   |  |  |  |
|    | (30,840,252)                                      |    | -                 | (30,840,252)   |  |  |  |
|    | (1,010,631)                                       |    | -                 | (1,010,631)    |  |  |  |
|    | (679,421)   |    | -                 | (679,421)      |  |  |  |
|    | (2,870,663)                                       |    | -                 | (2,870,663)    |  |  |  |
|    | 661,478   |    | -                 | 661,478        |  |  |  |
|    | (2,527,611)                                       | -  | -                 | (2,527,611)    |  |  |  |
|    | (58,011,638)                                      |    | _                 | (58,011,638)   |  |  |  |
|    | (00,011,000)                                      | -  |                   | (00,011,000)   |  |  |  |
|    |   |    | 0.040.740         | 0.040.740      |  |  |  |
|    | -   |    | 2,040,748         | 2,040,748      |  |  |  |
| •  | -   | -  | 3,146,783         | 3,146,783      |  |  |  |
| ē  | -   | -  | 5,187,531         | 5,187,531      |  |  |  |
|    | (58,011,638)                                      |    | 5,187,531         | (52,824,107)   |  |  |  |
|    | C2 C40 4CE  |    |                   | C2 C40 405     |  |  |  |
|    | 63,648,465  |    | -                 | 63,648,465     |  |  |  |
|    | 270,299   |    | -                 | 270,299        |  |  |  |
|    | 2,126,284   |    | -                 | 2,126,284      |  |  |  |
|    | 1,084,222   |    | 65,045            | 1,149,267      |  |  |  |
|    | 476,898   |    | 2,360             | 479,258        |  |  |  |
|    | 3,625   |    | _                 | 3,625          |  |  |  |
|    | 927,697   |    | (927,697)         |                |  |  |  |
|    |   | -  |                   |                |  |  |  |
|    | 68,537,490  | -  | (860,292)         | 67,677,198     |  |  |  |
|    | 10,525,852  |    | 4,327,239         | 14,853,091     |  |  |  |
|    | 10,020,002  |    | 7,021,209         | 17,000,001     |  |  |  |
|    | 105,492,808                                       |    | 48,141,891        | 153,634,699    |  |  |  |
| •  |   | -  |                   |                |  |  |  |
| \$ | 116,018,660                                       | \$ | 52,469,130        | \$ 168,487,790 |  |  |  |

### GOVERNMENTAL FUNDS

#### BALANCE SHEET

### JUNE 30, 2010

| ASSETS   | <u>General</u>                      | School<br><u>Renovations</u> | Nonmajor<br>Governmental<br><u>Funds</u> | Total<br>Governmental<br><u>Funds</u>          |
|--|-------------------------------------|------------------------------|--|--|
| ASSEIS   |                                     |                              |  |  |
| Cash and short-term investments<br>Investments<br>Receivables:           | \$ 18,082,221<br>16,146,614         | \$ 14,050,216<br>-           | \$ 15,230,929<br>4,660,363               | \$ 47,363,366<br>20,806,977                    |
| Property taxes<br>Departmental and other<br>Intergovernmental<br>Loans   | 3,035,651<br>566,964<br>36,901<br>- | -<br>-<br>-                  | -<br>67,308<br>3,026,695<br>2,101,806    | 3,035,651<br>634,272<br>3,063,596<br>2,101,806 |
| Due from other funds<br>Advances to other funds<br>Inventory             | 853,228<br>43,500<br>               | -<br>-<br>                   | 21,287                                   | 853,228<br>43,500<br>21,287                    |
| TOTAL ASSETS   | \$ 38,765,079                       | \$ 14,050,216                | \$ 25,108,388                            | \$ 77,923,683                                  |
| LIABILITIES AND FUND BALANCES  |                                     |                              |  |  |
| Liabilities:<br>Accounts payable   | \$ 853,920                          | \$ 525,975                   | \$ 792,730                               | \$ 2,172,625                                   |
| Accrued liabilities<br>Retainage payable<br>Deferred revenues            | 991,387<br>-<br>1,524,402           | -                            | 37,414<br>348,181<br>2,127,600           | 1,028,801<br>348,181<br>3,652,002              |
| Tax refunds liability<br>Due to other funds<br>Advances from other funds | 299,157<br>-                        | -                            | -<br>853,228<br>43,500                   | 299,157<br>853,228<br>43,500                   |
| Other liabilities  | 225,249                             | -<br>-                       | 43,500                                   | 225,249  |
| TOTAL LIABILITIES  | 3,894,115                           | 525,975                      | 4,202,653                                | 8,622,743                                      |
| Fund Balances:<br>Reserved for:  |                                     |                              |  |  |
| Encumbrances   | 6,468,001                           | -                            | _  | 6,468,001                                      |
| Inventory  | -                                   | -                            | 21,287                                   | 21,287   |
| Advances   | 43,500                              | -                            | -  | 43,500   |
| Perpetual permanent funds<br>Unreserved:                                 | -                                   | -                            | 1,588,492                                | 1,588,492                                      |
| Designated<br>Undesignated, reported in:                                 | 18,289,507                          | -                            | -  | 18,289,507                                     |
| General fund<br>Special revenue funds                                    | 10,069,956                          | -                            | -  | 10,069,956                                     |
| Capital project funds  | -                                   | -<br>13,524,241              | 9,347,520<br>6,655,116                   | 9,347,520<br>20,179,357                        |
| Permanent funds  | -<br>-                              |                              | 3,293,320                                | 3,293,320                                      |
| TOTAL FUND BALANCES  | 34,870,964                          | 13,524,241                   | 20,905,735                               | 69,300,940                                     |
| TOTAL LIABILITIES AND FUND BALANCES                                      | \$                                  | \$                           | \$                                       | \$ 77,923,683                                  |

# RECONCILIATION OF TOTAL GOVERNMENTAL FUND BALANCES TO NET ASSETS OF GOVERNMENTAL ACTIVITIES IN THE STATEMENT OF NET ASSETS

# JUNE 30, 2010

| Total governmental fund balances  | \$<br>69,300,940  |
|---|-------------------|
| <ul> <li>Capital assets used in governmental activities are not financial<br/>resources and, therefore, are not reported in the funds.</li> </ul>                                     | 124,404,524       |
| <ul> <li>Revenues are reported on the accrual basis of accounting<br/>and are not deferred until collection.</li> </ul>   | 3,652,002         |
| <ul> <li>In the statement of activities, interest is accrued on outstanding<br/>long-term debt, whereas in governmental funds interest is not<br/>reported until due.</li> </ul>      | (699,507)         |
| <ul> <li>Long-term liabilities, including bonds payable, are not due and<br/>payable in the current period and, therefore, are not reported<br/>in the governmental funds.</li> </ul> | (80,639,299)      |
| Net assets of governmental activities   | \$<br>116,018,660 |

### GOVERNMENTAL FUNDS

### STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES

### FOR THE YEAR ENDED JUNE 30, 2010

|                                      | <u>General</u> | School<br><u>Renovations</u> | Nonmajor<br>Governmental<br><u>Funds</u> | Total<br>Governmental<br><u>Funds</u> |
|--------------------------------------|----------------|------------------------------|--|---------------------------------------|
| Revenues:                            |                |                              |  |                                       |
| Property taxes                       | \$ 63,840,741  | \$-                          | \$-                                      | \$ 63,840,741                         |
| Licenses and permits                 | 4,111,438      | -                            | -  | 4,111,438                             |
| Intergovernmental                    | 2,764,661      | -                            | 11,177,376                               | 13,942,037                            |
| Charges for services                 | 9,305,443      | -                            | 3,021,434                                | 12,326,877                            |
| Investment income                    | 543,298        | -                            | 540,924                                  | 1,084,222                             |
| Interest on taxes                    | 270,299        | -                            | -  | 270,299                               |
| Fines and costs                      | 877,422        | -                            | 15,467                                   | 892,889                               |
| Contributions                        | -              | -                            | 306,795                                  | 306,795                               |
| Other                                | 251,719        | -                            | 189,916                                  | 441,635                               |
| Total Revenues                       | 81,965,021     | -                            | 15,251,912                               | 97,216,933                            |
| Expenditures:<br>Current:            |                |                              |  |                                       |
| General government                   | 7,077,660      | -                            | 150,065                                  | 7,227,725                             |
| Public safety                        | 15,205,577     | -                            | 775,319                                  | 15,980,896                            |
| Education                            | 35,226,247     | -                            | 5,374,028                                | 40,600,275                            |
| Public works                         | 5,881,859      | -                            | 2,145,231                                | 8,027,090                             |
| Health and human services            | 692,373        | -                            | 624                                      | 692,997                               |
| Culture and recreation               | 2,548,768      | -                            | 515,671                                  | 3,064,439                             |
| Community development                | -              | -                            | 2,569,207                                | 2,569,207                             |
| Debt service:                        |                |                              |  |                                       |
| Principal                            | 5,657,905      | -                            | 450,000                                  | 6,107,905                             |
| Interest                             | 2,374,764      | -                            | 22,950                                   | 2,397,714                             |
| Capital outlay                       | 680,103        | 1,475,759                    | 10,826,986                               | 12,982,848                            |
| Intergovernmental                    | 3,949,898      | -                            | -  | 3,949,898                             |
| Total Expenditures                   | 79,295,154     | 1,475,759                    | 22,830,081                               | 103,600,994                           |
| Excess (deficiency) of revenues      |                |                              |  |                                       |
| over (under) expenditures            | 2,669,867      | (1,475,759)                  | (7,578,169)                              | (6,384,061)                           |
| Other Financing Sources (Uses):      |                |                              |  | 17 000 000                            |
| Issuance of bonds                    | -              | 15,000,000                   | 2,300,000                                | 17,300,000                            |
| Premium on bond issuance             | 512,701        | -                            | -  | 512,701                               |
| Transfers in                         | 927,697        | -                            | 1,429,660                                | 2,357,357                             |
| Transfers out                        | (1,429,660)    | -                            |  | (1,429,660)                           |
| Total Other Financing Sources (Uses) | 10,738         | 15,000,000                   | 3,729,660                                | 18,740,398                            |
| Net change in fund balances          | 2,680,605      | 13,524,241                   | (3,848,509)                              | 12,356,337                            |
| Fund Balances, at Beginning of Year  | 32,190,359     |                              | 24,754,244                               | 56,944,603                            |
| Fund Balances, at End of Year        | \$34,870,964   | \$ 13,524,241                | \$ 20,905,735                            | \$ 69,300,940                         |

### RECONCILIATION OF THE STATEMENT OF REVENUES EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES

FOR THE YEAR ENDED JUNE 30, 2010

| NET CHANGES IN FUND BALANCES - TOTAL GOVERNMENTAL FUNDS  | \$<br>12,356,337 |
|--|------------------|
| <ul> <li>Governmental funds report capital outlays as expenditures. However,<br/>in the Statement of Activities the cost of those assets is allocated<br/>over their estimated useful lives and reported as depreciation expense:</li> </ul> |                  |
| Capital outlay purchases   | 14,945,408       |

|   | ,,,          |
|---|--------------|
| Depreciation  | (4,420,211)  |
| Loss on disposal of capital assets  | (330,064)    |
| <ul> <li>Revenues in the Statement of Activities that do not provide curren<br/>financial resources are fully deferred in the Statement of Revenue<br/>Expenditures and Changes in Fund Balances. Therefore, the<br/>recognition of revenue for various types of accounts receivable<br/>(i.e., real estate and personal property, motor vehicle excise, etc.)<br/>differ between the two statements. This amount represents the<br/>net change in deferred revenue.</li> </ul> | S,           |
| • The issuance of long-term debt (e.g., bonds and leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the financi resources of governmental funds. Neither transaction, however, has any effect on net assets:  | al           |
| Issuance of debt  | (17,300,000) |
| Repayments of debt  | 6,107,905    |

| Bond premium   |    | (512,701)  |
|--|----|------------|
| Bond premium amortization  |    | 53,197     |
| <ul> <li>In the statement of activities, interest is accrued on outstanding<br/>long-term debt, whereas in governmental funds interest is not<br/>reported until due.</li> </ul>                                   |    | (129,897)  |
| <ul> <li>Some expenses reported in the Statement of Activities do not<br/>require the use of current financial resources and therefore, are<br/>not reported as expenditures in the governmental funds.</li> </ul> |    |            |
| Compensated absences   |    | 379,136    |
| Net OPEB obligation  | _  | (433,470)  |
| CHANGE IN NET ASSETS OF GOVERNMENTAL ACTIVITIES  | \$ | 10,525,852 |

#### GENERAL FUND

# STATEMENT OF REVENUES AND OTHER SOURCES, AND EXPENDITURES AND OTHER USES - BUDGET AND ACTUAL

#### FOR THE YEAR ENDED JUNE 30, 2010

| Original<br>Budget         Final<br>Budget           Revenues and other sources:         Taxes         \$ 63,921,885         \$ 63,921,885         \$<br>5 632,000         \$<br>4,905,000         4,177,000         \$<br>4,177,798         \$<br>7,187,798         \$<br>7,3422         \$<br>273,422         \$<br>273,422         \$<br>273,422         \$<br>273,422         \$<br>273,422         \$<br>273,422         \$<br>273,422         \$<br>273,425 <td< th=""><th><u>Amounts</u> <u>F</u></th><th>ariance With         57,329         (65,562)         797,037         377,870         93,298         120,299         (71,578)         (21,701)         512,701</th></td<> | <u>Amounts</u> <u>F</u>  | ariance With         57,329         (65,562)         797,037         377,870         93,298         120,299         (71,578)         (21,701)         512,701 |
|---|--|---|
| Taxes       \$ 63,921,885       \$ 63,921,885       \$         Licenses and permits       4,177,000       4,177,000         Intergovernmental       7,187,798       7,187,798         Charges for services       3,514,814       3,514,814         Investment income       450,000       450,000         Interest and penalties       150,000       150,000         Fines and costs       949,000       949,000         Other revenues       273,422       273,422         Other financing sources       3,414,817       3,623,047         Total Revenues and Other Sources       84,038,736       84,246,966         Expenditures and other uses:       Current:       General government       4,905,507       4,956,630         Other general government       2,132,068       1,788,797       Public works       5,622,265       5,637,436         Community services       3,149,609       3,169,391       Regulatory services       976,052       1,006,139   | 4,111,438<br>7,984,835<br>3,892,684<br>543,298<br>270,299<br>877,422<br>251,721<br>4,135,748 | (65,562)<br>797,037<br>377,870<br>93,298<br>120,299<br>(71,578)<br>(21,701)<br>512,701  |
| Taxes       \$ 63,921,885       \$ 63,921,885       \$         Licenses and permits       4,177,000       4,177,000         Intergovernmental       7,187,798       7,187,798         Charges for services       3,514,814       3,514,814         Investment income       450,000       450,000         Interest and penalties       150,000       150,000         Fines and costs       949,000       949,000         Other revenues       273,422       273,422         Other financing sources       3,414,817       3,623,047         Total Revenues and Other Sources       84,038,736       84,246,966         Expenditures and other uses:       Current:       General government       4,905,507       4,956,630         Other general government       2,132,068       1,788,797       Public works       5,622,265       5,637,436         Community services       3,149,609       3,169,391       Regulatory services       976,052       1,006,139   | 4,111,438<br>7,984,835<br>3,892,684<br>543,298<br>270,299<br>877,422<br>251,721<br>4,135,748 | (65,562)<br>797,037<br>377,870<br>93,298<br>120,299<br>(71,578)<br>(21,701)<br>512,701  |
| Licenses and permits       4,177,000       4,177,000         Intergovernmental       7,187,798       7,187,798         Charges for services       3,514,814       3,514,814         Investment income       450,000       450,000         Interest and penalties       150,000       150,000         Fines and costs       949,000       949,000         Other revenues       273,422       273,422         Other financing sources       3,414,817       3,623,047         Total Revenues and Other Sources       84,038,736       84,246,966         Expenditures and other uses:       Current:       General government       4,905,507       4,956,630         Other general government       2,132,068       1,788,797       Public works       5,622,265       5,637,436         Community services       3,149,609       3,169,391       Regulatory services       976,052       1,006,139  | 4,111,438<br>7,984,835<br>3,892,684<br>543,298<br>270,299<br>877,422<br>251,721<br>4,135,748 | (65,562)<br>797,037<br>377,870<br>93,298<br>120,299<br>(71,578)<br>(21,701)<br>512,701  |
| Intergovernmental         7,187,798         7,187,798           Charges for services         3,514,814         3,514,814           Investment income         450,000         450,000           Interest and penalties         150,000         150,000           Fines and costs         949,000         949,000           Other revenues         273,422         273,422           Other financing sources         3,414,817         3,623,047           Total Revenues and Other Sources         84,038,736         84,246,966           Expenditures and other uses:         Current:         General government         4,905,507         4,956,630           Other general government         2,132,068         1,788,797         Public works         5,622,265         5,637,436           Community services         3,149,609         3,169,391         Regulatory services         976,052         1,006,139   | 7,984,835<br>3,892,684<br>543,298<br>270,299<br>877,422<br>251,721<br>4,135,748              | 797,037<br>377,870<br>93,298<br>120,299<br>(71,578)<br>(21,701)<br>512,701  |
| Charges for services       3,514,814       3,514,814         Investment income       450,000       450,000         Interest and penalties       150,000       150,000         Fines and costs       949,000       949,000         Other revenues       273,422       273,422         Other financing sources       3,414,817       3,623,047         Total Revenues and Other Sources       84,038,736       84,246,966         Expenditures and other uses:       Current:       General government       4,905,507       4,956,630         Other general government       2,132,068       1,788,797       Public works       5,622,265       5,637,436         Community services       3,149,609       3,169,391       Regulatory services       976,052       1,006,139   | 3,892,684<br>543,298<br>270,299<br>877,422<br>251,721<br>4,135,748                           | 377,870<br>93,298<br>120,299<br>(71,578)<br>(21,701)<br>512,701   |
| Investment income         450,000         450,000           Interest and penalties         150,000         150,000           Fines and costs         949,000         949,000           Other revenues         273,422         273,422           Other financing sources         3,414,817         3,623,047           Total Revenues and Other Sources         84,038,736         84,246,966           Expenditures and other uses:         Current:         General government         4,905,507         4,956,630           Other general government         2,132,068         1,788,797         Public works         5,622,265         5,637,436           Community services         3,149,609         3,169,391         Regulatory services         976,052         1,006,139  | 543,298<br>270,299<br>877,422<br>251,721<br>4,135,748  | 93,298<br>120,299<br>(71,578)<br>(21,701)<br>512,701  |
| Fines and costs       949,000       949,000         Other revenues       273,422       273,422         Other financing sources       3,414,817       3,623,047         Total Revenues and Other Sources       84,038,736       84,246,966         Expenditures and other uses:       Current:       General government       4,905,507       4,956,630         Other general government       2,132,068       1,788,797       Public works       5,622,265       5,637,436         Community services       3,149,609       3,169,391       Regulatory services       976,052       1,006,139   | 877,422<br>251,721<br>4,135,748  | (71,578)<br>(21,701)<br>512,701   |
| Fines and costs       949,000       949,000         Other revenues       273,422       273,422         Other financing sources       3,414,817       3,623,047         Total Revenues and Other Sources       84,038,736       84,246,966         Expenditures and other uses:       Current:       General government       4,905,507       4,956,630         Other general government       2,132,068       1,788,797       Public works       5,622,265       5,637,436         Community services       3,149,609       3,169,391       Regulatory services       976,052       1,006,139   | 877,422<br>251,721<br>4,135,748  | (71,578)<br>(21,701)<br>512,701   |
| Other revenues         273,422         273,422           Other financing sources         3,414,817         3,623,047           Total Revenues and Other Sources         84,038,736         84,246,966           Expenditures and other uses:         Current:         General government         4,905,507         4,956,630           Other general government         2,132,068         1,788,797         Public works         5,622,265         5,637,436           Community services         3,149,609         3,169,391         Regulatory services         976,052         1,006,139   | 251,721<br>4,135,748   | (21,701)<br>512,701   |
| Other financing sources         3,414,817         3,623,047           Total Revenues and Other Sources         84,038,736         84,246,966           Expenditures and other uses:         Current:         General government         4,905,507         4,956,630           Other general government         2,132,068         1,788,797         Public works         5,622,265         5,637,436           Community services         3,149,609         3,169,391         Regulatory services         976,052         1,006,139  | 4,135,748  | 512,701   |
| Expenditures and other uses:         K           Current:         General government         4,905,507         4,956,630           Other general government         2,132,068         1,788,797           Public works         5,622,265         5,637,436           Community services         3,149,609         3,169,391           Regulatory services         976,052         1,006,139   | 86,046,659   | 1,799,693   |
| Current:         4,905,507         4,956,630           General government         2,132,068         1,788,797           Other general government         5,622,265         5,637,436           Community services         3,149,609         3,169,391           Regulatory services         976,052         1,006,139   |  |   |
| Other general government         2,132,068         1,788,797           Public works         5,622,265         5,637,436           Community services         3,149,609         3,169,391           Regulatory services         976,052         1,006,139  |  |   |
| Public works         5,622,265         5,637,436           Community services         3,149,609         3,169,391           Regulatory services         976,052         1,006,139   | 4,844,108  | 112,522   |
| Community services         3,149,609         3,169,391           Regulatory services         976,052         1,006,139  | 1,804,648  | (15,851)  |
| Regulatory services 976,052 1,006,139   | 5,445,542  | 191,894   |
|   | 3,147,504  | 21,887  |
|   | 981,458  | 24,681  |
| Emergency management 10,000 10,000  | 7,570  | 2,430   |
| Police department 8,613,059 8,650,896   | 8,468,291  | 182,605   |
| Fire department 6,814,861 6,822,400   | 6,775,434  | 46,966  |
| School department 36,062,771 36,244,503   | 36,241,880   | 2,623   |
| Non-operating 15,752,544 15,960,774   | 15,355,515   | 605,259   |
| Total Expenditures and Other Uses 84,038,736 84,246,966   | 83,071,950   | 1,175,016   |
| Excess of revenues and other sources<br>over expenditures and other uses \$\$\$\$   | 2,974,709 \$   | 2,974,709   |

#### PROPRIETARY FUNDS

### STATEMENT OF NET ASSETS

### JUNE 30, 2010

|  |   | Business-Type Activitie<br>Enterprise Funds                      | es  |
|--|---|--|---|
|  | Water<br><u>Fund</u>  | Sewer<br><u>Fund</u>   | Total   |
| ASSETS   |   |  |   |
| Current:<br>Cash and short-term investments<br>Receivables, net of allowance for uncollectibles:<br>User fees  | \$ 11,771,802<br>1,760,460  | \$ 8,154,243<br>1,329,445  | \$    19,926,045<br>3,089,905   |
| Departmental and other<br>Intergovernmental<br>Inventory   | 114,600<br>238,686<br>118,609   | 476,515<br>8<br>14,393   | 5,003,903<br>591,115<br>238,694<br>133,002                              |
| Total current assets   | 14,004,157  | 9,974,604  | 23,978,761  |
| Noncurrent:<br>Departmental and other receivables, net of current portion<br>Capital assets:   | 609,000   | 3,010,694  | 3,619,694   |
| Land and construction in progress<br>Capital assets, net of accumulated depreciation   | 16,169,171<br>21,393,029  | 8,443,230<br><u>36,417,451</u>                                   | 24,612,401<br>57,810,480  |
| Total noncurrent assets  | 38,171,200  | 47,871,375   | 86,042,575  |
| TOTAL ASSETS   | 52,175,357  | 57,845,979   | 110,021,336   |
| LIABILITIES  |   |  |   |
| Current:<br>Accounts payable<br>Accrued liabilities<br>Retainage payable<br>Notes payable<br>Other current liabilities<br>Current portion of long-term liabilities:<br>Bonds payable | 1,455,697<br>494,013<br>1,211,510<br>2,545,847<br>65,183<br>1,303,928 | 1,174,329<br>543,443<br>457,999<br>5,499,023<br>934<br>2,444,599 | 2,630,026<br>1,037,456<br>1,669,509<br>8,044,870<br>66,117<br>3,748,527 |
| Other liabilities  | 25,041  | 21,417   | 46,458  |
| Total current liabilities  | 7,101,219   | 10,141,744   | 17,242,963  |
| Noncurrent:<br>Bonds payable, net of current portion<br>Net OPEB obligation<br>Other liabilities   | 21,321,131<br>43,952<br>287,971                                       | 18,369,854<br>40,044<br>246,291                                  | 39,690,985<br>83,996<br>534,262   |
| Total noncurrent liabilities   | 21,653,054  | 18,656,189   | 40,309,243  |
| TOTAL LIABILITIES  | 28,754,273  | 28,797,933   | 57,552,206  |
| NET ASSETS   |   |  |   |
| Invested in capital assets, net of related debt<br>Restricted for debt service   | 20,103,208  | 18,547,214<br>1,625,478  | 38,650,422<br>1,625,478   |
| Unrestricted TOTAL NET ASSETS  | 3,317,876<br>\$   | 8,875,354<br>\$29,048,046  | <u>12,193,230</u><br>\$ <u>52,469,130</u>                               |

#### PROPRIETARY FUNDS

### STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET ASSETS

### FOR THE YEAR ENDED JUNE 30, 2010

|   | -  |                      | ness-Type Activ<br>Interprise Funds |    |              |
|---|----|----------------------|-------------------------------------|----|--------------|
|   |    | Water<br><u>Fund</u> | Sewer<br><u>Fund</u>                |    | <u>Total</u> |
| Operating Revenues:                       |    |                      |                                     |    |              |
| Charges for services                      | \$ | 6,115,419            | \$<br>5,793,848                     | \$ | 11,909,267   |
| Licenses and permits                      |    | 430,914              | 137,869                             |    | 568,783      |
| Departmental revenue                      | -  | 181,253              | 78,355                              | -  | 259,608      |
| Total Operating Revenues                  |    | 6,727,586            | 6,010,072                           |    | 12,737,658   |
| Operating Expenses:                       |    |                      |                                     |    |              |
| Personnel services                        |    | 1,801,631            | 1,758,448                           |    | 3,560,079    |
| Non-personnel services                    |    | 1,326,286            | 2,212,128                           |    | 3,538,414    |
| Depreciation                              | -  | 686,804              | 1,309,058                           | -  | 1,995,862    |
| Total Operating Expenses                  | -  | 3,814,721            | 5,279,634                           | -  | 9,094,355    |
| Operating Income                          |    | 2,912,865            | 730,438                             |    | 3,643,303    |
| Nonoperating Revenues (Expenses):         |    |                      |                                     |    |              |
| Grant income                              |    | 37,952               | 2,138,154                           |    | 2,176,106    |
| Investment income                         |    | 54,859               | 10,186                              |    | 65,045       |
| Other revenues                            |    | 2,360                | -                                   |    | 2,360        |
| Interest expense                          | -  | (938,468)            | (896,090)                           | -  | (1,834,558)  |
| Total Nonoperating Revenues (Expenses)    | -  | (843,297)            | 1,252,250                           | -  | 408,953      |
| Income Before Contributions and Transfers |    | 2,069,568            | 1,982,688                           |    | 4,052,256    |
| Capital contributions                     |    | 28,399               | 1,174,281                           |    | 1,202,680    |
| Transfers to other funds                  | -  | (470,604)            | (457,093)                           | -  | (927,697)    |
| Change in Net Assets                      |    | 1,627,363            | 2,699,876                           |    | 4,327,239    |
| Net Assets at Beginning of Year           | -  | 21,793,721           | 26,348,170                          | -  | 48,141,891   |
| Net Assets at End of Year                 | \$ | 23,421,084           | \$<br>29,048,046                    | \$ | 52,469,130   |

#### PROPRIETARY FUNDS

#### STATEMENT OF CASH FLOWS

#### FOR THE YEAR ENDED JUNE 30, 2010

|   |  | Business-Type Activities<br>Enterprise Funds                                      |  |
|---|--|---|--|
|   | Water<br><u>Fund</u>   | Sewer<br><u>Fund</u>  | <u>Total</u>   |
| Cash Flows From Operating Activities:<br>Receipts from customers and users<br>Payments to employees for salaries and related benefits<br>Payments to suppliers for goods and services   | \$ 6,066,640<br>(1,779,131)<br>(230,215)   | \$ 5,678,429 \$<br>(1,729,216)<br>(1,251,664)                                     | 11,745,069<br>(3,508,347)<br>(1,481,879)   |
| Net Cash Provided By Operating Activities   | 4,057,294  | 2,697,549   | 6,754,843  |
| Cash Flows From Noncapital Financing Activities:<br>Transfers to other funds  | (470,604)  | (457,093)   | (927,697)  |
| Net Cash (Used For) Noncapital Financing Activities   | (470,604)  | (457,093)   | (927,697)  |
| Cash Flows From Capital and Related Financing Activities:<br>Acquisition and construction of capital assets<br>Principal payments on bonds<br>Proceeds from Ioans<br>Proceeds from sale of capital assets<br>Proceeds from state grant (aid)<br>Capital contributions<br>Interest expense | (12,236,323)<br>(427,528)<br>1,373,613<br>2,360<br>37,952<br>142,999<br>(640,677)    | (5,936,533)<br>(2,440,169)<br>3,864,957<br>-<br>2,138,154<br>378,690<br>(935,198) | (18,172,856)<br>(2,867,697)<br>5,238,570<br>2,360<br>2,176,106<br>521,689<br>(1,575,875) |
| Net Cash Provided By (Used For) Capital and Related Financing Activities  | 6 (11,747,604)   | (2,930,099)   | (14,677,703)   |
| Cash Flows From Investing Activities:<br>Investment income  | 23,459   | 10,186  | 33,645   |
| Net Cash Provided by Investing Activities   | 23,459   | 10,186  | 33,645   |
| Net Change in Cash and Short-Term Investments   | (8,137,455)  | (679,457)   | (8,816,912)  |
| Cash and Short-Term Investments, Beginning of Year  | 19,909,257   | 8,833,700   | 28,742,957   |
| Cash and Short-Term Investments, End of Year  | \$   | \$ <u>8,154,243</u> \$  | 19,926,045   |
| Reconciliation of Operating Income to Net Cash<br>Provided by Operating Activities:   |  |   |  |
| Operating income<br>Adjustments to reconcile operating income to net<br>cash provided by operating activities:  | \$ 2,912,865   | \$ 730,438 \$   | 3,643,303  |
| Depreciation<br>Changes in assets and liabilities:  | 686,804  | 1,309,058   | 1,995,862  |
| User fees<br>Inventory<br>Accounts payable<br>Accrued liabilities<br>Retainage payable<br>Net OPEB obligation<br>Compensated absences   | (610,511)<br>4,663<br>58,340<br>10,138<br>1,033,068<br>21,976<br>(9,614)<br>(52,455) | (301,455)<br>1,609<br>647,813<br>2,760<br>311,042<br>20,022<br>6,450              | (911,966)<br>6,272<br>706,153<br>12,898<br>1,344,110<br>41,998<br>(3,164)                |
| Other liabilities Net Cash Provided By Operating Activities   | (50,435)<br>\$ 4,057,294   | <u>(30,188)</u><br>\$ <u>2,697,549</u> \$   | (80,623)   |
| Not out in Torridou by Operating Automica   | Ψ,001,204  | φφφ   | 0,704,040  |

### FIDUCIARY FUNDS

# STATEMENT OF FIDUCIARY NET ASSETS

### JUNE 30, 2010

| <u>ASSETS</u>                                  | Private<br>Purpose<br>Trust<br><u>Fund</u> | Agency<br><u>Funds</u> |
|--|--|------------------------|
| Cash and short-term investments<br>Investments | \$ 234,724<br><u>3,873,314</u>             | \$ 399,907<br>         |
| Total Assets                                   | 4,108,038                                  | 399,907                |
| LIABILITIES                                    |  |                        |
| Other liabilities                              |  | 399,907                |
| Total Liabilities                              |  | 399,907                |
| NET ASSETS                                     |  |                        |
| Total net assets held in trust                 | \$   | \$                     |

#### FIDUCIARY FUNDS

### STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS

### FOR THE YEAR ENDED JUNE 30, 2010

|   | Private<br>Purpose<br><u>Trust Fund</u> |
|---|---|
| Additions:                                      |   |
| Investment income (loss)                        | \$ 422,492                              |
| Contributions                                   | 12,896                                  |
| Total additions                                 | 435,388                                 |
| <b>Deductions:</b><br>Payments to beneficiaries | 170,017                                 |
| Total deductions                                | 170,017                                 |
|   |   |
| Net decrease                                    | 265,371                                 |
| Network   |   |
| Net assets:                                     | 0.040.007                               |
| Beginning of year                               | 3,842,667                               |
| End of year                                     | \$                                      |

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# **Notes to Financial Statements**

# 1. <u>Summary of Significant Accounting Policies</u>

The accounting policies of the City of Portsmouth, New Hampshire (the City) conform to generally accepted accounting principles (GAAP) as applicable to governmental units. The following is a summary of the more significant policies:

# A. <u>Reporting Entity</u>

The government is a municipal corporation governed by an elected City Council, including a Mayor, eight members, and an appointed City Manager. As required by generally accepted accounting principles, these financial statements present the government and applicable component units for which the government is considered to be financially accountable. In fiscal year 2010, it was determined that no entities met the required GASB-39 criteria of component units.

# B. Government-Wide and Fund Financial Statements

# **Government-Wide Financial Statements**

The government-wide financial statements (i.e., the statement of net assets and the statement of changes in net assets) report information on all of the nonfiduciary activities of the primary government. For the most part, the effect of interfund activity has been removed from these statements. However, internal eliminations do not include services provided to city departments. *Governmental activities*, which normally are supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. Program revenues include (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

# Fund Financial Statements

Separate financial statements are provided for governmental funds, proprietary funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

### C. <u>Measurement Focus</u>, Basis of Accounting, and Financial Statement <u>Presentation</u>

### **Government-Wide Financial Statements**

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*, as is the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements.

Amounts reported as *program revenues* include (1) charges to customers or applicants for goods, services, or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as *general revenues* rather than as program revenues. Likewise, general revenues include all taxes.

# Fund Financial Statements

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting.* Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers property tax revenues and loans to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

The government reports the following major governmental funds:

• The *general fund* is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund. • The *School Renovation fund* is a capital project fund established to fund Middle School renovation costs.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the enterprise fund are charges to customers for sales and services. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989 generally are followed in both the governmentwide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the *option* of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The government has elected not to follow subsequent private-sector guidance.

The government reports the following major proprietary funds:

- *Water Enterprise Fund* is used to account for the operation of a water treatment plant, City Wells and water system.
- Sewer Enterprise Fund is used to account for the operations of two sewer treatment plants, pumping stations and sewer lines.

Fiduciary Funds employ the same economic resources measurement focus and accrual basis of accounting as do proprietary funds. Agency Funds, however, only report assets and liabilities, and thus have no measurement focus. The government also reports the following fiduciary funds:

- The Private-Purpose Trust Funds are used to account for trust arrangements, under which principal and investment income exclusively benefit individuals, private organizations, or other governments. Private Purpose Trust Funds held by the City include trust arrangements for the Parks, Scholarships, Worthy Poor, Memorials, and Commemorations.
- Agency Funds account for fiduciary assets held by the City in a custodial capacity as an agent on behalf of others. Agency Funds held by the City include the Claremont Coalition Fund, Art Speak Fund, and School Fund.

# D. Cash and Investments

Cash balances from all funds, except those required to be segregated by law, are combined to form a consolidation of cash. Each of those funds' portions of consolidated cash is displayed on its respective balance sheet as "cash and short-term investments". Cash balances are invested to the extent available, and interest earnings are recognized in the General Fund. Cash and short-term investments are separately held and reflected in proprietary, permanent, fiduciary, and certain special revenue funds.

Under New Hampshire RSA 48:16, whenever the city treasurer has in custody an excess of funds which are not immediately needed for the purpose of expenditure, the city treasurer shall invest the same in accordance with the investment policy adopted by the mayor and board of aldermen or city council under RSA 47:6, II. The treasurer may invest in participation units in the public deposit investment pool established pursuant to RSA 383:22, in deposits, including money market accounts or certificates of deposit, of federally insured banks chartered under the laws of New Hampshire or the federal government with a branch within the state, or in obligations fully guaranteed as to principal and interest by the United States government. The obligations may be held directly or in the form of securities of or other interests in any open-end or closed-end management-type investment company or investment trust registered under 15 U.S.C. Section 80a-1 et seq., if the portfolio of the investment company or investment trust is limited to such obligations and repurchase agreements fully collateralized by such obligations.

For purpose of the statement of cash flows, the proprietary funds consider investments with original maturities of three months or less to be short-term investments.

Investments are considered holdings of greater than three months and are carried at fair value.

# E. Interfund Receivables and Payables

Transactions between funds that are representative of lending/ borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due from/to other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans).

Advances between funds are offset by a fund balance reserve account in applicable governmental funds to indicate the portion not available for appropriation and not available as expendable financial resources. Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances".

The government-wide statement of activities eliminates transfers as reported within the segregated governmental and business-type activities columns. Only transfers between the two columns appear in this statement.

### F. Inventories

Inventories are valued at cost using the first-in/first-out (FIFO) method for business-type activities. The costs of governmental fund-type inventories are recorded as expenditures when purchased rather than when consumed, except for the Cafeteria fund, a nonmajor governmental fund, which used the FIFO method.

### G. Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets are reported in the applicable governmental or businesstype activities columns in the government-wide financial statements. Capital assets are defined by the government as assets with an initial individual cost of more than \$ 10,000 and an estimated useful life in excess of five years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed.

Property, plant, equipment, and infrastructure of the primary government is depreciated using the straight-line method over the following estimated useful lives:

| Assets                  | <u>Years</u> |
|-------------------------|--------------|
| Buildings               | 20 - 50      |
| Improvements            | 20           |
| Machinery and equipment | 5 - 10       |
| Infrastructure          | 20 - 50      |

# H. <u>Compensated Absences</u>

It is the government's policy to permit employees to accumulate earned but unused vacation and sick pay benefits depending on their date of hire. All vested sick and vacation pay is accrued when incurred in the government-wide, proprietary, and fiduciary fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

# I. Long-Term Obligations

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt, and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets.

# J. Fund Equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

# K. Use of Estimates

The preparation of basic financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures for contingent assets and liabilities at the date of the basic financial statements, and the reported amounts of the revenues and expenditures/expenses during the fiscal year. Actual results could vary from estimates that were used.

# L. Mandated Fund Balance

In June, 1997, the City Council adopted ordinances Chapter I, Sections 1:1401 and 1:1402 that mandates the City's Undesignated Fund Balance be maintained at not less than 7% of the current year general fund appropriation with an objective of maintaining Undesignated Fund Balance at 10% of appropriations.

Specific City Council ordinances are as follows:

# Section 1:1401 - Mandated Fund Balance

The General Fund Balance of the City, at the end of any fiscal year as recorded in accordance with generally accepted accounting principles

(GAAP) and excluding any and all reserves, and any dedicated fund balances of the General Fund (otherwise referred to as Undesignated Fund balance of the General Fund) shall be maintained at the prescribed amount of not less than 7% of the actual Total General Fund appropriations for that fiscal year.

Section 1:1402 - Operational Objective

Notwithstanding the provision of Section 1:1401, it is recognized that the financial management goal of the City of Portsmouth is to annually maintain an Undesignated Fund Balance of at least 7% of total general fund appropriations with an ultimate goal of 10%.

# 2. <u>Stewardship, Compliance, and Accountability</u>

# A. <u>Budgetary Information</u>

An annual appropriated budget is adopted for the City's general fund and enterprise funds. In January, the City Manager issues a directive requesting line-item budget proposals from each department for submission in February. All increases in appropriations must be fully substantiated. The City Manager schedules individual departmental reviews with supervisors. The City Manager's recommendations are then presented to the City Council by May 15. The City Council, through the City Manager, also schedules individual departmental reviews.

The City Council then calls a public hearing to review budget requirements with the general public. After due consideration to the public, the Council makes a final decision. A resolution is required for acceptance for the final budget by a majority vote. Departments are legally limited to their total budget as voted.

The final budget and resolution are then presented to the Department of Revenue Administration for their review and approval of the tax rate. Certain limitations set by state statute must be adhered to before the rate is established. Any changes in the budget after the tax rate is set must be made within the revenues and reserves estimated as available by the City Manager and must be approved by an affirmative vote of a two-thirds majority of the City Council.

After the budget has been adopted, no expenditure may be incurred, except pursuant to a budget appropriation unless there is a specific additional appropriation thereof. The head of any department, with the approval of the manager, may transfer any unencumbered balance or any portion thereof from one fund or agency within his/her department to another fund or agency within his/her department. The City Manager may transfer any unencumbered appropriation balance or any portion thereof from one department to another. The legal level of control is at the department level. The legal level of control for enterprise funds is from the larger of available income or appropriation.

Budget appropriations lapse at the end of the fiscal year except for any appropriations either supported by formal purchase contracts or approval by the City Manager to be carried forward.

# B. Budgetary Basis

The General Fund final appropriation appearing on the "Budget and Actual" page of the fund financial statements represents the final amended budget.

### C. Budget/GAAP Reconciliation

The budgetary data for the general and proprietary funds is based upon accounting principles that differ from generally accepted accounting principles (GAAP). Therefore, in addition to the GAAP basis financial statements, the results of operations of the general fund are presented in accordance with budgetary accounting principles to provide a meaningful comparison with budgetary data. Adjustments to the proprietary fund are mainly for the omission of depreciation expense which is not budgeted, and the inclusion of principal debt service and capital expenses which are budgeted expenses.

The following is a summary of adjustments made to the actual revenues and other sources, and expenditures and other uses, to conform to the budgetary basis of accounting.

| General Fund  | Fir     | Revenues<br>and Other<br>nancing Sources | Expenditures<br>and Other<br><u>Financing Uses</u> | Excess<br>( <u>Deficiency</u> ) |
|---|---------|--|--|---------------------------------|
|   | <u></u> |  | r manoing 0000                                     | ( <u>Benderioy</u> )            |
| Revenues/Expenditures<br>(GAAP basis)                             | \$      | 81,965,021                               | \$<br>79,295,154                                   | \$<br>2,669,867                 |
| Other financing sources/uses (GAAP basis)                         | _       | 1,440,398                                | 1,429,660  | 10,738                          |
| Subtotal (GAAP Basis)   | _       | 83,405,419                               | 80,724,814   | 2,680,605                       |
| Recognize tax revenue<br>on an accrual basis                      |         | (506,422)                                | _  | (506,422)                       |
| Reverse expenditures of prior<br>year appropriation carryforwards |         | -  | (1,720,301)  | 1,720,301                       |
| Reclassify use of overlay   |         | 644,895                                  | 644,895  | -                               |
| Use of fund balance   |         | 2,695,350                                | -  | 2,695,350                       |
| Add end of year<br>appropriation carryforwards                    |         | -  | 2,784,006  | (2,784,006)                     |
| Other reconciling items   | _       | (192,583)                                | 638,536  | (831,119)                       |
| Budgetary Basis   | \$      | 86,046,659                               | \$<br>83,071,950                                   | \$<br>2,974,709                 |

Adjustments are made to the proprietary funds as well as to conform to the budgetary basis.

### D. Excess of Expenditures Over Appropriations

The City is reporting the following over-expenditures:

| General administration | \$<br>(15,851) |
|------------------------|----------------|
| Public welfare         | (7,675)        |
| County tax             | (124,098)      |

# 3. Cash and Investments

### A. Custodial Credit Risk

The custodial credit risk for investments is the risk that, in the event of the failure of the counterparty (e.g. broker-dealer) to a transaction, a government will not be able to recover the value of its investment or collateral securities that are in the possession of another party. Under New Hampshire RSA 48:16, the City Treasurer shall deposit money in participation units in the public deposit investment pool established pursuant to RSA 383:22, or in federally insured banks chartered under the laws of New Hampshire or the federal government with a branch within the state, except that funds may be deposited in federally insured banks outside the state if such banks pledge and deliver to a third party custodial bank or the

regional federal reserve bank collateral security for such deposits of the following types:

- (a) United States government obligations;
- (b) United States government agency obligations; or
- (c) Obligations of the State of New Hampshire in value at least equal to the amount of the deposit in each case.

The City does not have policies for custodial credit risk.

As of June 30, 2010, \$1,423,428 of the City's bank balance of \$70,595,528 was exposed to custodial credit risk as uninsured, uncollateralized, and collateral held by pledging bank's trust department not in the City's name. The uninsured amount includes \$785,307 invested in state pool, and \$638,121 covered under a custodian's errors and omissions policy.

The State Treasurer's Investment Pool operates in accordance with appropriate state laws and regulations. The reported value of the pool is the same as the fair value of the pool shares.

At June 30, 2010, the City had the following investments:

| Investment Type   |     | Fair<br><u>Value</u>    | Average<br>Effective<br><u>Duration</u> | Average<br>Credit<br><u>Quality</u> |
|---|-----|-------------------------|---|-------------------------------------|
| Investment Type   |     |                         |   |                                     |
| Debt Securities:<br>Bond Mutual Funds                               | \$  | 2,352,041               | 2.08                                    | BBB+                                |
| Other Investments:<br>Equity Mutual Funds<br>Certificate of Deposit | _   | 6,181,636<br>16,146,614 |   |                                     |
| Total   | \$_ | 24,680,291              |   |                                     |

The City's investments of \$24,680,291 are exposed to custodial credit risk because the related securities are uninsured, unregistered and held by the City's brokerage firm, which is also the counterparty to these securities. This risk is managed by the custodian's errors and omissions policy and securities are held in a separately identifiable trust accounts.

# B. Credit Risk

Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. State law employs

the prudent person rule whereby investments are made as a prudent person would be expected to act, with discretion and intelligence, to seek reasonable income, preserve capital, and, in general, avoid speculative investments.

Under New Hampshire RSA 31:27, the city trustees of trust funds may establish, maintain and operate one or more common trust funds, in which may be combined money and property belonging to the various trusts in their care, for the purpose of facilitating investments, providing diversification and obtaining reasonable income; provided however, that said common trust funds shall be limited to the investments authorized in RSA 31:25; provided further, that not more than \$10,000, or more than 10 percent of the fund whichever is greater of any town or city common trust funds shall be invested under RSA 31:25 in the obligations of any one corporation or organization, excepting deposits in any federally or state-chartered bank or association authorized to engage in a banking business in this state, in credit unions in this state, or in obligations of the United States and of the State of New Hampshire and its subdivisions; or in participation units in the public deposit investment pool established pursuant to RSA 383:22, or in shares of open-ended mutual funds selected by the trustees for investment under RSA 31:25.

The trustees are also required to report annually to the State attorney general any securities retained under the provisions of the statute.

The City does not have a credit risk policy.

# C. Concentration of Credit Risk

The trustees of trust fund policy on the concentration of credit risk is to limit the amount that may be invested in any one issue to \$15,000 or 10% of the value of the account whichever is greater. The City does not have a formal policy on the concentration of credit risk.

The City has no investments in a single issuer which are greater than 5% of total investments.

# D. Interest Rate Risk

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates. The City does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. Information about the sensitivity of the fair values of the City's investments to market interest rate fluctuations is not provided, since all investments are held in corporate equities and mutual funds.

# E. Foreign Currency Risk

Foreign currency risk is the risk that changes in foreign exchange rates will adversely affect the fair value of an investment. The City does not have policies for foreign currency risk.

# 4. <u>Property Taxes Receivable</u>

Property taxes were committed in October and were due in two installments, on December 1, 2009 and June 1, 2010. Taxes unpaid by December 2, 2009 and June 2, 2010 accrued interest at 12% until August 28, 2010. A tax lien was recorded on all properties with taxes unpaid as of August 30, 2010, at which time interest began accruing at 18%. The City may foreclose on properties two years after the lien date.

Property tax revenues are recognized in the fiscal year for which taxes have been levied to the extent that they become available, i.e., due or receivable within the current fiscal year and collected within the current period or within 60 days of year-end.

The City annually budgets an amount (overlay for abatements) for property tax abatements and refunds. All abatements and refunds are charged to overlay.

Taxes receivable at June 30, 2010 are comprised of (amounts expressed in thousands):

| Property Taxes:   |    |       |
|-------------------|----|-------|
| 2009              | \$ | 2,354 |
| 2007              |    | 10    |
| 2003              |    | 36    |
| Unredeemed Taxes: |    |       |
| 2008              |    | 477   |
| 2007              |    | 117   |
| Other             |    | 25    |
| Deeded Property   | _  | 17    |
| Total             | \$ | 3,036 |

# 5. <u>User Fees Receivable</u>

User fees receivable in water and sewer funds include amounts due from customers for water and sewer usage. User fees receivable are reported net of an allowance for doubtful accounts estimated at up to 30% of accounts receivable depending on the aging of the receivables. Water and sewer delinquent receivables are liened in a similar manner as property taxes, described in Note 4.

User fees receivable and related allowance for doubtful accounts at June 30, 2010 consist of the following:

|                              |     | Water<br><u>Fund</u> |     | Sewer<br><u>Fund</u> |     | <u>Total</u> |
|------------------------------|-----|----------------------|-----|----------------------|-----|--------------|
| Gross<br>Less: Allowance for | \$  | 1,810,407            | \$  | 1,371,336            | \$  | 3,181,743    |
| doubtful accounts            |     | (49,947)             | · - | (41,891)             |     | (91,838)     |
| Total                        | \$_ | 1,760,460            | \$  | 1,329,445            | \$_ | 3,089,905    |

# 6. Departmental and Other Receivables

Departmental and other receivables, as reported in the governmental funds, represent ambulance, police detail, unmet parking needs receivables, and other reimbursements.

|                              | <u>/</u> | Ambulance |     | Police<br><u>Detail</u> |     | <u>Other</u> | <u>Total</u>    |
|------------------------------|----------|-----------|-----|-------------------------|-----|--------------|-----------------|
| Gross<br>Less: Allowance for | \$       | 873,674   | \$  | 303,030                 | \$  | 133,121      | \$<br>1,309,825 |
| doubtful accounts            |          | (675,553) | _   | -                       | · - | -            | <br>(675,553)   |
| Total                        | \$_      | 198,121   | \$_ | 303,030                 | \$  | 133,121      | \$<br>634,272   |

Departmental and other receivables in business-type funds represent contribution receivables per agreements between the City and the contributors, for which the City has met its purpose restrictions requirements. Receivables at June 30, 2010 include the following:

| Unrestricted contributions             |     | Water<br><u>Fund</u> | Sewer<br><u>Fund</u> | <u>Total</u>    |
|--|-----|----------------------|----------------------|-----------------|
| receivable<br>Contributions restricted | \$  | 723,600              | \$<br>1,861,733      | \$<br>2,585,333 |
| for bonds payable                      | _   | -                    | <br>1,625,476        | <br>1,625,476   |
| Total                                  | \$_ | 723,600              | \$<br>3,487,209      | \$<br>4,210,809 |

Contributions receivable at June 30, 2010 are due as follows:

|                      |     | Water<br>Fund  |     | Sewer<br>Fund |     | Total                    |
|----------------------|-----|----------------|-----|---------------|-----|--------------------------|
| Less than one year   | \$  | <u>114,600</u> | \$  | 476,515       | \$  | <u>-10(u1</u><br>591,115 |
| One to five years    | Ψ   | 210,000        | Ψ   | 1,688,460     | Ψ   | 1,898,460                |
| More than five years | _   | 399,000        |     | 1,322,234     |     | 1,721,234                |
| Total                | \$_ | 723,600        | \$_ | 3,487,209     | \$_ | 4,210,809                |

# 7. Intergovernmental Receivables

This balance represents reimbursements requested from Federal and State agencies for expenditures incurred in fiscal 2010.

# 8. Interfund Fund Receivables/Payables and Transfers

Although self-balancing funds are maintained, most transactions flow through the general fund. In order to obtain accountability for each fund, interfund receivable and payable accounts must be utilized. The following is an analysis of the June 30, 2010 balances in interfund receivable and payable accounts:

| Fund                        | Due From<br>Other Funds O |         |     |         | Advance To<br>Other Funds |        | Advance From<br>Other Funds |        |  |
|-----------------------------|---------------------------|---------|-----|---------|---------------------------|--------|-----------------------------|--------|--|
|                             |                           |         |     |         | <u>U</u>                  |        |                             |        |  |
| Governmental Funds:         |                           |         |     |         |                           |        |                             |        |  |
| Major Fund:                 | •                         | 050.000 | •   |         | •                         | 40 500 | •                           |        |  |
| General fund                | \$                        | 853,228 | \$  | -       | \$                        | 43,500 | \$                          | -      |  |
| Nonmajor Funds:             |                           |         |     |         |                           |        |                             |        |  |
| Special Revenue Funds:      |                           |         |     |         |                           |        |                             |        |  |
| School lunch                |                           | -       |     | 7,380   |                           | -      |                             | -      |  |
| School categorical revenues |                           | -       |     | 612,053 |                           | -      |                             | -      |  |
| Police grants               |                           | -       |     | 233,795 |                           | -      |                             | -      |  |
| City trust funds            | _                         | -       | _   | -       | _                         | -      | _                           | 43,500 |  |
| Total                       | \$_                       | 853,228 | \$_ | 853,228 | \$_                       | 43,500 | \$                          | 43,500 |  |

The balance due to general fund from school categorical revenues fund resulted from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made. The balance due to general fund from school lunch and police grants resulted from a short-term loan made to establish working capital. The advance from general fund to city trust funds was for the North Pier construction project and is not scheduled to be collected in the subsequent year. No interest rate has been assigned to the advance.

This government reports interfund transfers between many of its funds. The sum of all transfers presented in the table agrees with the sum of interfund transfers presented in the governmental and proprietary fund financial statements. The following is an analysis of interfund transfers made in fiscal year 2010:

| Governmental Funds:   | Transfers In                               | Transfers Out                 |
|---|--|-------------------------------|
| General Fund  | \$ 927,697                                 | \$ 1,429,660                  |
| Nonmajor Funds:<br>Special Revenue Funds:<br>School categorical revenues<br>Miscellaneous grants and contributions  | 543,064<br>223,671                         | -<br>22,220                   |
| Conservation<br>Unmet parking needs<br>Library trust funds  | 1,050<br>22,220<br>10,296                  | -                             |
| Capital Project Funds:<br>Building and infrastructure<br>Transportation management<br>Transportation state<br>Vehicle/equipment replacement<br>Technology equipment | 15,609<br>-<br>57,000<br>549,800<br>51,345 | -<br>11,879<br>-<br>-<br>-    |
| Permanent Funds:<br>City trust funds  |  | 10,296                        |
| Subtotal Nonmajor Funds   | 1,474,055                                  | 44,395                        |
| <u>Business-Type Funds</u> :<br>Water Fund<br>Sewer Fund<br>Total   |  | 470,604<br>457,093<br>927,697 |
| Grand Total   | \$ 2,401,752                               | \$ 2,401,752                  |

The transfers from the water and sewer fund to the general fund are made to cover indirect costs of water and sewer funds incurred by general fund. Other transfers are used to (1) move revenues from the fund that statute or budget requires to collect them to the fund that statute or budget requires to expend them, (2) use unrestricted revenues collected in the general fund to finance various programs and accounted for in other funds in accordance with budgetary authorizations.

# 9. Capital Assets

Capital asset activity for the year ended June 30, 2010 was as follows (in thousands):

|  |     | Beginning<br><u>Balance</u> | ļ  | Increases Decreases |    |         |     | Ending<br><u>Balance</u> |
|--|-----|-----------------------------|----|---------------------|----|---------|-----|--------------------------|
| Governmental Activities:                     |     |                             |    |                     |    |         |     |                          |
| Capital assets, being depreciated:           |     |                             |    |                     |    |         |     |                          |
| Buildings                                    | \$  | 93,462                      | \$ | 455                 | \$ | (139)   | \$  | 93,778                   |
| Improvements                                 |     | 6,316                       |    | -                   |    | -       |     | 6,316                    |
| Machinery and equipment                      |     | 15,973                      |    | 1,156               |    | (371)   |     | 16,758                   |
| Infrastructure                               | _   | 42,689                      | _  | 5,004               | _  | (893)   | _   | 46,800                   |
| Total capital assets, being depreciated      |     | 158,440                     |    | 6,615               |    | (1,403) |     | 163,652                  |
| Less accumulated depreciation for:           |     |                             |    |                     |    |         |     |                          |
| Buildings                                    |     | (27,354)                    |    | (1,829)             |    | 5       |     | (29,178)                 |
| Improvements                                 |     | (4,768)                     |    | (179)               |    | -       |     | (4,947)                  |
| Machinery and equipment                      |     | (12,022)                    |    | (1,121)             |    | 368     |     | (12,775)                 |
| Infrastructure                               | _   | (23,932)                    | _  | (1,291)             | _  | 893     | _   | (24,330)                 |
| Total accumulated depreciation               | _   | (68,076)                    | _  | (4,420)             | _  | 1,266   | -   | (71,230)                 |
| Total capital assets, being depreciated, net |     | 90,364                      |    | 2,195               |    | (137)   |     | 92,422                   |
| Capital assets, not being depreciated:       |     |                             |    |                     |    |         |     |                          |
| Land   |     | 15,529                      |    | -                   |    | (193)   |     | 15,336                   |
| Construction in progress                     | _   | 8,316                       | _  | 11,032              | _  | (2,701) | _   | 16,647                   |
| Total capital assets, not being depreciated  | _   | 23,845                      | _  | 11,032              | _  | (2,894) | _   | 31,983                   |
| Governmental activities capital assets, net  | \$_ | 114,209                     | \$ | 13,227              | \$ | (3,031) | \$_ | 124,405                  |

|  |    | Beginning<br><u>Balance</u> | <u> </u> | Increases | <u>[</u> | <u>)ecreases</u> |    | Ending<br><u>Balance</u> |
|--|----|-----------------------------|----------|-----------|----------|------------------|----|--------------------------|
| Business-Type Activities:                    |    |                             |          |           |          |                  |    |                          |
| Capital assets, being depreciated:           |    |                             |          |           |          |                  |    |                          |
| Buildings                                    | \$ | 26,836                      | \$       | 771       | \$       | -                | \$ | 27,607                   |
| Machinery and equipment                      |    | 19,065                      |          | 1,774     |          | (63)             |    | 20,776                   |
| Infrastructure                               | _  | 43,386                      |          | 354       | -        | (60)             |    | 43,680                   |
| Total capital assets, being depreciated      |    | 89,287                      |          | 2,899     |          | (123)            |    | 92,063                   |
| Less accumulated depreciation for:           |    |                             |          |           |          |                  |    |                          |
| Buildings                                    |    | (10,550)                    |          | (494)     |          | -                |    | (11,044)                 |
| Machinery and equipment                      |    | (11,114)                    |          | (843)     |          | 75               |    | (11,882)                 |
| Infrastructure                               | _  | (10,716)                    |          | (659)     | -        | 48               | _  | (11,327)                 |
| Total accumulated depreciation               | _  | (32,380)                    |          | (1,996)   | -        | 123              | _  | (34,253)                 |
| Total capital assets, being depreciated, net |    | 56,907                      |          | 903       |          | -                |    | 57,810                   |
| Capital assets, not being depreciated:       |    |                             |          |           |          |                  |    |                          |
| Land   |    | 1,931                       |          | -         |          | -                |    | 1,931                    |
| Construction in progress                     | _  | 7,408                       | _        | 19,921    | -        | (4,647)          |    | 22,682                   |
| Total capital assets, not being depreciated  | _  | 9,339                       |          | 19,921    | -        | (4,647)          |    | 24,613                   |
| Business-type activities capital assets, net | \$ | 66,246                      | \$       | 20,824    | \$       | (4,647)          | \$ | 82,423                   |

Active construction in progress is composed of the following:

|   |    | Spent to             |    | Remaining  |
|---|----|----------------------|----|------------|
| Governmental Projects:                  |    | <u>June 30, 2010</u> |    | Commitment |
| Rt. 33 Bridge                           | \$ | 7,931,035            | \$ | 687,938    |
| Fire Station 2                          |    | 4,792,306            |    | 152,054    |
| Middle School Renovation                |    | 1,493,568            |    | 1,754,549  |
| Market St Gateway                       |    | 634,297              |    | 151,943    |
| State Street                            |    | 409,751              |    | 599,131    |
| Sagamore Bridge Replacement             |    | 346,440              |    | 585,265    |
| Peirce Island Bridge Rails              |    | 271,777              |    | 31,421     |
| Market St Extension bike path & gateway |    | 173,719              |    | 130,090    |
| Pine St Park                            |    | 83,689               |    | 15,330     |
| African Burial Ground                   |    | 75,961               |    | 13,386     |
| Griffin Rd                              |    | 47,035               |    | 17,302     |
| Davis Rd                                |    | 23,041               |    | 1,345      |
| Plains Park                             |    | 17,092               |    | 14,500     |
| Spinney Rd                              |    | 12,411               |    | 47,191     |
| Fairview Dr                             |    | 11,964               |    | 25,411     |
| Pinhurst St                             |    | 9,242                |    | 31,384     |
| Islington/Spinney Intersection          |    | 9,086                |    | 450        |
| Other capital projects                  | _  | 304,291              | -  | 327,356    |
| Total Governmental Projects             | \$ | 16,646,705           | \$ | 4,586,046  |

|   |    | Spent to             |    | Remaining  |
|---|----|----------------------|----|------------|
| Business-Type Projects                          |    | <u>June 30, 2010</u> |    | Commitment |
| Madbury Water Treatment Plant                   | \$ | 14,022,117           | \$ | 8,643,924  |
| Bartlett Street Interceptors                    |    | 3,090,435            |    | 2,990,364  |
| State Street Utilities Upgrades, Sewer          |    | 1,889,601            |    | 1,277,281  |
| 201 Facilities Update                           |    | 1,295,679            |    | 194,361    |
| State Street Utilities Upgrades, Water          |    | 682,137              |    | 122,395    |
| Lincoln Area contract #3                        |    | 514,506              |    | 5,857,494  |
| Greenland Well/Wtr Source Augmentation          |    | 276,019              |    | 24,243     |
| Raw Water Mgmt, Bellamy Reservoir               |    | 257,697              |    | 842,303    |
| PIWWTP Outfall                                  |    | 206,850              |    | 204,700    |
| Bartlett St Water Line Replacement              |    | 170,655              |    | 38,616     |
| Water: Water Main Madbury                       |    | 86,024               |    | 99,976     |
| Route 1A Bridge Waterline Replacement           |    | 80,208               |    | 38,830     |
| Goosebay Drive Sewer Design Upgrades            |    | 35,564               |    | 2,436      |
| Compliance Monitoring                           |    | 33,974               |    | 39,252     |
| Heritage PS Electrical Upgrade                  |    | 13,689               |    | 4,000      |
| Sagamore Ave South Swr Ext                      |    | 9,951                |    | 10,989     |
| Collins Well Evaluation                         |    | 9,450                |    | 4,050      |
| Concord and Porpoise Way Water Main Replacement |    | 2,980                |    | 739        |
| Concord and Porpoise Way Swr                    |    | 2,980                |    | 738        |
| Exit 4 Water Relocation                         | _  | 2,285                | -  | 178,206    |
| Total Business-Type Projects                    | \$ | 22,682,801           | \$ | 20,574,897 |

Depreciation expense was charged to functions of the City as follows (in thousands):

| Governmental Activities:                              |    |       |
|---|----|-------|
| General government                                    | \$ | 375   |
| Public safety   |    | 611   |
| Education   |    | 1,051 |
| Public works  |    | 1,741 |
| Culture and recreation                                |    | 527   |
| Community Development                                 | _  | 115   |
| Total depreciation expense - governmental activities  | \$ | 4,420 |
| Business-Type Activities:                             |    |       |
| Water   | \$ | 687   |
| Sewer   | -  | 1,309 |
| Total depreciation expense - business-type activities | \$ | 1,996 |

# 10. <u>Accounts Payable</u>

Accounts payable represent additional 2010 expenditures paid after June 30, 2010.

# 11. Accrued Liabilities

Accrued liabilities represent a reserve for insurance claims and accrued payroll in governmental funds, and accrued payroll and accrued interest in business-type funds.

# 12. <u>Deferred Revenue</u>

Governmental funds report *deferred revenue* in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period.

The balance of the General Fund *deferred revenues* account is equal to the total of all June 30, 2010 receivable balances, except property taxes that are accrued for subsequent 60 day collections.

# 13. <u>Tax Refunds Payable</u>

This balance consists of an estimate of refunds due to property taxpayers for potential abatements pending with the state Board of Tax and Land Appeals and Superior Court.

# 14. <u>Other Liabilities</u>

This balance consists primarily of municipal escrow accounts, and various other miscellaneous liabilities.

# 15. Notes Payable

The City had State Revolving Loans outstanding at June 30, 2010 in the water and sewer enterprise funds. The notes accrue interest at 1% during the construction phase and will be permanently financed upon completion.

The following are changes in notes payable for the year ended June 30, 2010:

|   |    | Beginning |    |           |    |                 |    | Ending         |
|---|----|-----------|----|-----------|----|-----------------|----|----------------|
|   |    | Balance   |    | Additions | Re | <u>ductions</u> |    | <u>Balance</u> |
| 201 Facilities Update                   | \$ | 704,036   | \$ | 295,964   | \$ | -               | \$ | 1,000,000      |
| Bartlett Interceptors Study             |    | 97,491    |    | 2,357,315 |    | -               |    | 2,454,806      |
| Lincoln Area Contract #3                |    | 166,320   |    | 161,743   |    | -               |    | 328,063        |
| Rye Line Pump Station                   |    | 764,049   |    | 305,665   |    | -               |    | 1,069,714      |
| State Street Utilities Upgrades, Design |    | 189,147   |    | 457,292   |    | -               |    | 646,439        |
| Madbury Water Treatment Plant           |    | 750,298   |    | 1,524,353 |    | -               |    | 2,274,651      |
| Rain Barrels                            |    | -         |    | 13,500    |    | -               |    | 13,500         |
| Raw Water Mgmt, Bellamy Reservoir       | _  | 257,697   | _  | -         | _  | -               | _  | 257,697        |
|   | \$ | 2,929,038 | \$ | 5,115,832 | \$ | -               | \$ | 8,044,870      |

# 16. Long-Term Debt

# A. Long-Term Debt Supporting Governmental Activities

General obligation bonds, issued by the City for various municipal improvements, are approved by the voters and repaid with property taxes recorded in the General Fund. These bonds are required to be fully paid within 20 years from the date of issue and are backed by the full faith and credit of the City. The City's borrowing capacity is restrained by State law. Compensated absences are repaid from the funds that the costs relate to, mostly general fund, and also water and sewer funds.

#### B. General Obligation Bonds

General obligation bonds have been issued for both governmental and business-type activities. General obligation bonds currently outstanding are as follows:

|  |                 | Serial         |                  |    | Outstanding    |
|--|-----------------|----------------|------------------|----|----------------|
|  | Original        | Maturities     | Interest         |    | as of          |
| Governmental Activities:                 | <u>Issue</u>    | <u>Through</u> | <u>Rate(s) %</u> |    | <u>6/30/10</u> |
| Capital Improvements 2003                | \$<br>3,990,000 | 09/15/12       | 2.50 - 3.50      | \$ | 1,190,000      |
| School Projects                          | 38,000,000      | 09/15/22       | 2.50 - 5.00      |    | 24,700,000     |
| Capital Improvements 2002                | 3,750,000       | 09/15/12       | 2.50 - 3.50      |    | 1,125,000      |
| Athletic Complex Spinnaker               | 500,000         | 09/15/12       | 2.50 - 3.50      |    | 150,000        |
| Capital Improvements                     | 400,000         | 09/15/12       | 2.50 - 3.50      |    | 120,000        |
| Library                                  | 6,960,000       | 08/01/25       | 4.00             |    | 5,560,000      |
| Capital Improvements 2005                | 2,945,000       | 08/01/15       | 4.00             |    | 1,765,000      |
| Capital Improvements 2006                | 950,000         | 06/15/17       | 4.00             |    | 665,000        |
| Capital Improvements Streets             |                 |                |                  |    |                |
| Sidewalks 2007                           | 3,450,000       | 06/15/17       | 4.00             |    | 2,415,000      |
| Capital Improvements to                  |                 |                |                  |    |                |
| Facilities 2007                          | 1,000,000       | 06/15/17       | 4.00             |    | 700,000        |
| New Castle Ave. Seawall                  | 600,000         | 06/15/17       | 4.00             |    | 420,000        |
| Coakley Landfill                         | 3,768,000       | 08/01/18       | 3.80             |    | 1,622,597      |
| Coakley Landfill OU2                     | 652,330         | 07/01/19       | 3.80             |    | 326,164        |
| FY08 Streets, Sidewalks, Bridges         | 2,500,000       | 06/15/18       | 3.71             |    | 2,000,000      |
| FY08 School Improvements                 | 500,000         | 06/15/18       | 3.71             |    | 400,000        |
| Fire Station 2                           | 3,650,000       | 06/15/28       | 3.98             |    | 3,280,000      |
| Purchase of Land for Fire Station 2      | 1,300,000       | 06/15/28       | 3.98             |    | 1,170,000      |
| Fire Apparatus                           | 750,000         | 06/15/13       | 3.49             |    | 450,000        |
| Capital Improvements 2009 Fire Station 2 | 1,500,000       | 01/15/29       | 3.76             |    | 1,425,000      |
| Capital Improvements 2009                | 3,500,000       | 01/15/19       | 3.76             |    | 3,150,000      |
| Capital Improvements 2010                | 1,800,000       | 05/15/20       | 3.27             |    | 1,800,000      |
| School Improvements 2010                 | 500,000         | 05/15/20       | 3.27             |    | 500,000        |
| Middle School Construction               | 15,000,000      | 05/15/30       | 3.27             | _  | 15,000,000     |
| Total Governmental Activities            |                 |                |                  | \$ | 69,933,761     |

| Business-Type Activities:         |    | Original<br>Issue | Serial<br>Maturities<br>Through | Interest<br><u>Rate(s) %</u> |     | Amount<br>Outstanding<br>as of<br>6/30/10 |
|-----------------------------------|----|-------------------|---------------------------------|------------------------------|-----|---|
|                                   |    | 15500             | mough                           | <u>Rale(5) /0</u>            |     | 0/30/10                                   |
| <u>Water</u> :                    | ۴  | 200.000           | 04/04/00                        | 0.00                         | •   | 400.000                                   |
| Upgrade to Motor Control          | \$ | 300,000           | 01/01/22                        | 3.98                         | \$  | 180,000                                   |
| Corrosion Control Program         |    | 288,000           | 01/01/22                        | 3.80                         |     | 172,800                                   |
| Constitution Avenue               |    | 4,800,000         | 01/01/22                        | 3.70                         |     | 3,120,000                                 |
| Spinney Tank                      |    | 1,162,560         | 12/01/22                        | 3.73                         |     | 755,664                                   |
| Madbury WTP Design                |    | 2,000,000         | 06/01/28                        | 2.49                         |     | 1,800,000                                 |
| Water Treatment Plant             |    | 16,000,000        | 01/15/29                        | 3.94                         |     | 16,000,000                                |
| <u>Sewer</u> :                    |    |                   |                                 |                              |     |   |
| Waste Water Treatment Plant Pease |    | 6,586,836         | 03/01/20                        | 4.46                         |     | 3,214,505                                 |
| 1992 Sewer Bonds                  |    | 19,500,000        | 01/15/12                        | 6.52                         |     | 1,950,000                                 |
| Sewer Projects Phase I            |    | 4,931,361         | 08/01/21                        | 3.98                         |     | 2,958,816                                 |
| Sewer Projects Phase II           |    | 8,898,110         | 12/01/24                        | 3.69                         |     | 6,673,583                                 |
| Lower Court Utilities Upgrade     |    | 688,563           | 07/01/27                        | 3.49                         |     | 619,707                                   |
| Lincoln Area Stormwater           |    | 734,199           | 12/01/12                        | 1.09                         |     | 440,519                                   |
| Phase III Sewer                   |    | 5,508,137         | 12/01/27                        | 3.49                         | _   | 4,957,323                                 |
| Total Business-Type Activities    |    |                   |                                 |                              | \$_ | 42,842,917                                |

# C. Future Debt Service

The annual payments to retire all general obligation long-term debt outstanding as of June 30, 2010 are as follows:

| <u>Governmental</u> |     | Principal  |     | <u>Interest</u> |     | <u>Total</u> |
|---------------------|-----|------------|-----|-----------------|-----|--------------|
| 2011                | \$  | 6,327,905  | \$  | 2,707,297       | \$  | 9,035,202    |
| 2012                |     | 6,327,905  |     | 2,498,100       |     | 8,826,005    |
| 2013                |     | 6,317,905  |     | 2,286,616       |     | 8,604,521    |
| 2014                |     | 5,312,905  |     | 2,067,663       |     | 7,380,568    |
| 2015                |     | 5,312,905  |     | 1,852,223       |     | 7,165,128    |
| 2016-2020           |     | 22,429,236 |     | 6,015,382       |     | 28,444,618   |
| 2021-2025           |     | 12,775,000 |     | 2,132,628       |     | 14,907,628   |
| 2026-2030           | _   | 5,130,000  | _   | 537,973         | -   | 5,667,973    |
| Total               | \$_ | 69,933,761 | \$_ | 20,097,882      | \$_ | 90,031,643   |

| <u>Business-Type</u> | Principal |            |    | Interest   |     | Total      |
|----------------------|-----------|------------|----|------------|-----|------------|
| 2011                 | \$        | 3,717,127  | \$ | 1,752,306  | \$  | 5,469,433  |
| 2012                 |           | 3,717,127  |    | 1,592,487  |     | 5,309,614  |
| 2013                 |           | 2,742,127  |    | 1,415,769  |     | 4,157,896  |
| 2014                 |           | 2,595,287  |    | 1,304,860  |     | 3,900,147  |
| 2015                 |           | 2,595,287  |    | 1,195,554  |     | 3,790,841  |
| 2016-2020            |           | 12,966,434 |    | 4,339,422  |     | 17,305,856 |
| 2021-2025            |           | 9,920,022  |    | 1,972,204  |     | 11,892,226 |
| 2026-2029            | _         | 4,589,505  | -  | 441,720    | _   | 5,031,225  |
| Total                | \$_       | 42,842,916 | \$ | 14,014,322 | \$_ | 56,857,238 |

# D. Bond Authorizations/Unissued

Long-term debt authorizations which have not been issued or rescinded as of June 30, 2010 are as follows:

| Purpose                         |     | <u>Amount</u> |
|---------------------------------|-----|---------------|
| Coakley Landfill                | \$  | 4,641,897     |
| State St. Utilities upgrade     |     | 2,200,000     |
| Sewer Phase III                 |     | 15,352,917    |
| Court St Phase II               |     | 13,328        |
| Rye Line Pump Station           |     | 1,500,000     |
| Water System Improvements       |     | 1,320,000     |
| Rain Barrels and Leak Detection |     | 55,000        |
| Water Capital Projects          |     | 8,100,000     |
| Madbury Water Treatment Plan    |     | 9,000,000     |
| Middle School Renovation        | _   | 22,500,000    |
| Total Bond Authorizations       | \$_ | 64,683,142    |

# E. Changes in General Long-Term Liabilities

During the year ended June 30, 2010, the following changes occurred in long-term liabilities (in thousands):

|  |    | Total<br>Balance<br><u>7/1/09</u> | Additions           | <u>F</u> | eductions       | Total<br>Balance<br><u>6/30/10</u> |    | Less<br>Current<br><u>Portion</u> |     | Equals<br>Long-Term<br>Portion<br><u>6/30/10</u> |
|--|----|-----------------------------------|---------------------|----------|-----------------|------------------------------------|----|-----------------------------------|-----|--|
| <u>Governmental Activities</u><br>Bonds payable<br>Unamortized premium | \$ | 58,741<br>702                     | \$<br>17,300<br>513 | \$       | (6,107)<br>(53) | \$<br>69,934<br>1,162              | \$ | (6,328)<br>(79)                   | \$  | 63,606<br>1,083                                  |
| Subtotal   |    | 59,443                            | 17,813              |          | (6,160)         | 71,096                             |    | (6,407)                           |     | 64,689   |
| Net OPEB obligation<br>Other:  |    | 433                               | 433                 |          | -               | 866                                |    | -                                 |     | 866  |
| Landfill closure<br>Accrued employee benefits                          |    | 1,440<br>7,617                    | <br>-<br>436        | _        | -<br>(815)      | 1,440<br>7,238                     | -  | -<br>(869)                        | _   | 1,440<br>6,369                                   |
| Subtotal   | -  | 9,057                             | <br>436             | -        | (815)           | 8,678                              | -  | (869)                             | -   | 7,809  |
| Totals   | \$ | 68,933                            | \$<br>18,682        | \$_      | (6,975)         | \$<br>80,640                       | \$ | (7,276)                           | \$_ | 73,364   |
|  |    | Balance<br><u>7/1/09</u>          | Additions           | Ē        | Reductions      | Total<br>Balance<br><u>6/30/10</u> |    | Less<br>Current<br><u>Portion</u> |     | Equals<br>Long-Term<br>Portion<br><u>6/30/10</u> |
| Business-Type Activities<br>Bonds payable<br>Unamortized premium       | \$ | 45,745<br>628                     | \$<br>-             | \$       | (2,902)<br>(31) | \$<br>42,843<br>597                | \$ | (3,717)<br>(32)                   | \$  | 39,126<br>565                                    |
| Subtotal   |    | 46,373                            | -                   |          | (2,933)         | 43,440                             |    | (3,749)                           |     | 39,691   |
| Net OPEB obligation<br>Other:  |    | 42                                | 42                  |          | -               | 84                                 |    | -                                 |     | 84   |
| Accrued employee benefits  | -  | 584                               | <br>5               | -        | (8)             | 581                                | -  | (46)                              | -   | 535  |
| Subtotal   | -  | 584                               | <br>5               | -        | (8)             | 581                                | -  | (46)                              | -   | 535  |
| Totals   | \$ | 46,999                            | \$<br>47            | \$       | (2,910)         | \$<br>43,508                       | \$ | (3,763)                           | \$  | 39,745   |

# 17. <u>Restricted Net Assets</u>

The accompanying entity-wide financial statements report restricted net assets when external constraints from grantors or contributors are placed on net assets.

Permanent fund restricted net assets are segregated between nonexpendable and expendable. The nonexpendable portion represents the original restricted principal contribution, and the expendable represents accumulated earnings which are available to be spent based on donor restrictions.

# 18. <u>Reserves and Designations of Fund Equity</u>

"Reserves" of fund equity are established to segregate fund balances which are either not available for expenditure in the future or are legally set aside for a specific future use. Fund "designations," which are not legally required segregations, have also been established to indicate tentative plans for future financial utilization.

The following types of reserves and designations are reported at June 30, 2010:

<u>Reserved for Encumbrances</u> - An account used to segregate that portion of fund balance committed for expenditure of financial resources upon vendor performance.

<u>Reserved for Inventory</u> - An account used to segregate that portion of fund balance committed for inventory purposes.

<u>Reserved for Advances</u> - An account used to segregate a portion of fund balance to indicate that advances to other funds, although a component of assets, do not represent available spendable resources.

<u>Reserved for Perpetual Permanent Funds</u> - Represents the principal of the nonexpendable trust fund investments. The balance cannot be spent for any purpose; however, it may be invested and the earnings may be spent.

<u>Unreserved - Designated</u> - Represents management's setting funds aside toward future liabilities. The estimate includes \$6,993,128 for future health insurance cost increases, \$1,216,161 towards funding the liability for employees' compensated absences, \$2,105,274 for future tax appraisal issues, \$700,000 for future state property tax, \$619,645 for Coakley Landfill, \$6,605,299 for debt service, and \$50,000 for indoor pool.

# 19. Commitments and Contingencies

<u>Outstanding Lawsuits</u> - There are several pending lawsuits in which the City is involved. The City's management is of the opinion that the potential future settlement of such claims in excess of available insurance coverage would not materially affect its financial statements taken as a whole.

<u>Grants</u> - Amounts received or receivable from grantor agencies are subject to audit and adjustment by grantor agencies, principally the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount of expenditures which may be disallowed by the grantor cannot be determined at this time, although the City expects such amounts, if any, to be immaterial.

<u>Coakley Landfill</u> - The Coakley Landfill (site) is located in North Hampton, New Hampshire, and for the period of 1972 through 1982, served as the municipal refuse disposal site for the City of Portsmouth and for the towns of North Hampton, Newington, New Castle and Pease Air Force Base. In December 1984, the City was advised by the State of New Hampshire that the City was considered to be a Potentially Responsible Party (PRP), under the provisions of the Comprehensive Environmental Response, Compensation and Liability Act (CERCLA), as amended by the Superfund Amendments and Reauthorization Act of 1986, for contamination conditions which exist at the Site.

In December 1992, a total of 27 responsible parties, including the City, entered into a Consent Decree (Decree) with the United States Environmental Protection Agency (EPA). The Decree commits the City to expend a significant amount as its share of the costs to remedy conditions at the Site and to monitor and maintain the Site once the remedial steps have been completed. The Decree estimated the total cost of cleanup to be approximately \$22 million, with the City's share of these costs estimated to be approximately \$8.9 million, to be contributed over a number of years as needed by the project. Liability amongst the responsible parties is joint and several and is in no way limited by the estimate in the Decree. Should one of the responsible parties default on its obligations, the remaining parties will assume the liability for the defaulting party. The City's contributions are anticipated to be steady over the next several years.

In December 1991, the City Council authorized the issuance of \$8.9 million in bonds to pay for the costs of the project. To date, the City has borrowed \$4,258,103 from the State Revolving Loan Fund against this authorization. The City is receiving state aid payments in connection with the project in the total amount of \$943,644 payable over the life of the loan. The City awaits a final determination of the City's remaining liability, if any. Estimated liability may change due to factors such as price increases or decreases, changes in technology, or changes in applicable laws and regulations.

<u>Consent Decree</u> - The City of Portsmouth is obligated, under a Consent Decree with the Environmental Protection Agency (EPA) and New Hampshire Department of Environmental Services (DES), to identify a means and a timetable for achieving compliance with new secondary treatment requirements at its existing Peirce Island Wastewater Treatment Facility. That Consent Decree was approved by the U.S. District Court in the District of New Hampshire on September 24, 2009 (2009 Consent Decree). As part of the 2009 Consent Decree, the City is engaged in a wastewater master planning effort. In accordance with the Consent Decree, a draft of that plan was submitted to the EPA in June of this year and a final submission was made on November 15, 2010. The proposed plan calls for a one-year period of technology testing beginning in FY 2012. Following that testing period, design, permitting and agency review will take a couple of years with construction currently projected to begin in FY 2015. In addition to the treatment plant upgrades, the submittal includes Combined Sewer Overflow (CSO) work that has been identified in the City's Capital Improvement Plans for the past several years.

# 20. <u>Retirement System</u>

The City follows the provisions of GASB Statement No. 27, *Accounting for Pensions for State and Local Government Employees*, (as amended by GASB 50) with respect to the employees' retirement funds.

# A. Plan Description

Full-time employees participate in the State of New Hampshire Retirement System (the System), a cost-sharing multiple-employer defined benefit pension plan and trust established in 1967 by RSA 100-A:2 and is qualified as a tax-exempt organization under Sections 401(a) and 501(a) of the Internal Revenue Code. Revised Statutes Annotated 100-A:41-a of New Hampshire Law assigns the system the authority to establish and amend benefit provisions of the plan and grant cost-of-living increases. The plan is a contributory, defined benefit plan providing service, disability, death and vested retirement benefits to members and their beneficiaries. Substantially all full-time state employees, public school teachers and administrators, permanent firefighters and permanent police officers within the State of New Hampshire are eligible and required to participate in the system. Full-time employees of political subdivisions, including counties, municipalities and school districts, are also eligible to participate as a group if the governing body of the political subdivision has elected participation.

The New Hampshire Retirement System, a Public Employees Retirement System (PERS), is divided into two membership groups. State or local employees and teachers belong to *Group I*. Police officers and firefighters belong to *Group II*. All assets are held in a single trust and are available to each group, funding policies, vesting requirements, contribution requirements and plan assets available to pay benefits are disclosed in the System's annual report available from the New Hampshire Retirement System located at 4 Chenell Drive, Concord, New Hampshire 03301-8509.

# B. Funding Policy

Plan members are required to contribute between 5% and 9.30% of annual covered compensation to the pension plan. The City makes annual contributions to the pension plan equal to the amount required by Revised Statutes Annotated 100-A:16, and range from 7.49% - 17.28% of covered compensation. The City's required annual contributions to the System for the years ended June 30 were made as follows:

|        | <u>2010</u>     |    | <u>2009</u> | <u>2008</u>     |
|--------|-----------------|----|-------------|-----------------|
| City   | \$<br>2,284,896 | \$ | 2,184,289   | \$<br>2,164,472 |
| School | 1,723,685       | _  | 1,376,485   | 1,323,020       |
| Total  | \$<br>4,008,581 | \$ | 3,560,774   | \$<br>3,487,492 |

# 21. Post-Employment Health Care and Life Insurance Benefits

GASB Statement 45, Accounting and Financial Reporting by Employers for Post-Employment Benefits Other Than Pensions, requires governments to account for other post-employment benefits (OPEB), primarily healthcare, on an accrual basis rather than on a pay-as-you-go basis. The effect is the recognition of an actuarially required contribution as an expense on the statement of revenues, expenses, and changes in net assets when a future retiree earns their post-employment benefits, rather than when they use their post-employment benefit. To the extent that an entity does not fund their actuarially required contribution, a post-employment benefit liability is recognized on the Statement of Net Assets over time.

#### A. Plan Description

In addition to providing the pension benefits described, the City provides post-employment health care and life insurance benefits for retired employees through the City's single employer defined benefit plan. The benefits, benefit levels, employee contributions and employer contributions are governed by RSA 100-A:50. As of June 30, 2009, the actuarial valuation date, approximately 159 retirees and 726 active employees meet the eligibility requirements. The plan does not issue a separate financial report.

# B. Benefits Provided

The City provides medical, prescription drug, mental health/substance abuse and life insurance to retirees and their covered dependents. All active employees who retire from the City and meet the eligibility criteria will receive these benefits.

#### C. Funding Policy

Retirees contribute 100% of the cost of the health plan, as determined by the City. The City contributes the remainder of the health plan costs on a pay-as-you-go basis.

#### D. Annual OPEB Costs and Net OPEB Obligation

The City 's fiscal 2010 annual OPEB expense is calculated based on the annual required contribution of the employer (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement No.

45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover the normal cost per year and amortize the unfunded actuarial liability over a period of thirty years. The following table shows the components of the City's annual OPEB cost for the year ending June 30, 2010, the amount actually contributed to the plan, and the change in the City's net OPEB obligation based on an actuarial valuation as of June 30, 2009.

| Annual Required Contribution (ARC)<br>Interest on net OPEB obligation<br>Adjustment to ARC | \$  | 1,483,391<br>-<br>- |
|--|-----|---------------------|
| Annual OPEB cost   |     | 1,483,391           |
| Contributions made   | _   | (1,007,923)         |
| Increase in net OPEB obligation  |     | 475,468             |
| Net OPEB obligation - beginning of year  | _   | 475,468             |
| Net OPEB obligation - end of year  | \$_ | 950,936             |

The City's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation were as follows:

|                   | Annual OPEB  | Percentage of OPEB | Net OPEB   |
|-------------------|--------------|--------------------|------------|
| Fiscal year ended | Cost         | Cost Contributed   | Obligation |
| 2010              | \$ 1,483,391 | 67.9%              | \$ 950,936 |
| 2009              | \$ 1,483,391 | 67.9%              | \$ 475,468 |

#### E. Funded Status and Funding Progress

The funded status of the plan as of June 30, 2009, the date of the most recent actuarial valuation was as follows:

| Actuarial accrued liability (AAL)<br>Actuarial value of plan assets | \$  | 15,064,283 |
|---|-----|------------|
| Unfunded actuarial accrued liability (UAAL)                         | \$_ | 15,064,283 |
| Funded ratio (actuarial value of plan assets/AAL)                   | -   | 0%         |
| Covered payroll (active plan members)                               | \$_ | 35,619,012 |
| UAAL as a percentage of covered payroll                             | _   | 42.3%      |

Actuarial valuations of an ongoing plan involve estimates of the value of reported amount and assumptions about the probability of occurrence of

events far into the future. Examples included assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, presented as required supplementary information following the notes to the financial statements, presents multiyear trend information that shows whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

#### F. Actuarial Methods and Assumptions

Projections of benefits for financial reporting purposes are based on the plan as understood by the City and the plan members and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the City and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

In the June 30, 2009 actuarial valuation the projected unit credit cost method was used. The actuarial value of assets was not determined as the City has not advance funded its obligation. The actuarial assumptions included a 4.5% investment rate of return and an initial annual healthcare cost trend rate of 10% which decreases to a 5% long-term rate for all healthcare benefits after ten years. The amortization costs for the initial UAAL is a level percentage of payroll for a period of 30 years, on an opened group basis. This has been calculated assuming the amortization payment increases at a rate of 3.0%.

# 22. Risk Management

The City is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; and natural disasters for which the government carries commercial insurance. There were no significant reductions in insurance coverage from the previous year and have been no material settlements in excess of coverage in any of the past three fiscal years.

# CITY OF PORTSMOUTH, NEW HAMPSHIRE SCHEDULE OF FUNDING PROGRESS REQUIRED SUPPLEMENTARY INFORMATION

# June 30, 2010 (Unaudited)

| Other Post-Employment Benefits |            |               |               |              |               |                  |  |  |  |  |
|--------------------------------|------------|---------------|---------------|--------------|---------------|------------------|--|--|--|--|
|                                |            | Actuarial     |               |              |               | UAAL as          |  |  |  |  |
|                                |            | Accrued       |               |              |               | a Percent-       |  |  |  |  |
|                                | Actuarial  | Liability     | Unfunded      |              |               | age of           |  |  |  |  |
| Actuarial                      | Value of   | (AAL) -       | AAL           | Funded       | Covered       | Covered          |  |  |  |  |
| Valuation                      | Assets     | Entry Age     | (UAAL)        | Ratio        | Payroll       | Payroll          |  |  |  |  |
| <u>Date</u>                    | <u>(a)</u> | <u>(b)</u>    | <u>(b-a)</u>  | <u>(a/b)</u> | <u>(c)</u>    | <u>[(b-a)/c]</u> |  |  |  |  |
| 06/30/09                       | \$ -       | \$ 15,064,283 | \$ 15,064,283 | 0.0%         | \$ 35,619,012 | 42.3%            |  |  |  |  |

See Independent Auditors' Report.

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**Combining Financial Statements** 

# NON-MAJOR GOVERNMENTAL FUNDS

# SPECIAL REVENUE FUNDS

Special Revenue Funds are established to account for resources obtained and expended for specified purposes and restricted by law or local action.

Special Revenue Funds are established for the following purposes:

- Community Development: to account for the use of Community Development Block Grant Funds as received from the federal government through the New Hampshire Office of State Planning. Current grants are mainly designed for City of Portsmouth economic development, housing rehabilitation, public service, and public facilities.
- School Lunch: to account for local funds and funds received from the federal and state governments to provide lunches at City of Portsmouth schools.
- School Categorical Revenues: to account for funds received from the federal and state governments for special programs and projects at City of Portsmouth schools.
- Miscellaneous Grants and Contributions: to account for the various other funds of the City designated for specific purposes.
- Police Grants: to account for federal and State grants for the Police Department.
- Seizure: to account for Federal Equitable Sharing program funds received from seized funds and equipment.
- Parking and Transportation: to account for operations of the City's parking facility, parking enforcement, parking meter operations and parking administration funded by funds generated from these parking activities.
- Housing Subsidy: to account for housing subsidy grants to provide assistance to first time homebuyers.
- Conservation: to account for Land Use Change Tax dedicated for the acquisition or preservation of open space.

- Unmet Parking Needs: to account for fees collected for unmet parking needs to be used within the Central Business District for transportation related improvements.
- Recreation: to account for fees collected for sports and other recreational activities and related expenditures.
- Library Trust Funds: to account for expendable gifts received by the Library.
- <u>City Trust Funds</u>: to account for the various expendable portion of the City's trusts.

# CAPITAL PROJECT FUNDS

Capital Project Funds are established to account for resources obtained and expended for the acquisition of major capital facilities or equipment other than those employed in the delivery of services accounted for in Enterprise Funds.

The current funds were established for the following purposes:

- > <u>Building and Infrastructure</u>: to fund building and infrastructure improvements.
- > <u>Transportation Management</u>: to fund transportation management projects.
- Transportation State: to account for transportation projects funded both by City and State funds and as where the City manages the project.
- > <u>Vehicle/Equipment Replacement</u>: to fund purchases of vehicles and equipment.
- > <u>Technology Equipment</u>: to fund purchases of technology equipment.

# PERMANENT FUNDS

Permanent Funds are established to account for certain assets held by the City in a fiduciary capacity as trustee. The following is a description of City Permanent Funds:

- <u>City Trust Funds</u>: to account for various bequest to the City designated for particular purposes.
- Library Trust funds: to account for nonexpendable gifts received by the library with income restricted for maintenance of the library grounds.

#### CITY OF PORTSMOUTH, NEW HAMPSHIRE

#### Combining Balance Sheet

#### Nonmajor Governmental Funds

#### June 30, 2010

|   | Special Revenue Funds                                    |   |   |  |  |  |  |
|---|--|---|---|--|--|--|--|
|   | Community<br>Development                                 | School<br>Lunch                                       | School<br>Categorical<br><u>Revenues</u>                    | Miscellaneous<br>Grants and<br><u>Contributions</u>      |  |  |  |
| <u>ASSETS</u>   |  |   |   |  |  |  |  |
| Cash and short-term investments<br>Investments<br>Departmental and other receivables<br>Intergovernmental receivables<br>Loans receivable<br>Inventory                    | \$ 3,665,098<br>-<br>736<br>29,577<br>841,159<br>-       | \$ 1,584<br>-<br>22,848<br>-<br>-<br>-<br>21,287      | \$ -<br>43,509<br>1,019,312<br>-<br>-                       | \$ 2,136,504<br>-<br>215<br>619,574<br>47,000<br>-       |  |  |  |
| Total Assets  | \$ 4,536,570   | \$ 45,719   | \$  | \$   |  |  |  |
| LIABILITIES AND FUND BALANCES   |  |   |   |  |  |  |  |
| Liabilities:<br>Accounts payable<br>Accrued liabilities<br>Retainage payable<br>Deferred revenues<br>Due to other funds<br>Advances from other funds<br>Total Liabilities | \$ 18,727<br>-<br>17,878<br>840,159<br>-<br>-<br>876,764 | \$ -<br>-<br>-<br>22,573<br>7,380<br>-<br>-<br>29,953 | \$ 9,143<br>-<br>-<br>4,221<br>612,053<br>-<br>-<br>625,417 | \$ 19,477<br>75<br>61,888<br>47,000<br>-<br>-<br>128,440 |  |  |  |
| Fund Balances:<br>Reserved for:<br>Inventory<br>Perpetual permanent funds<br>Unreserved:<br>Undesignated, reported in:  | -  | 21,287<br>-   | -<br>-  | -  |  |  |  |
| Special revenue funds<br>Capital project funds<br>Permanent funds   | 3,659,806<br>-<br>-                                      | (5,521)<br>-<br>-                                     | 437,404<br>-<br>-   | 2,674,853<br>-<br>-                                      |  |  |  |
| Total Fund Balances   | 3,659,806  | 15,766  | 437,404   | 2,674,853  |  |  |  |
| Total Liabilities and<br>Fund Balances  | \$ <u>4,536,570</u>                                      | \$45,719  | \$  | \$ <u>2,803,293</u>                                      |  |  |  |

|     |                         |                  | Special Reve                            | enue Funds                |                     |                                  |
|-----|-------------------------|------------------|---|---------------------------|---------------------|----------------------------------|
|     | Police<br><u>Grants</u> | <u>Seizure</u>   | Parking<br>and<br><u>Transportation</u> | Housing<br><u>Subsidy</u> | <u>Conservation</u> | Unmet<br>Parking<br><u>Needs</u> |
| \$  | -<br>-                  | \$ 21,166<br>-   | \$    678,248<br>-                      | \$      76,080<br>-       | \$ 839,022<br>-     | \$ 395,111<br>-                  |
| _   | -<br>336,770<br>-<br>-  | -<br>-<br>-      | -<br>-<br>-<br>-                        | -<br>-<br>1,213,647<br>-  | -<br>-<br>-<br>-    | -<br>-<br>-                      |
| \$_ | 336,770                 | \$ <u>21,166</u> | \$ <u>678,248</u>                       | \$ <u>1,289,727</u>       | \$ <u>839,022</u>   | \$ <u>395,111</u>                |
| \$  | 79,959<br>115<br>-      | \$ 30            | \$ 32,019<br>37,224                     | \$ -<br>-<br>-            | \$                  | \$ -<br>-<br>-                   |
| _   | 233,795                 | -                |   | 1,213,647<br>-<br>-       | -                   | -                                |
|     | 313,869                 | 30               | 69,243                                  | 1,213,647                 | 969                 | -                                |
|     | -                       | -                | -                                       | -                         | -                   | -                                |
| _   | 22,901<br>-<br>-        | 21,136<br>-<br>- | 609,005<br>-<br>-                       | 76,080<br>-<br>-          | 838,053<br>-<br>-   | 395,111<br>-<br>-                |
| _   | 22,901                  | 21,136           | 609,005                                 | 76,080                    | 838,053             | 395,111                          |
| \$_ | 336,770                 | \$ <u>21,166</u> | \$678,248                               | \$ <u>1,289,727</u>       | \$ <u>839,022</u>   | \$ <u>395,111</u>                |

|  |          | Special Revenue Funds                 |     |   |         |  |         |  |
|--|----------|---------------------------------------|-----|---|---------|--|---------|--|
|  | <u> </u> | Recreation                            |     | Library<br>Trust<br><u>Funds</u>          |         | City<br>Trust<br><u>Funds</u>              |         | Subtotals  |
| ASSETS   |          |                                       |     |   |         |  |         |  |
| Cash and short-term investments<br>Investments<br>Departmental and other receivables<br>Intergovernmental receivables<br>Loans receivable<br>Inventory | \$       | 142,483<br>-<br>-<br>-<br>-<br>-<br>- | \$  | 358,508<br>8,550<br>-<br>-<br>-<br>-<br>- | \$<br>- | 13,793<br>164,100<br>-<br>-<br>-<br>-<br>- | \$<br>_ | 8,327,597<br>172,650<br>67,308<br>2,005,233<br>2,101,806<br>21,287 |
| Total Assets   | \$_      | 142,483                               | \$_ | 367,058                                   | \$_     | 177,893                                    | \$_     | 12,695,881   |
| LIABILITIES AND FUND BALANCES  |          |                                       |     |   |         |  |         |  |
| Liabilities:<br>Accounts payable<br>Accrued liabilities<br>Retainage payable<br>Deferred revenues<br>Due to other funds<br>Advances from other funds   | \$       | 5,279<br>-<br>-<br>-<br>-<br>-<br>-   | \$  | 19,963<br>-<br>-<br>-<br>-<br>-<br>-      | \$      | -<br>-<br>-<br>43,500                      | \$      | 185,566<br>37,414<br>79,766<br>2,127,600<br>853,228<br>43,500      |
| Total Liabilities  |          | 5,279                                 |     | 19,963                                    |         | 43,500                                     |         | 3,327,074  |
| Fund Balances:<br>Reserved for:<br>Inventory<br>Perpetual permanent funds<br>Unreserved:   |          | -<br>-                                |     | -<br>-                                    |         | -<br>-                                     |         | 21,287<br>-  |
| Undesignated, reported in:<br>Special revenue funds<br>Capital project funds<br>Permanent funds  | _        | 137,204<br>-<br>-                     | _   | 347,095<br>-<br>-                         | _       | 134,393<br>-<br>-                          | _       | 9,347,520<br>-<br>-  |
| Total Fund Balances  |          | 137,204                               | _   | 347,095                                   | _       | 134,393                                    | _       | 9,368,807  |
| Total Liabilities and<br>Fund Balances   | \$       | 142,483                               | \$_ | 367,058                                   | \$_     | 177,893                                    | \$_     | 12,695,881   |

|          | Capital Project Funds                   |                                  |                     |   |                                |     |                          |  |  |  |
|----------|---|----------------------------------|---------------------|---|--------------------------------|-----|--------------------------|--|--|--|
| <u> </u> | Building<br>and<br><u>nfrastructure</u> | and Transportation Transportatio |                     | Vehicle/<br>Equipment<br><u>Replacement</u> | Technology<br><u>Equipment</u> |     | Subtotals                |  |  |  |
| \$       | 1,651,800<br>-                          | \$    3,694,856<br>-             | \$    869,137<br>-  | \$ 288,441<br>-                             | \$ 4,230                       | \$  | 6,508,464<br>-           |  |  |  |
|          | -<br>-<br>-                             | -<br>-<br>-                      | 1,021,462<br>-<br>- | -<br>-<br>-                                 | -<br>-<br>-                    | _   | -<br>1,021,462<br>-<br>- |  |  |  |
| \$_      | 1,651,800                               | \$ <u>3,694,856</u>              | \$\$                | \$ <u>288,441</u>                           | \$4,230                        | \$_ | 7,529,926                |  |  |  |
| \$       | 150,774                                 | \$ 206,803                       | \$ 248,818          | \$-   | \$-                            | \$  | 606,395                  |  |  |  |
|          | 56,226<br>-                             | -<br>185,793<br>-<br>-           | 26,396<br>-<br>-    |   |                                |     | 268,415<br>-<br>-        |  |  |  |
| _        | - 207,000                               |                                  |                     |   |                                | _   | - 874,810                |  |  |  |
|          |   |                                  |                     |   |                                |     |                          |  |  |  |
|          | -                                       | -                                | -                   | -   | -                              |     | -                        |  |  |  |
| _        | -<br>1,444,800<br>-                     | -<br>3,302,260<br>-              | 1,615,385<br>       | <br>  | 4,230                          | _   | -<br>6,655,116<br>-      |  |  |  |
| _        | 1,444,800                               | 3,302,260                        | 1,615,385           | 288,441                                     | 4,230                          | _   | 6,655,116                |  |  |  |
| \$_      | 1,651,800                               | \$ <u>3,694,856</u>              | \$\$                | \$ <u>288,441</u>                           | \$4,230                        | \$_ | 7,529,926                |  |  |  |

| (   | Permanent Funds |  |     |                                  |     |  | Total |   |  |
|---|-----------------|--|-----|----------------------------------|-----|--|-------|---|--|
| 100570  |                 | City<br>Trust<br><u>Funds</u>            |     | Library<br>Trust<br><u>Funds</u> |     | <u>Subtotals</u>                         | (     | Nonmajor<br>Governmental<br><u>Funds</u>                                    |  |
| <u>ASSETS</u>   |                 |  |     |                                  |     |  |       |   |  |
| Cash and short-term investments<br>Investments<br>Departmental and other receivables<br>Intergovernmental receivables<br>Loans receivable<br>Inventory                    | \$              | 394,868<br>4,483,629<br>-<br>-<br>-<br>- | \$  | -<br>4,084<br>-<br>-<br>-<br>-   | \$  | 394,868<br>4,487,713<br>-<br>-<br>-<br>- | \$    | 15,230,929<br>4,660,363<br>67,308<br>3,026,695<br>2,101,806<br>21,287       |  |
| Total Assets  | \$_             | 4,878,497                                | \$_ | 4,084                            | \$_ | 4,882,581                                | \$_   | 25,108,388  |  |
| LIABILITIES AND FUND BALANCES   |                 |  |     |                                  |     |  |       |   |  |
| Liabilities:<br>Accounts payable<br>Accrued liabilities<br>Retainage payable<br>Deferred revenues<br>Due to other funds<br>Advances from other funds<br>Total Liabilities | \$              | 769<br>-<br>-<br>-<br>-<br>-<br>769      | \$  | -<br>-<br>-<br>-<br>-            | \$  | 769<br>-<br>-<br>-<br>-<br>-<br>-<br>769 | \$    | 792,730<br>37,414<br>348,181<br>2,127,600<br>853,228<br>43,500<br>4,202,653 |  |
|   |                 | 109                                      |     | -                                |     | 709                                      |       | 4,202,000   |  |
| Fund Balances:<br>Reserved for:<br>Inventory<br>Perpetual permanent funds<br>Unreserved:  |                 | -<br>1,584,492                           |     | -<br>4,000                       |     | -<br>1,588,492                           |       | 21,287<br>1,588,492   |  |
| Undesignated, reported in:<br>Special revenue funds<br>Capital project funds  |                 | -  |     | -                                |     | -  |       | 9,347,520<br>6,655,116  |  |
| Permanent funds   | -               | 3,293,236                                | _   | 84                               | _   | 3,293,320                                | -     | 3,293,320   |  |
| Total Fund Balances   | -               | 4,877,728                                | _   | 4,084                            | _   | 4,881,812                                | -     | 20,905,735  |  |
| Total Liabilities and<br>Fund Balances  | \$_             | 4,878,497                                | \$_ | 4,084                            | \$_ | 4,882,581                                | \$_   | 25,108,388  |  |

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#### CITY OF PORTSMOUTH, NEW HAMPSHIRE

# Combining Statement of Revenues, Expenditures and Changes in Fund Equity

#### Nonmajor Governmental Funds

#### For the Year Ended June 30, 2010

|  | Special Revenue Funds    |                  |  |   |  |  |  |
|--|--------------------------|------------------|--|---|--|--|--|
|  | Community<br>Development | School<br>Lunch  | School<br>Categorical<br><u>Revenues</u> | Miscellaneous<br>Grants and<br><u>Contributions</u> |  |  |  |
| Revenues:                              |                          |                  |  |   |  |  |  |
| Intergovernmental                      | \$ 991,612               | \$ 343,905       | \$ 4,151,649                             | \$ 1,517,805  |  |  |  |
| Charges for services                   | -                        | 479,815          | -  | 7,450   |  |  |  |
| Investment income<br>Fines and costs   | 7,048                    | -                | -  | -   |  |  |  |
| Contributions                          | - 60                     | -                | -  | 13,962<br>22,884                                    |  |  |  |
| Other                                  | 173,001                  |                  |  | 11,361  |  |  |  |
| Total Revenues                         | 1,171,721                | 823,720          | 4,151,649                                | 1,573,462   |  |  |  |
| Expenditures:                          |                          |                  |  |   |  |  |  |
| Current:                               |                          |                  |  |   |  |  |  |
| General government                     | -                        | -                | -  | 112,821   |  |  |  |
| Public safety                          | -                        | -                | -  | 117,733   |  |  |  |
| Education                              | -                        | 811,272          | 4,560,036                                | 2,720   |  |  |  |
| Public works                           | -                        | -                | -  | 540,769   |  |  |  |
| Health and human services              | -                        | -                | -  | 624   |  |  |  |
| Culture and recreation                 | -                        | -                | -  | 14,286  |  |  |  |
| Community development<br>Debt service: | 1,398,069                | -                | -  | 1,167,492   |  |  |  |
| Principal                              | _                        | _                | _  | _   |  |  |  |
| Interest                               | -                        | _                | _  | _   |  |  |  |
| Capital outlay                         |                          |                  |  |   |  |  |  |
| Total Expenditures                     | 1,398,069                | 811,272          | 4,560,036                                | 1,956,445   |  |  |  |
| Excess (deficiency) of revenues        |                          |                  |  |   |  |  |  |
| over (under) expenditures              | (226,348)                | 12,448           | (408,387)                                | (382,983)   |  |  |  |
| Other Financing Sources (Uses):        |                          |                  |  |   |  |  |  |
| Issuance of bonds                      | -                        | -                | -  | -   |  |  |  |
| Transfers in                           | -                        | -                | 543,064                                  | 223,671   |  |  |  |
| Transfers out                          |                          |                  |  | (22,220)  |  |  |  |
| Total Other Financing                  |                          |                  |  |   |  |  |  |
| Sources (Uses)                         | -                        | -                | 543,064                                  | 201,451   |  |  |  |
|  |                          |                  |  |   |  |  |  |
| Net change in fund balances            | (226,348)                | 12,448           | 134,677                                  | (181,532)   |  |  |  |
| Fund Balances,                         |                          |                  |  |   |  |  |  |
| beginning of year                      | 3,886,154                | 3,318            | 302,727                                  | 2,856,385   |  |  |  |
| Fund Balances, end of year             | \$                       | \$ <u>15,766</u> | \$ <u>437,404</u>                        | \$  |  |  |  |
|  | _                        | -                | _  |   |  |  |  |

| Police<br><u>Grants</u> | <u>Seizure</u> | Parking<br>and<br><u>Transportation</u> | Housing      |              |         | nservation | Unmet<br>Parking<br><u>Needs</u> |         |
|-------------------------|----------------|---|--------------|--------------|---------|------------|----------------------------------|---------|
| Oranto                  | 0012010        | Hanoportation                           | 0000         | <u>514 y</u> | <u></u> |            |                                  | 110000  |
| 632,598                 | \$ 5,077       | \$-                                     | \$           | -            | \$      | -          | \$                               | -       |
| -                       | -              | 2,246,686                               |              | -            |         | -          |                                  | 10,61   |
| -                       | 89<br>1,505    | -                                       |              | 301          |         | 1,203      |                                  | -       |
| -<br>12,411             | 1,736          | -                                       |              | -            |         | -          |                                  | -       |
| -                       |                |   |              | 4,455        |         | -          | _                                | -       |
| 645,009                 | 8,407          | 2,246,686                               | 2            | 4,756        |         | 1,203      |                                  | 10,61   |
| -                       | -              | 8,941                                   |              | _            |         | 28,303     |                                  | -       |
| 635,178                 | 22,408         | -                                       |              | -            |         | -          |                                  | -       |
| -                       | -              | -                                       |              | -            |         | -          |                                  | -       |
| -                       | -              | 1,570,766                               |              | -            |         | -          |                                  | 33,69   |
| -                       | -              | -                                       |              | -            |         | -          |                                  | -       |
| -                       | -              | -                                       | 3            | 3,646        |         | -          |                                  | -       |
| -                       | -              | 450,000                                 |              | -            |         | -          |                                  | -       |
| -                       | -              | 22,950                                  |              | -            |         | -          |                                  | -       |
|                         |                |   |              |              |         |            | -                                | -       |
| 635,178                 | 22,408         | 2,052,657                               | 3            | 3,646        |         | 28,303     | -                                | 33,69   |
| 9,831                   | (14,001)       | 194,029                                 |              | 1,110        |         | (27,100)   |                                  | (23,08  |
| -                       | -              | -                                       |              | -            |         | -          |                                  | -       |
| -                       |                |   |              | -            |         | 1,050<br>- | -                                | 22,22   |
|                         |                |   |              | -            |         | 1,050      | _                                | 22,22   |
| 9,831                   | (14,001)       | 194,029                                 |              | 1,110        |         | (26,050)   |                                  | (86     |
| 13,070                  | 35,137         | 414,976                                 | 74           | 4,970        |         | 864,103    | _                                | 395,97  |
| 22,901                  | \$             | \$609,005                               | \$ <u>76</u> | 6,080        | \$      | 838,053    | \$                               | 395,11  |
|                         |                |   |              |              |         |            | -                                |         |
|                         |                |   |              |              |         |            | (00                              | ontinue |

|   | Special Revenue Funds |                 |                 |                     |  |  |  |
|---|-----------------------|-----------------|-----------------|---------------------|--|--|--|
|   |                       | Library         | City            |                     |  |  |  |
|   | Recreation            | Trust<br>Funds  | Trust<br>Funds  | Subtotals           |  |  |  |
|   | <u>itteriouterin</u>  | <u>- anao</u>   |                 |                     |  |  |  |
| Revenues:                                 |                       |                 |                 |                     |  |  |  |
| Intergovernmental                         | \$ -                  | \$ -            | \$ -            | \$ 7,642,646        |  |  |  |
| Charges for services<br>Investment income | 151,072               | 90,484<br>2,411 | 35,315<br>5,248 | 3,021,434<br>16,300 |  |  |  |
| Fines and costs                           | -                     | 2,411           | 5,240           | 15,467              |  |  |  |
| Contributions                             | -                     | 53,120          | 81,306          | 171,517             |  |  |  |
| Other                                     | 15                    |                 | -               | 188,832             |  |  |  |
| Total Revenues                            | 151,087               | 146,015         | 121,869         | 11,056,196          |  |  |  |
| Expenditures:                             |                       |                 |                 |                     |  |  |  |
| Current:                                  |                       |                 |                 |                     |  |  |  |
| General government                        | -                     | -               | -               | 150,065             |  |  |  |
| Public safety                             | -                     | -               | -               | 775,319             |  |  |  |
| Education                                 | -                     | -               | -               | 5,374,028           |  |  |  |
| Public works                              | -                     | -               | -               | 2,145,231           |  |  |  |
| Health and human services                 | -                     | -               | -               | 624                 |  |  |  |
| Culture and recreation                    | 130,666               | 111,948         | 43,961          | 300,861             |  |  |  |
| Community development                     | -                     | -               | -               | 2,569,207           |  |  |  |
| Debt service:<br>Principal                |                       |                 |                 | 450,000             |  |  |  |
| Interest                                  | -                     | -               | -               | 22,950              |  |  |  |
| Capital outlay                            | _                     | _               | _               | -                   |  |  |  |
|   |                       |                 |                 |                     |  |  |  |
| Total Expenditures                        | 130,666               | 111,948         | 43,961          | 11,788,285          |  |  |  |
| Excess (deficiency) of revenues           |                       |                 |                 |                     |  |  |  |
| over (under) expenditures                 | 20,421                | 34,067          | 77,908          | (732,089)           |  |  |  |
| Other Financing Sources (Uses):           |                       |                 |                 |                     |  |  |  |
| Issuance of bonds                         | -                     | -               | -               | -                   |  |  |  |
| Transfers in                              | -                     | 10,296          | -               | 800,301             |  |  |  |
| Transfers out                             |                       |                 |                 | (22,220)            |  |  |  |
| Total Other Financing                     |                       |                 |                 |                     |  |  |  |
| Sources (Uses)                            | -                     | 10,296          | -               | 778,081             |  |  |  |
|   |                       |                 |                 |                     |  |  |  |
| Net change in fund balances               | 20,421                | 44,363          | 77,908          | 45,992              |  |  |  |
| Fund Balances,                            |                       |                 |                 |                     |  |  |  |
| beginning of year                         | 116,783               | 302,732         | 56,485          | 9,322,815           |  |  |  |
| Fund Balances, end of year                | \$                    | \$              | \$              | \$9,368,807         |  |  |  |
|   |                       |                 |                 |                     |  |  |  |

|  | Capital Project Funds  |                                     |                                |   |                                |                                  |  |  |  |  |
|--|------------------------|-------------------------------------|--------------------------------|---|--------------------------------|----------------------------------|--|--|--|--|
| Building<br>and<br><u>Infrastructure</u> |                        | Transportation<br><u>Management</u> | Transportation<br><u>State</u> | Vehicle/<br>Equipment<br><u>Replacement</u> | Technology<br><u>Equipment</u> | Subtotals                        |  |  |  |  |
| \$                                       | -                      | \$-                                 | \$ 3,534,730                   | \$-   | \$-                            | \$ 3,534,730                     |  |  |  |  |
|  | -                      | -                                   | -                              | -   | -                              | -                                |  |  |  |  |
|  | -                      | -                                   | -                              | -   | -                              | -                                |  |  |  |  |
| _  | -                      |                                     | 131,653                        | -   |                                | 131,653                          |  |  |  |  |
|  | -                      | -                                   | 3,666,383                      | -   | -                              | 3,666,383                        |  |  |  |  |
|  | -                      | -                                   | -                              | -   | -                              | -                                |  |  |  |  |
|  | -                      | -                                   | -                              | -   | -                              | -                                |  |  |  |  |
|  | -                      | -                                   | -                              | -   | -                              | -                                |  |  |  |  |
|  | -                      | -                                   | -                              | -   | -                              | -                                |  |  |  |  |
|  | -                      | -                                   | -                              | -   | -                              | -                                |  |  |  |  |
|  | -                      | -                                   | -                              | -   | -                              | -                                |  |  |  |  |
| _  | -<br>4,045,544         | -<br>1,691,526                      | -<br>4,203,690                 | -<br>831,025                                | -<br>55,201                    | -<br>10,826,986                  |  |  |  |  |
| _  | 4,045,544              | 1,691,526                           | 4,203,690                      | 831,025                                     | 55,201                         | 10,826,986                       |  |  |  |  |
|  | (4,045,544)            | (1,691,526)                         | (537,307)                      | (831,025)                                   | (55,201)                       | (7,160,603)                      |  |  |  |  |
| _  | 900,000<br>15,609<br>- | 400,000<br>-<br>(11,879)            | 1,000,000<br>57,000<br>-       | 549,800<br>                                 | -<br>51,345<br>                | 2,300,000<br>673,754<br>(11,879) |  |  |  |  |
| _  | 915,609                | 388,121                             | 1,057,000                      | 549,800                                     | 51,345                         | 2,961,875                        |  |  |  |  |
|  | (3,129,935)            | (1,303,405)                         | 519,693                        | (281,225)                                   | (3,856)                        | (4,198,728)                      |  |  |  |  |
| _  | 4,574,735              | 4,605,665                           | 1,095,692                      | 569,666                                     | 8,086                          | 10,853,844                       |  |  |  |  |
| \$_                                      | 1,444,800              | \$3,302,260                         | \$ <u>1,615,385</u>            | \$288,441                                   | \$4,230                        | \$6,655,116                      |  |  |  |  |

|  |                               | Permanent Funds |  |     |  |    |             |     |
|--|-------------------------------|-----------------|--|-----|--|----|-------------|-----|
|  | City<br>Trust<br><u>Funds</u> |                 | Library<br>Trust<br><u>Funds Subtotals</u> |     | Nonmajor<br>Governmental<br><u>Funds</u> |    |             |     |
| Revenues:                              |                               |                 |  |     |  |    |             |     |
| 0                                      | \$-                           | \$              | -  | \$  | -  | \$ | , ,         |     |
| Charges for services                   | -                             |                 | -  |     | -  |    | 3,021,434   |     |
| Investment income                      | 524,559                       |                 | 65   |     | 524,624                                  |    | 540,924     |     |
| Fines and costs                        | -                             |                 | -  |     | -  |    | 15,467      |     |
| Contributions                          | 3,625                         |                 | -  |     | 3,625                                    |    | 306,795     |     |
| Other                                  | 1,084                         | _               | -  | -   | 1,084                                    |    | 189,916     |     |
| Total Revenues                         | 529,268                       |                 | 65   |     | 529,333                                  |    | 15,251,912  |     |
| Expenditures:                          |                               |                 |  |     |  |    |             |     |
| Current:                               |                               |                 |  |     |  |    |             |     |
| General government                     | -                             |                 | -  |     | -  |    | 150,065     |     |
| Public safety                          | -                             |                 | -  |     | -  |    | 775,319     |     |
| Education                              | -                             |                 | -  |     | -  |    | 5,374,028   |     |
| Public works                           | -                             |                 | -  |     | -  |    | 2,145,231   |     |
| Health and human services              | -                             |                 | -  |     | -  |    | 624         |     |
| Culture and recreation                 | 214,810                       |                 | -  |     | 214,810                                  |    | 515,671     |     |
| Community development                  | -                             |                 | -  |     | -  |    | 2,569,207   |     |
| Debt service:                          |                               |                 |  |     |  |    | 450.000     |     |
| Principal                              | -                             |                 | -  |     | -  |    | 450,000     |     |
|  | -                             |                 | -  |     | -  |    | 22,950      |     |
| Capital Outlay                         |                               |                 |  | -   |  |    | 10,826,986  |     |
| Total Expenditures                     | 214,810                       | _               |  | -   | 214,810                                  |    | 22,830,081  |     |
| Excess (deficiency) of revenues        |                               |                 |  |     |  |    |             |     |
| over (under) expenditures              | 314,458                       |                 | 65   |     | 314,523                                  |    | (7,578,169) |     |
|  |                               |                 |  |     |  |    |             |     |
| Other Financing Sources (Uses):        |                               |                 |  |     |  |    |             |     |
| Issuance of bonds                      | -                             |                 | -  |     | -  |    | 2,300,000   |     |
| Transfers in                           | -                             |                 | -  |     | -  |    | 1,474,055   | (1) |
| Transfers out                          | (10,296)                      | _               | -  | -   | (10,296)                                 |    | (44,395)    | (1) |
| Total Other Financing                  |                               |                 |  |     |  |    |             |     |
| Sources (Uses)                         | (10.206)                      |                 |  |     | (10,206)                                 |    | 3,729,660   |     |
| Sources (Oses)                         | (10,296)                      | -               | -  | -   | (10,296)                                 |    | 3,729,000   |     |
| Net change in fund balances            | 304,162                       |                 | 65   |     | 304,227                                  |    | (3,848,509) |     |
| Fund Balances,                         |                               |                 |  |     |  |    |             |     |
| beginning of year                      | 4,573,566                     |                 | 4,019                                      |     | 4,577,585                                |    | 24,754,244  |     |
| ······································ | .,,                           | -               | .,   | -   | .,,                                      |    |             |     |
| Fund Balances, end of year             | \$4,877,728                   | \$_             | 4,084                                      | \$_ | 4,881,812                                | \$ | 20,905,735  |     |

(1) Transfers in and out were netted on page 44 to eliminate activity within nonmajor governmental funds.

# **GENERAL FUND**

The General Fund is established to account for all resources obtained and used for those services commonly provided by a city which are not accounted for in any other fund. These services include among other items: General Government, Public Safety, Education, Public Works, Health and Human Services, and Culture and Recreation. The primary sources of revenue of the General Fund are: property taxes, unrestricted state revenue sharing grants, certain restricted grants and fees for services rendered.

Detail and Combining Budget and Actual Schedules

### Detail Schedule of Revenues and Other Financing Sources -Budget and Actual - General Fund

### For the Year Ended June 30, 2010

|   | Original<br><u>Budget</u>           | Final<br><u>Budget</u>              | Actual                              | Variance<br>With<br><u>Final Budget</u> |
|---|-------------------------------------|-------------------------------------|-------------------------------------|---|
| Revenues  |                                     |                                     |                                     |   |
| <u>Taxes</u><br>Property taxes<br>Payment in lieu of taxes  | \$ 63,771,885<br>150,000            | \$ 63,771,885<br>150,000            | \$ 63,771,885<br>207,329            | \$ -<br>57,329                          |
| Total Taxes   | 63,921,885                          | 63,921,885                          | 63,979,214                          | 57,329                                  |
| <u>Licenses and Permits</u><br>Motor vehicle permits and fees<br>Business licenses, permits             | 3,200,000                           | 3,200,000                           | 3,034,075                           | (165,925)                               |
| and fees  | 977,000                             | 977,000                             | 1,077,363                           | 100,363                                 |
| Total Licenses and Permits  | 4,177,000                           | 4,177,000                           | 4,111,438                           | (65,562)                                |
| Intergovernmental<br>City:  |                                     |                                     |                                     |   |
| Shared revenues<br>Highway block grant<br>Other state grants<br>School:                                 | 921,495<br>370,719<br>268,862       | 921,495<br>370,719<br>268,862       | 917,477<br>354,960<br>270,117       | (4,018)<br>(15,759)<br>1,255            |
| Tuition<br>School building aid  | 4,600,000<br>1,026,722              | 4,600,000<br>1,026,722              | 5,412,759<br>1,029,522              | 812,759<br>2,800                        |
| Total Intergovernmental   | 7,187,798                           | 7,187,798                           | 7,984,835                           | 797,037                                 |
| <u>Charges for Services</u><br>Income from departments<br>Income from PDA<br>Total Charges for Services | 1,414,814<br>2,100,000<br>3,514,814 | 1,414,814<br>2,100,000<br>3,514,814 | 1,820,027<br>2,072,657<br>3,892,684 | 405,213<br>(27,343)<br>377,870          |
| Investment Income   | 450,000                             | 450,000                             | 543,298                             | 93,298                                  |
| Interest and Penalties  | 150,000                             | 150,000                             | 270,299                             | 120,299                                 |
| Fines and Costs   | 949,000                             | 949,000                             | 877,422                             | (71,578)                                |
| Other Revenues<br>Sale of municipal property<br>Rents of municipal property<br>Miscellaneous            | 5,000<br>178,422<br>90,000          | 5,000<br>178,422<br>90,000          | 16,574<br>159,092<br>76,055         | 11,574<br>(19,330)<br>(13,945)          |
| Total Other Revenues  | 273,422                             | 273,422                             | 251,721                             | (21,701)                                |
| Other Financing Sources<br>Bond premiums<br>Transfers In<br>Use of fund balance                         | 927,697<br>2,487,120                | 927,697<br>2,695,350                | 512,701<br>927,697<br>2,695,350     | 512,701<br>-<br>-                       |
| Total Other Financing Sources   | 3,414,817                           | 3,623,047                           | 4,135,748                           | 512,701                                 |
| Total Revenues and Other<br>Financing Sources   | \$ <u>84,038,736</u>                | \$ <u>84,246,966</u><br>01          | \$_86,046,659_                      | \$1,799,693                             |

### Detail Schedule of Expenditures and Other Financing Uses Budget and Actual - General Fund

### For the Year Ended June 30, 2010

|   | Original<br><u>Budget</u>   |    | Final<br>Budget   |    | Actual  | Variance<br>With<br><u>Final Budget</u>                            |
|---|---|----|---|----|---|--|
| Expenditures  |   |    |   |    |   |  |
| General GovernmentCity council\$City managerCity clerkElectionsLegalHuman resourcesFinance/Accounting | 32,121<br>253,970<br>197,767<br>43,177<br>417,247<br>2,349,483<br>1,611,742 | \$ | 32,121<br>255,927<br>202,329<br>43,177<br>430,424<br>2,356,226<br>1,636,426 | \$ | 22,479<br>250,632<br>198,572<br>18,947<br>419,228<br>2,329,767<br>1,604,483 | \$ 9,642<br>5,295<br>3,757<br>24,230<br>11,196<br>26,459<br>31,943 |
| Total General Government  | 4,905,507   |    | 4,956,630   |    | 4,844,108   | 112,522  |
| Other General Government<br>General administration<br>Collective bargaining contingency               | 883,462<br>1,248,606  | -  | 875,350<br>913,447  | -  | 891,201<br>913,447  | (15,851)<br>   |
| Total Other General Government  | 2,132,068   |    | 1,788,797   |    | 1,804,648   | (15,851)   |
| Public Works  | 5,622,265   |    | 5,637,436   |    | 5,445,542   | 191,894  |
| Community Services<br>Public library<br>Recreation<br>Public welfare<br>Outside social services       | 1,476,365<br>1,116,780<br>367,927<br>188,537                                | -  | 1,481,871<br>1,126,912<br>372,071<br>188,537                                | -  | 1,452,309<br>1,126,912<br>379,746<br>188,537                                | 29,562<br>-<br>(7,675)<br>-  |
| Total Community Services  | 3,149,609   |    | 3,169,391   |    | 3,147,504   | 21,887   |
| Regulatory Services<br>Planning<br>Building inspection<br>Public health<br>Total Regulatory Services  | 503,849<br>351,500<br>120,703<br>976,052                                    | -  | 523,124<br>358,743<br>124,272<br>1,006,139                                  | -  | 519,994<br>337,237<br>124,227<br>981,458                                    | 3,130<br>21,506<br><u>45</u><br>24,681                             |
| Emergency Management  | 10,000  |    | 10,000  |    | 7,570   | 2,430  |
| Police Department   | 8,613,059   |    | 8,650,896   |    | 8,468,291   | 182,605  |
| Fire Department   | 6,814,861   |    | 6,822,400   |    | 6,775,434   | 46,966   |
| School Department   | 36,062,771  |    | 36,244,503  |    | 36,241,880  | 2,623  |

(continued)

### Detail Schedule of Expenditures and Other Financing Uses Budget and Actual - General Fund

### For the Year Ended June 30, 2010

(continued)

| (conunaed)                  | Original<br><u>Budget</u> | Final<br><u>Budget</u> | Variance<br>With<br><u>Final Budget</u> |                     |  |  |  |  |
|-----------------------------|---------------------------|------------------------|---|---------------------|--|--|--|--|
| Non-Operating               |                           |                        |   |                     |  |  |  |  |
| Debt service payments       | \$ 8,506,496              | \$ 8,506,496           | \$ 8,032,670                            | \$ 473,826          |  |  |  |  |
| Overlay                     | 900,000                   | 900,000                | 644,895                                 | 255,105             |  |  |  |  |
| Capital outlay              | 800,000                   | 800,000                | 800,000                                 | -                   |  |  |  |  |
| County tax                  | 3,825,800                 | 3,825,800              | 3,949,898                               | (124,098)           |  |  |  |  |
| Contingency                 | 300,000                   | 300,000                | 300,000                                 | -                   |  |  |  |  |
| Other General non-operating | 1,420,248                 | 1,628,478              | 1,628,052                               | 426                 |  |  |  |  |
| Total Non-Operating         | 15,752,544                | 15,960,774             | 15,355,515                              | 605,259             |  |  |  |  |
| Total Expenditures          | \$ 84,038,736             | \$                     | \$ <u>83,071,950</u>                    | \$ <u>1,175,016</u> |  |  |  |  |

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# **Enterprise Funds**

Enterprise Funds were established to account for activities that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the activity be self-supporting based on user charges.

The City of Portsmouth has the following Enterprise Funds:

<u>Water Fund</u>: To account for the operation of a water treatment plant, City wells and water system.

<u>Sewer Fund</u>: To account for the operation of two sewer treatment plants, pumping stations and sewer lines.

### Schedule of Revenues and Expenses -Budget and Actual

# Enterprise Funds

# For the Year Ended June 30, 2010

|  |     |             | Water Fund    |    |                  |
|--|-----|-------------|---------------|----|------------------|
|  |     |             | Actual        |    |                  |
|  |     | Final       | (Budgetary    |    |                  |
|  |     | Budget *    | <u>Basis)</u> |    | Variance         |
| Operating Revenues:                    |     |             |               |    |                  |
| Charges for services                   | \$  | 6,731,744   | \$ 6,115,419  | S  | \$ (616,325)     |
| Licenses and permits                   |     | 468,000     | 430,914       |    | (37,086)         |
| Departmental revenue                   | -   | 306,817     | 181,256       |    | (125,561)        |
| Total Operating Revenues               |     | 7,506,561   | 6,727,589     |    | (778,972)        |
| Operating Expenses:                    |     |             |               |    |                  |
| Personnel                              |     | 2,039,810   | 1,801,631     |    | 238,179          |
| Non-personnel                          |     | 2,081,245   | 1,623,803     |    | 457,442          |
| Depreciation                           | -   | 751,944     | 686,804       |    | 65,140           |
| Total Operating Expenses               | -   | 4,872,999   | 4,112,238     |    | 760,761          |
| Operating Income (Loss)                |     | 2,633,562   | 2,615,351     |    | (18,211)         |
| Nonoperating Income and (Expenses):    |     |             |               |    |                  |
| Grants income                          |     | -           | 24,452        |    | 24,452           |
| Investment income                      |     | 25,000      | 54,859        |    | 29,859           |
| Other income                           |     | -           | 2,360         |    | 2,360            |
| Capital                                |     | (2,320,000) | (2,320,000)   |    | -                |
| Interest expense                       | -   | (1,103,488) | (938,468)     |    | 165,020          |
| Total Nonoperating Revenues (Expenses) | -   | (3,398,488) | (3,176,797)   |    | 221,691          |
| Income (Loss) Before Contributions     |     |             |               |    |                  |
| and Transfers                          |     | (764,926)   | (561,446)     |    | 203,480          |
| Capital contributions from developers  |     | 20,515      | 28,399        |    | 7,884            |
| Operating transfers out                |     | (399,576)   | (470,604)     |    | (71,028)         |
| Other Financing Sources:               |     |             |               |    |                  |
| Use of retained earnings               | -   | 1,143,987   | 1,143,987     |    |                  |
| Net Income                             | \$_ | _           | \$            | \$ | § <u>140,336</u> |

\* Final budget did not change from original budget.

|    |                   | Sewer Fun            | d            |
|----|-------------------|----------------------|--------------|
|    | ·                 | Actual               |              |
|    | Final<br>Budget * | (Budgetary<br>Basis) | Variance     |
|    | Duugei            | <u>Dasis</u> )       | vanance      |
| \$ | 6,042,962         | \$ 5,793,848         | \$ (249,114) |
| ψ  | 148,500           | 137,869              |              |
|    | 103,442           | 78,355               | . ,          |
| -  |                   |                      | (,)          |
|    | 6,294,904         | 6,010,072            | (284,832)    |
|    |                   |                      |              |
|    | 2,016,500         | 1,758,448            | 258,052      |
|    | 3,416,118         | 2,864,484            |              |
| -  | 1,389,272         | 1,309,058            | 80,214       |
|    | 6,821,890         | 5,931,990            | 889,900      |
| -  | 0,021,000         |                      |              |
|    | (526,986)         | 78,082               | 605,068      |
|    |                   |                      |              |
|    | 1,353,279         | 1,491,714            | 138,435      |
|    | 100,000           | 10,186               | (89,814)     |
|    | -                 | -                    | -            |
|    | (1,218,000)       | (1,218,000           |              |
| -  | (1,132,019)       | (896,090             | ) 235,929    |
|    | (896,740)         | (612,190             | ) 284,550    |
| -  |                   |                      | _            |
|    | (1,423,726)       | (534,108             | 889,618      |
|    | 127,635           | 1,174,281            | 1,046,646    |
|    | (441,660)         | (457,093             |              |
|    | (111,000)         | (107,000             | (10,100)     |
| -  | 1,737,751         | 1,737,751            |              |
| \$ | -                 | \$ 1,920,831         | \$ 1,920,831 |
|    |                   | . , , ,              |              |

# FIDUCIARY FUNDS

# PRIVATE-PURPOSE TRUST FUNDS

Private-Purpose Trust Funds represent contributions used to account for trust arrangements, under which principal and investment income exclusively benefit individuals, private organizations, or other governments.

- Park Fund represents contributions used to compensate local artists performing in Prescott Park Arts Festival and to maintain and provide for upkeep of the Lower State Street Park.
- Scholarship Fund represents contributions used to subsidize education costs for eligible students.
- Worthy Poor Fund represents contributions to help eligible residents with living costs.
- Memorial Fund represents contributions used to maintain Emerson Hovey Fountain in Prescott Park, construction of memorial for veterans, and presentation of travel talks for the public.
- Commemoration Fund represents contributions for celebration on Emancipation Day, tricentennial celebration in 2076, and to further Japanese-American relations.

# AGENCY FUNDS

Agency Funds are established to account for fiduciary assets held by the City in a custodial capacity as an agent on behalf of others.

- Claremont Coalition Fund represents contributions from various local governments in the State of New Hampshire, which are used to pay legal costs related to state-wide property tax issue.
- <u>Art Speak Fund</u> represents contributions from various sources used to fully or partially support artistic and/or cultural activities within the City of Portsmouth.
- School Fund represent primarily student activity funds, which are contributions from students and fundraising receipts used to pay for student-related activities.

### Combining Statement of Fiduciary Net Assets

### Private Purpose Trust Funds

June 30, 2010

|   | Park<br><u>Fund</u> | Scholarship<br><u>Fund</u> |   | Worthy<br>Poor<br><u>Fund</u> | Memorial<br><u>Fund</u> | Comr | nemoration<br><u>Fund</u> | n   | <u>Total</u>         |
|---|---------------------|----------------------------|---|-------------------------------|-------------------------|------|---------------------------|-----|----------------------|
| <u>ASSETS</u>                                     |                     |                            |   |                               |                         |      |                           |     |                      |
| Cash and short-term<br>investments<br>Investments | \$<br>32,948<br>-   | \$<br>-<br>3,811,169       | : | \$ 32,499<br>                 | \$<br>165,812<br>62,145 | \$   | 3,465<br>_                | \$  | 234,724<br>3,873,314 |
| Total Assets                                      | 32,948              | 3,811,169                  |   | 32,499                        | 227,957                 |      | 3,465                     |     | 4,108,038            |
| NET ASSETS  |                     |                            |   |                               |                         |      |                           |     |                      |
| Net assets held in trust                          | \$<br>32,948        | \$<br>3,811,169            | : | \$32,499                      | \$<br>227,957           | \$   | 3,465                     | \$_ | 4,108,038            |

# Combining Statement of Changes in Fiduciary Net Assets

### Private Purpose Trust Funds

For the Year Ended June 30, 2010

|                           |    |             |             |             |             | Worthy |             |          |             |          |    |              |
|---------------------------|----|-------------|-------------|-------------|-------------|--------|-------------|----------|-------------|----------|----|--------------|
|                           |    | Park        | 5           | Scholarship |             | Poor   |             | Memorial | Com         | memorati | on |              |
|                           |    | <u>Fund</u> | <u>Fund</u> |             | <u>Fund</u> |        | <u>Fund</u> |          | <u>Fund</u> |          |    | <u>Total</u> |
| ADDITIONS                 |    |             |             |             |             |        |             |          |             |          |    |              |
| Investment income (loss)  | \$ | 3,395       | \$          | 390,267     | \$          | 3,343  | \$          | 24,781   | \$          | 706      | \$ | 422,492      |
| Contributions             |    | -           |             | 12,896      | -           | -      | -           | -        | _           | -        | -  | 12,896       |
| Total Additions           |    | 3,395       |             | 403,163     |             | 3,343  |             | 24,781   |             | 706      |    | 435,388      |
| DEDUCTIONS                |    |             |             |             |             |        |             |          |             |          |    |              |
| Payments to beneficiaries | _  | 101         | _           | 163,891     | _           | 99     | _           | 5,915    | _           | 11       | -  | 170,017      |
| Net decrease              |    | 3,294       |             | 239,272     |             | 3,244  |             | 18,866   |             | 695      |    | 265,371      |
| NET ASSETS                |    |             |             |             |             |        |             |          |             |          |    |              |
| Beginning of year         | _  | 29,654      |             | 3,571,897   | _           | 29,255 | _           | 209,091  | _           | 2,770    | -  | 3,842,667    |
| End of year               | \$ | 32,948      | \$          | 3,811,169   | \$          | 32,499 | \$          | 227,957  | \$          | 3,465    | \$ | 4,108,038    |

# Combining Statement of Changes in Assets and Liabilities

# Agency Funds

For the Year Ended June 30, 2010

| Claremont Coalition:                     | Balance<br>July 1,<br><u>2009</u> | Additions    | Deductions            | Balance<br>June 30,<br><u>2010</u> |
|--|-----------------------------------|--------------|-----------------------|------------------------------------|
| Assets - cash and short-term investments | \$                                | \$70,587     | \$(48,365)            | \$34,152                           |
| Liabilities - other liabilities          | \$                                | \$           | \$(48,365)            | \$34,152                           |
| <u>Art Speak</u>                         |                                   |              |                       |                                    |
| Assets - cash and short-term investments | \$2,047                           | \$77,468     | \$(64,273)            | \$15,242                           |
| Liabilities - other liabilities          | \$2,047                           | \$77,468     | \$ (64,273)           | \$                                 |
| School Fund:                             |                                   |              |                       |                                    |
| Assets - cash and short-term investments | \$                                | \$902,462    | \$ <u>(1,030,565)</u> | \$                                 |
| Liabilities - other liabilities          | \$_478,616                        | \$902,462    | \$ (1,030,565)        | \$                                 |
| <u>Totals:</u>                           |                                   |              |                       |                                    |
| Assets - cash and short-term investments | \$ 492,593                        | \$_1,050,517 | \$ (1,143,203)        | \$                                 |
| Liabilities - other liabilities          | \$                                | \$1,050,517  | \$ <u>(1,143,203)</u> | \$ <u>399,907</u>                  |

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# STATISTICAL SECTION

The City of Portsmouth comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the government's overall financial health.

| Financial Trends  | <u>Page</u> |
|---|-------------|
| These schedules contain trend information to help the reader<br>understand how the government's financial performance and well-<br>being have changed over time.  | 114 - 119   |
| Revenue Capacity<br>These schedules contain information to help the reader assess the<br>government's most significant local revenue source, the property<br>tax.   | 120 - 125   |
| Debt Capacity<br>These schedules present information to help the reader assess the<br>affordability of the government's current levels of outstanding debt<br>and the government's ability to issue additional debt in the future.                              | 126 - 128   |
| Demographic and Economic Information<br>These schedules offer demographic and economic indicators to help<br>the reader understand the environment within which the government's<br>financial activities take place.  | 129 - 130   |
| Operating Information<br>These schedules contain service and infrastructure data to help the<br>reader understand how the information in the government's financial<br>report relates to the service the government provides and the activities<br>it performs. | 131 - 133   |

### Net Assets by Component

Last Ten Fiscal Years (1)

(accrual basis of accounting)

|   | Fiscal Year |            |    |            |    |             |    |             |    |             |     |                |                |      |            |
|---|-------------|------------|----|------------|----|-------------|----|-------------|----|-------------|-----|----------------|----------------|------|------------|
|   |             | 2003       |    | 2004       |    | 2005        |    | 2006        |    | 2007        |     | 2008           | 2009           |      | 2010       |
| Governmental Activities                         |             |            |    |            |    |             |    |             |    |             |     |                |                |      |            |
| Invested in capital assets, net of related debt | \$          | 30,732,364 | \$ | 38,911,622 | \$ | 42,496,138  | \$ | 49,153,962  | \$ | 54,020,817  |     | \$ 59,571,267  | \$ 64,657,970  | \$   | 71,574,714 |
| Restricted                                      |             | 9,048,695  |    | 9,306,501  |    | 10,931,104  |    | 13,270,157  |    | 14,389,205  |     | 14,514,810     | 14,103,944     |      | 14,696,926 |
| Unrestricted                                    |             | 14,026,140 |    | 9,549,651  |    | 15,161,322  |    | 12,448,295  |    | 18,269,352  |     | 19,928,592     | 26,730,894     |      | 29,747,020 |
| Total governmental activities net assets        | \$          | 53,807,199 | \$ | 57,767,774 | \$ | 68,588,564  | \$ | 74,872,414  | \$ | 86,679,374  |     | \$ 94,014,669  | \$ 105,492,808 | \$ 1 | 16,018,660 |
| Business-type activities                        |             |            |    |            |    |             |    |             |    |             |     |                |                |      |            |
| Invested in capital assets, net of related debt | \$          | 21,234,161 | \$ | 22,095,474 | \$ | 23,013,138  | \$ | 25,349,267  | \$ | 27,065,756  |     | \$ 29,978,192  | \$ 35,326,336  | \$   | 38,650,422 |
| Restricted                                      |             | 3,018,513  |    | 382,800    |    | 510,400     |    | 275,000     |    | 2,443,121   | (2) | 1,950,574      | 1,788,026      |      | 1,625,478  |
| Unrestricted                                    |             | 14,021,585 |    | 17,254,704 |    | 17,747,847  |    | 17,098,572  |    | 15,034,184  | (2) | 15,314,959     | 11,027,529     |      | 12,193,230 |
| Total business-type activities net assets       | \$          | 38,274,259 | \$ | 39,732,978 | \$ | 41,271,385  | \$ | 42,722,839  | \$ | 44,543,061  |     | \$ 47,243,725  | \$ 48,141,891  | \$   | 52,469,130 |
| Primary government                              |             |            |    |            |    |             |    |             |    |             |     |                |                |      |            |
| Invested in capital assets, net of related debt | \$          | 51,966,525 | \$ | 61,007,096 | \$ | 65,509,276  | \$ | 74,503,229  | \$ | 81,086,573  |     | \$ 89,549,459  | \$ 99,984,306  | \$ 1 | 10,225,136 |
| Restricted                                      |             | 12,067,208 |    | 9,689,301  |    | 11,441,504  |    | 13,545,157  |    | 16,832,326  | (2) | 16,465,384     | 15,891,970     |      | 16,322,404 |
| Unrestricted                                    |             | 28,047,725 |    | 26,804,355 |    | 32,909,169  |    | 29,546,867  |    | 33,303,536  | (2) | 35,243,551     | 37,758,423     |      | 41,940,250 |
| Total primary government net assets             | \$          | 92,081,458 | \$ | 97,500,752 | \$ | 109,859,949 | \$ | 117,595,253 | \$ | 131,222,435 |     | \$ 141,258,394 | \$ 153,634,699 | \$1  | 68,487,790 |

Notes:

(1) The City will continue to annually report information until this schedule includes 10 fiscal years.

(2) as reclassified

# Changes in Net Assets Last Ten Fiscal Years (1) (accrual basis of accounting)

| Expense         No.  | (accrual basis of accounting)          |          |              |    |              |    |              |    |              | Fiscal Year |              |          |              |          |              |    |           |
|--|--|----------|--------------|----|--------------|----|--------------|----|--------------|-------------|--------------|----------|--------------|----------|--------------|----|-----------|
| Government<br>General activities:         9 0.182-27         9 0.365.265         5 0.377.1624         9 10.194.400         9 10.7161         9 11.611.169         9  | _                                      |          | 2003         |    | 2004         |    | 2005         |    | 2006         |             | 2007         |          | 2008         |          | 2009         |    | 2010      |
| General government         \$             9.016.2486/V         \$             9.016.2186/V         \$             0.016.218/V         \$             0.01  |  |          |              |    |              |    |              |    |              |             |              |          |              |          |              |    |           |
| Public safety         12.18.27.00         13.18.232         15.03.217         14.751.451         15.384.008         15.844.028         16.04.1765         16           Dute works         67.28.413         7.145.081         8.280.09         45.013.023         37.077.191         38.024.44         3   |  | •        | 0 407 450    | ¢  | 0.040.047    | •  | 0.005.005    | •  | 0.077.004    |             | 40 404 400   | •        | 40 700 000   |          | 44 404 450   | ~  | 11.617.0  |
| Education         30.575.82         32.282.000         34.531.52         38.299.631         37.771         8.606.872         6.721.12         37.61.22         36.201.64           Cultur and remember         2.531.627         2.805.740         2.805.740         2.805.741         8.606.872         6.771.118         38.623.454         99.006.880         41.45           Community development         2.231.267         2.805.274         2.805.274         2.805.274         3.806.871         7.471.18         8.806.877         3.405.573         1           Community development         1.905.205         2.140.267         2.245.756         2.140.822         7.194.248         2.805.741         8.606.871         8.724.452         3.602.248         7.974.248         2.805.741         8.606.871         8.214.94         2.245.756         2.140.822         7.974.248         6.764.510         8.221.449         2.245.756         2.406.823         8.606.871         8.606.871         8.606.871         8.606.871         8.606.871         8.606.871         8.606.871         8.606.871         8.606.871         8.606.872         8.606.871         8.606.872         8.606.872         8.606.872         8.606.872         8.606.872         8.606.871         8.606.872         8.606.873         8.606.872         8.606.873         8.6   |  | Þ        |              | Э  | - / /        | Э  |              | Э  |              | Þ           |              | Э        |              | Þ        |              | Þ  |           |
| Public works         5.728.143         7.145.661         0.069.127         7.937.471         6.806.872         6.760.122         9.83.174         9.80.70           Culture and recreation         2.03.174         9.80.710         2.03.174         9.80.720         5.86.228         6.15.87         6.80.70         9.80.70           Culture and recreation         2.03.174         9.80.740         2.03.174         9.80.877         5.86.828         7.83.747         8.80.871         5.86.87         6.80.70           Culture and recreation         2.03.174         9.80.728         2.03.278         2.03.278         2.03.278         2.03.278         2.03.278         2.03.278         2.03.278         2.03.278         2.03.278         2.03.278         0.3.211.66         3.021.240         8.82.144         6.2.82.781         0.7.87.84         8.0.80.223         5.0.228         8.82.144         6.2.82.781         1.0.7.78.46         0.00.78.41         10.00.784         10.00.784         10.00.784         10.00.784         10.00.784         10.00.784         10.00.784         10.00.784         10.00.784         10.00.784         10.00.784         10.00.784         10.00.784         10.00.784         10.00.784         10.00.784         10.00.784         10.00.784         10.00.784         10.00.774         6.5.92.774 <td></td> <td>16,915,9</td>   |  |          |              |    |              |    |              |    |              |             |              |          |              |          |              |    | 16,915,9  |
| Healti and humas Sorices         602.327         507.819         539.600         661.720         539.628         651.567         689.700           Commany development         1.201.811         1.221.590         1.202.847         1.201.811         1.200.811         1.200.811         1.200.811         1.200.811         1.200.811         1.200.821         1.200.811         1.200.821         1.200.811         1.200.821         1.200.811         1.200.821         1.200.811         1.200.821         1.200.821         1.200.821         1.200.821         1.200.821         1.200.821         1.200.821         1.200.821         1.200.821         1.200.821         1.200.821         1.200.821         1.200.821         1.200.821         1.200.821         1.200.821         1.200.821         8.200.822.828   |  |          |              |    |              |    |              |    |              |             |              |          |              |          |              |    | 41,474,8  |
| Culture and recreation         2.851.827         2.862.740         3.916.571         3.916.571         3.916.571         3.916.574         3.921.424         4.232.288.76         7.924.426         6.322.167         5.927.98         5.927.98         5.927.98         5.927.98         5.927.98         5.927.98         5.927.98         5.927.98         5.927.98         5.927.98         5.927.98         5.927.98         5.927.98         5.927.98         5.928.98         5.927.98         5.928.98         5.927.98         5.928.98         5.927.98         5.928.98  |  |          |              |    |              |    |              |    |              |             |              |          |              |          |              |    | 9,303,2   |
| Community development         1,201,611         1,213,692         1,239,647         1,001,116         1,240,697         2,248,075         2,124,005         2,248,075         2,124,005         2,248,075         2,124,005         2,248,075         2,124,005         2,248,075         2,124,005         2,248,075         2,124,005         2,248,075         2,124,005         2,248,075         2,124,005         2,248,075         2,124,005         2,248,075         2,124,005         2,248,075         2,124,005         2,248,075         2,124,005         3,252,124         6,352,517         1,172,712,04         5,121,22         5,121,22         5,1221,24         6,352,517         10,172,621         11,127,712,41         10,112,11         11,201,712         4,122,21         11,207,712         10,172,712         10,172,712         10,172,712         10,172,712         10,172,712         10,172,712         10,172,712         10,172,712         10,172,712         10,172,712         10,172,712         10,172,712         10,172,712         10,172,712         10,172,712         10,172,712         11,111,112         11,111,112         10,170,717         10,172,712         11,111,112         11,111,112         11,111,112         11,111,112         11,111,112         11,111,112         11,111,112         11,111,112         11,111,112         11,111,112         11,   |  |          |              |    |              |    |              |    |              |             |              |          |              |          |              |    | 693,0     |
| Interest         1965_005         2.106_027         2.046.766         2.287.78  |  |          |              |    |              |    |              |    |              |             |              |          |              |          |              |    | 3,620,1   |
| Totel governmental advilles         66.054,513         67.074,042         66.054,513         67.074,042         66.054,513         67.074,042         66.054,513         67.074,042         56.054,513         67.074,042         56.056,537         61.0770,754         61.070,774         61.070,774         61.070,774  |  |          |              |    |              |    |              |    |              |             |              |          |              |          |              |    | 1,330,2   |
| Bautaschipe advilles:<br>Sever services<br>Sever s |  |          |              |    |              |    |              |    |              |             |              |          |              |          |              |    | 2,527,6   |
| Wate services         3,64,469         3,110,449         3,327,429         3,801,349         4,202,268         4,202,268         4,202,267         6,201,232         6,773,714         7,710,7754         100         5,202,228         6,783,7267         6,201,232         6,773,714         7,710,7754         100         5,202,228         6,783,748         5,858,842         10,830,843         5,852,737         10,170,754         100         5,803,842         10,830,843         5,852,737         10,170,754         100         5,803,842         10,830,843         5,852,737         10,170,754         100         5,852,737         10,170,754         100         5,853,842         11,111 <td>Total governmental activities expenses</td> <td></td> <td>65,054,513</td> <td></td> <td>68,908,361</td> <td></td> <td>72,244,742</td> <td></td> <td>75,298,622</td> <td></td> <td>77,934,246</td> <td></td> <td>82,086,239</td> <td></td> <td>83,627,298</td> <td></td> <td>87,482,1</td>   | Total governmental activities expenses |          | 65,054,513   |    | 68,908,361   |    | 72,244,742   |    | 75,298,622   |             | 77,934,246   |          | 82,086,239   |          | 83,627,298   |    | 87,482,1  |
| Water services         3,44,468         3,110,449         3,327,429         3,821,249         4,222,268         4,222,268         4,222,267         0,280,257         10,1170,257         10,170,258         10,170,258         10,270,278<  | Business-type activities:              |          |              |    |              |    |              |    |              |             |              |          |              |          |              |    |           |
| Severe services         5014.029         5.281.238         5.661.213         6.746.910         5.823.144         6.283.752         6.7754         10           Total business-type activities expreses         3         7.3.712.031         \$7.720.448         \$8.6028.713         \$6.757.101754         10         \$5.622.537         \$1.7562.1         \$1.70774         10           Dragma Revenues         3         7.3.712.031         \$7.720.448         \$8.6028.713         \$6.7781.783         \$122.65.800         \$14.4089.652         \$9           Charges for services         General government         \$5.232.812         \$5.684.166         \$6.506.377         \$6.506.377         \$6.506.377         \$6.506.377         \$6.506.377         \$6.506.377         \$6.506.377         \$6.506.277         \$6.506.277         \$6.506.377         \$6.506.377         \$6.506.377         \$6.506.377         \$6.506.377         \$6.506.377         \$6.506.377         \$6.506.377         \$6.506.377         \$6.506.377         \$6.506.377         \$6.506.377         \$6.506.377         \$6.506.377         \$6.506.377         \$6.506.377         \$6.776.437         \$6.506.268.288         \$6.228.113         \$5.220.113         \$5.220.113         \$5.220.113         \$5.220.113         \$5.220.113         \$5.220.113         \$5.220.113         \$5.220.113         \$5.220.113 <t< td=""><td></td><td></td><td>3,643,489</td><td></td><td>3,110,849</td><td></td><td>3,975,429</td><td></td><td>3.880.181</td><td></td><td>4.025.343</td><td></td><td>3,921,249</td><td></td><td>4,292,268</td><td></td><td>4.753.1</td></t<>  |  |          | 3,643,489    |    | 3,110,849    |    | 3,975,429    |    | 3.880.181    |             | 4.025.343    |          | 3,921,249    |          | 4,292,268    |    | 4.753.1   |
| State Large scale values sequences         BAS7_518         B.372_507         U.372_007         U.372_007 <thu.333_07< th="">         U.332_007         <thu.33< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>6,175,7</td></thu.33<></thu.333_07<>  |  |          |              |    |              |    |              |    |              |             |              |          |              |          |              |    | 6,175,7   |
| Stall primary government expenses         5         7.7/12.03         5         7.7/21.73         5         6.7/21.73         5         6.7/21.73         5         6.2/265.860         5         44.668.052         5         9.8           Program Revenues         Charges for services         5         5.232.812         5         6.884.150         5         6.596.377         5         6.590.377         5         6.980.695         5         6.928.238         5           Public Works         2.265.690         3.77.014         4.192.712         4.141.27         4.279.951         4.687.905         3.984.685.501         3.77.16         7.146.66           Culture and Recreation         1.241.927.12         4.177.91.78         7.146.66         3.27.014         4.192.712         4.178.1385         1.781.955         1.741.733         9.92.265.800         3.74.66         3.711.66           Culture and Recreation         1.2402.924         1.830.711         16.867.92         3.27.014         1.841.92.712         2.37.43         3.837.71         7.480.624         7.77.49         7.148.65         9.77.43         7.148.73         3.837.73         3.77.14         7.148.65         9.99.77.43         7.148.73         9.89.77.14         9.89.77.14         9.89.77.14         9.89.77.14   |  |          |              |    |              |    |              |    |              |             |              |          |              |          |              |    | 10.928.9  |
| Program Revenues         Chargen Revenues           Covernmental activities:         Chargen for services         5 5:232.812 \$ 6.694.420 \$ 6.590.377 \$ 6.690.377 \$ 6.690.278 \$ 6.989.695 \$ 6.922.28 \$ 6           Duble uponermental activities:         S23.808 S 35.947 11.11.1197 (2.11.1197 2.12.11.1197 2.12.11.1197 2.12.111.1197 2.12.111.1197 2.12.111.1197 2.12.111.1197 2.12.111.1197 2.12.111.1197 2.12.111.1195 1.1.49.685 \$ 1.22.4217 1.5.538.914 6.693.924.91 3.085.901 3.778.437 3.813.473 3 3.344.514.31.224.435 3.32.445.514.420 1.689.542.11.11.254.43 3.322.45 3.511.11.254.435 3.314.10.593.41 1.11.254.435 3.314.10.593.41 1.11.11.255 1.1.494.024 1.11.11.254.435 3.314.10.420 1.148.935 4 4.01.474 1.11.11.255 1.1.244.435 3.314.420 1.148.935 4 4.507.658 1.11.41.254.43 3.324.51.11.254.43 3.324.51.11.254.43 3.324.51.11.254.43 3.324.51.11.254.13.224.13.234.11.242.14.20 1.488.0564 5.267.0581 5.288.017.12 2.387.924 1.11.254.13.224.13.234.11.254.13.224.13.234.11.254.13.234.11.254.13.234.11.254.13.234.11.254.13.234.11.254.13.234.11.254.13.234.11.254.13.254.11.254.13.254.11.254.13.254.11.254.13.254.11.254.13.254.11.254.13.254.11.254.13.254.11.254.13.254.11.254.13.254.11.254.14.254.141.11.11.2554.12.254.256.11.2569.11.254.2567.254.11.2569.12.2256.2569.11.254.2569.11.254.2569.11.254.2569.11.254.2569.11.254.2569.251.11.2569.12.2256.2569.11.254.2569.251.11.2569.12.2256.2569.11.254.2569.251.11.2569.12.2256.2569.251.2569.251.2569.251.256.2569.2569.25269.2569.25269.2569.256   |  | \$       |              | \$ |              | \$ |              | \$ |              | \$          |              | \$       |              | \$       |              | \$ | 98,411,1  |
| Sovemmental activities:         Charges for services         Sovemental activities:         Sovemental activities: </td <td></td> <td>_</td> <td></td>  |  | _        |              |    |              |    |              |    |              |             |              |          |              |          |              |    |           |
| Charge for services         \$         5.232,812         \$         5.832,812         \$         6.594,420         \$         6.506,377         \$         6.502,748         \$         6.986,855         \$         9.202,838         \$           Dublic safety         5.33,804         535,947         1,141,197         21,3344         613,796         5,732,216         7,146,66         7           Public Works         2,654,667         2,820,635         3,446,625         3,890,201         3,855,001         3,778,437         3,813,473         3           Cubic works         2,624,667         2,820,635         3,446,625         3,890,201         3,855,001         3,778,437         3,813,473         3           Cubic works         2,424         13,400,407         16,726,901         16,643,667         16,643,647         16,643,647         16,643,647         16,643,647         16,643,647         16,643,647         16,643,647         16,643,647         16,843,694         16,843,694         16,843,694         16,843,694         16,843,694         16,843,694         16,843,694         16,843,694         16,843,694         16,843,694         16,843,694         16,843,694         16,843,694         16,843,694         16,843,694         16,843,694         16,843,694         16,843,694 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>   |  |          |              |    |              |    |              |    |              |             |              |          |              |          |              |    |           |
| Central government         \$ 5,22,212         \$ 5,884,156         \$ 6,569,472         \$ 6,503,377         \$ 6,562,748         \$ 6,888,855         \$ 6,582,238         \$ 6           Public safety         3,727,014         4,192,712         4,273,985         4,273,985         5,398,451         5,342,171         5,389,285         5,389,451         5,342,171         5,389,285         5,389,451         5,342,171         5,389,285         5,346,622         3,224,005         3,346,623         3,224,056         3,325,021         644,077         661,071         6,500,071         5,505,034         6,009,171         5,607,104         1,001,0477         10,070,477         12,271,181,196         1,174,320         1,224,421         5,087,122         5,379,413         660,7271         8,369,670         9,402,681         1,0149,335   |  |          |              |    |              |    |              |    |              |             |              |          |              |          |              |    |           |
| Public safety         523.808         535.947         1,14,197         273.344         613,796         737.216         714.4666           Education         3,727014         4,197,124         4,279,961         4,267,368         5,396,461         5,432,711         5,385,290         13,776,437         3,813,473         33         33,473         33         343,473         381,343,3473         381,343,3473 <td< td=""><td></td><td>•</td><td>5 000 040</td><td>•</td><td>5 00 4 450</td><td></td><td>0 504 400</td><td>•</td><td>0 500 077</td><td></td><td>0 500 7 40</td><td>•</td><td>0 000 005</td><td>~</td><td>0.000.000</td><td>•</td><td>0 400 6</td></td<>   |  | •        | 5 000 040    | •  | 5 00 4 450   |    | 0 504 400    | •  | 0 500 077    |             | 0 500 7 40   | •        | 0 000 005    | ~        | 0.000.000    | •  | 0 400 6   |
| Education         3,727,21014         4,192,712         4,279,961         4,273,968         5,396,451         5,422,171         5,388,926         5,5           Public Works         2,654,667         2,820,635         3,646,625         3,227,405         3,855,901         5,897,40         2,87,45         3,813,473         3,813,471<   |  | \$       |              | \$ |              | \$ |              | \$ | - / / -      | \$          |              | \$       |              | \$       |              | \$ | 6,186,2   |
| Public Works         2.664,567         2.820,635         3.946,625         3.929,021         3.855,001         3.778,437         3.813,473   |  |          |              |    |              |    |              |    |              |             |              |          |              |          |              |    | 834,      |
| Health and Human Services         23.323         15.005         18.579         24.406         32.745         34.970         25.711           Total charges for services         12.552.924         13.830.711         16.082.697         15.708.831         16.869.421         17.811.955         17.480.624         15.680.631         16.640.632         5.690.634         28.970.647         4.143.467         4.284.201         1.689.393         4.341.738         5         6.667.942         5.667.64.74         17.671.470.712         17.611.638.65         17.641.638.65         17.641.611.148.67         1.189.764         1.187.744         1.187.744         1.187.744         1.187.744         1.187.744         1.187.744         1.187.744         1.187.744         1.187.744         1.187.744         1.188.67         1.187.145  |  |          |              |    |              |    |              |    |              |             |              |          |              |          |              |    | 5,895,6   |
| Culture and Recreation         401.400         382.256         409.315         398,780         640.476         651.101           Total charges for services         12.562.024         13.030.711         16.082.697         15.709.831         16.893.657         6,114.428         4.885.064         5.070.581         6           Capital grants and contributions         684.461         3.228.560         6.313.161         1.284.423         3.218.420         1.899.394         4.31.738         5           Data governmental activities program revenues         19.918.827         2.3902.968         29.184.772         23.827.923         26.192.269         24.186.958         26.902.943         28           Subiness-type activities         Charges for services         3.538.277         3.472.257         3.697.647         4.143.467         4.284.231         5.007.122         5.379.413         6           Capital grants and contributions         2.977.118         1.999.390         2.226.009         2.202.41         8.254.31         1.803.041         1.604.01         3         3.2776.41         1.1070.477         1.2         5.379.413         1.602         2.206.009         2.241.135.43         1.804.304         1.604.01         3.3427.058         1.814.101         1.150.754         1.1070.477         1.2764.578         1.6   | Public Works                           |          | 2,654,567    |    | 2,820,635    |    | 3,646,625    |    | 3,929,021    |             | 3,855,901    |          | 3,778,437    |          | 3,813,473    |    | 3,818,2   |
| Total charges for services         12.662.924         13.830.711         16.082.697         15.708.831         16.656 x21         17.611.955         17.400.624         17.601.955         17.400.624         17.611.955         17.400.624         17.611.955         17.400.624         17.611.955         17.400.624         17.611.955         17.400.624         17.611.955         17.400.624         17.601.955         17.400.624         17.601.955         17.400.624         17.601.955         17.400.624         17.601.955         17.400.624         17.601.955         17.400.624         17.601.955         17.400.624         17.601.955         17.400.624         17.601.955         17.400.624         17.601.955         17.400.624         17.601.955         17.400.624         17.601.955         17.400.624         17.601.955         17.400.624         17.601.955         17.400.624         17.601.955         17.400.624         17.601.955         17.400.624         17.601.955  | Health and Human Services              |          | 23,323       |    | 15,005       |    | 18,579       |    | 24,406       |             | 32,745       |          | 34,970       |          | 25,711       |    | 13,0      |
| Operating grants and contributions         6.491.442         6.749.407         6.788.914         6.863.657         6.114.428         4.885.044         5.070.581         6           Copital grants and contributions         864.461         3.322.850         6.313.161         1.254.455         3.214.20         1.889.939         4.317.38         5           Durances traines and contributions         19.918.827         23.902.968         29.184.772         23.827.923         26.192.269         24.186.958         26.902.943         29           Durances for services         3.538.277         3.472.257         3.897.647         4.143.467         4.284.231         5.087.122         5.379.413         6           Copital grants and contributions         2.077.181         8.359.879         9.492.681         10.149.385         10.164.407         11.537.754         11.070.477         12           Capital grants and contributions         2.077.181         1.993.390         2.280.000         2.282.241         1.823.341         1.680.366         12.764.577         15           Total bianesx type activities program revenues         3         1.168.3389         10.352.266         11.742.200         13.421.058         12.764.577         15           Total primary governmental activities         \$ (45.135.861)         \$ (45.00   | Culture and Recreation                 |          | 401,400      |    | 382,256      |    | 401,925      |    | 409,315      |             | 398,780      |          | 640,476      |          | 651,610      |    | 600,8     |
| Capital grants and contributions         884.461         3.222.850         6.313.161         1.254.435         3.218.420         1.689.939         4.241.738         5           Total governmental activities program revenues         19.918.827         23.902.968         29.184.772         23.827.923         26.192.269         24.186.938         26.902.943         29           Sever services         5.066.994         4.87.622         5.505.034         6.005.918         5.880.176         6.450.632         5.979.108         6           Total charges for services         5.066.994         4.87.622         5.505.034         6.005.918         5.880.176         6.450.632         5.989.1064         6           Total charges for services         5.066.994         4.87.622         5.505.034         6.009.918         5.880.176         6.450.632         5.989.1064         5         3.218.4201         \$ \$.880.176         6.450.632         5.989.1064         5         3.276.477         1.0270.477         12         2.276.18         1.999.330         2.282.649         1.825.343         1.883.304         1.099.750         1.826.543         1.825.433         1.883.304         1.276.4576         16           Total primary government program revenues         11.743.290         12.441.619         1.185.20         2.1276.457 </td <td>Total charges for services</td> <td></td> <td>12,562,924</td> <td></td> <td>13,830,711</td> <td></td> <td>16,082,697</td> <td></td> <td>15,709,831</td> <td></td> <td>16,859,421</td> <td></td> <td>17,611,955</td> <td></td> <td>17,490,624</td> <td></td> <td>17,348,2</td>  | Total charges for services             |          | 12,562,924   |    | 13,830,711   |    | 16,082,697   |    | 15,709,831   |             | 16,859,421   |          | 17,611,955   |          | 17,490,624   |    | 17,348,2  |
| Capital grants and contributions         884.461         3.222.820         6.313,161         1.254.435         3.218.420         1.689.939         4.341.738         5           Total governmental activities program revenues         19.918.87         23.902.968         29.184.772         23.827.923         26.192.269         24.186.958         26.902.943         25           Sever services         5.068.994         4.87.622         5.505.034         6.005.918         5.880.176         6.450.632         5.961.064         6           Total charges for services         5.068.994         4.87.622         5.505.034         6.005.918         5.880.176         6.450.632         5.961.064         6           Total charges for services         5.068.994         4.83.7622         5.050.09         2.292.214         1.825.343         1.883.304         1.094.177         12           Capating right productions program revenues         11.583.389         10.353.269         11.743.200         12.441.619         1.1824.1058         1.824.1058         3.818.2019         \$ 37.608.016         \$ 39.667.521         \$ 45           Total primary government recrues         \$ (45.135.686)         \$ (45.005.333)         \$ (51.470.699)         \$ (51.471.977)         \$ (56.6724.357)         \$ 50.728.178         \$ 50.728.178         \$ 50.728.178  | Operating grants and contributions     |          | 6,491,442    |    | 6,749,407    |    | 6,788,914    |    | 6,863,657    |             | 6,114,428    |          | 4,885,064    |          | 5,070,581    |    | 6,172,2   |
| Total governmental activities program revenues       19,918,827       23,902,968       29,184,772       23,827,923       26,192,269       24,186,958       26,002,943       28         Susiness-type activities:       Charges for services       3,538,277       3,472,257       3,897,647       4,143,467       4,284,231       5,087,122       5,379,413       6         Sever services       5,068,994       4,887,622       5,595,034       6,005,918       5,809,176       6,450,632       5,691,044       6       6,450,632       5,691,044       6       6,450,632       5,691,044       6       6,007,918       5,809,176       1,883,304       1,043,385       10,144,407       1,825,343       1,883,304       1,694,101       13         Total business-type activities program revenues       11,583,389       10,352,269       1,743,290       1,241,619       11,989,760       13,421,058       12,764,578       16         Total primary government program revenues       \$ 41,563,686 \$ (45,005,393) \$ (43,059,970) \$ (51,470,689) \$ (51,741,97) \$ (57,899,241) \$ (56,724,355) \$ (56       5       5       5       5       5       5,030,571 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$  |  |          | 864,461      |    | 3,322,850    |    | 6.313.161    |    |              |             | 3,218,420    |          | 1,689,939    |          | 4.341.738    |    | 5,950,0   |
| Charges for services         3.538.277         3.472.257         3.897.647         4.143.467         4.284.231         5.087.122         5.379.413         6           Sever services         5.068.994         4.887.622         5.596.034         6.005.918         5.880.176         6.450.632         5.691.064         6           Capital grants and contributions         2.976.118         1.993.390         2.226.089         2.292.234         1.823.304         1.984.101         3         3         1.944.107         12         2.976.118         1.993.390         2.226.089         2.292.234         1.823.304         1.944.101         3         3         1.944.101         3         3         1.942.105         3.4726.257         5         40.928.062         5         3.612.019         5         3.6269.542         5         3.612.019         5         3.612.118         5         3.6289.542         5         3.6289.542         5         3.6289.542         3         3.241.437         1.603.265         1.660.57         3.4262.237         5         1.699.561         5         5.67.724.575         5         5         5         5         5         5         5         5         5         5         5         5         5         5         5         5<  |  |          |              |    |              |    |              |    |              |             |              |          |              |          |              |    | 29,470,5  |
| Water services         3,33,277         3,472,257         3,897,647         4,143,467         4,284,231         5,087,122         5,379,413         6           Capital grants and contributions         5,068,994         4,887,622         5,595,034         6,005,916         5,808,977         1,433,467         4,284,231         5,078,178         5,078,173         6           Total primary government program revenues         2,976,118         1,993,390         2,220,234         1,1825,343         1,883,304         1,694,101         3           Total primary government program revenues         1,1563,389         10,352,266         11,743,290         1,244,1619         1,1899,750         1,342,105         1,2764,578         16           Governmental activities         \$ (45,135,686)         \$ (45,005,393)         \$ (43,059,970)         \$ (51,741,977)         \$ (57,899,281)         \$ (56,724,355)         \$ (58           Solar primary government lexpense         \$ (42,029,815)         \$ (43,054,971)         \$ (43,0569,171)         \$ (49,697,744)         \$ (56,724,355)         \$ (55           Solar primary government lexpense         \$ (44,64,47)         \$ 47,045,791         \$ 50,728,178         \$ 52,585,511         \$ 55,593,628         \$ 59,057,518         \$ 63,041,949         \$ 63           Solar primary government lexpense <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>   |  |          |              |    |              |    |              |    |              |             |              |          |              |          |              |    |           |
| Sewer services         5,088,994         4,87,622         5,595,034         6,005,918         5,880,176         6,450,632         5,691,064         6           Capital grants and contributions         2,976,118         1,933,930         2,220,204         1,823,243         1,833,04         1,694,101         12           Total business-type activities program revenues         1,553,269         1,743,280         1,2441,619         11,989,750         13,421,056         12,744,578         166           Total primary government program revenues         31,502,216         \$ 34,256,237         \$ 40,928,062         36,269,542         38,182,019         \$ 37,608,016         \$ 39,667,221.8         \$ 4           Business-type activities         \$ (45,155,686)         \$ (45,005,393)         \$ (43,059,970)         \$ (51,741,977)         \$ (57,899,281)         \$ (56,724,355)         \$ (58,007,518)         \$ 50,721.8         \$ 4           Data primary government net expense         \$ (44,646,497         \$ 47,045,791         \$ 50,728,178         \$ 52,585,511         \$ 55,593,628         \$ 59,057,518         \$ 63,041,949         \$ 63,041,949         \$ 63,041,949         \$ 63,041,949         \$ 63,041,949         \$ 63,041,949         \$ 63,041,949         \$ 63,041,949         \$ 63,041,949         \$ 63,041,949         \$ 63,041,949         \$ 63,041,949         \$ 63,041,94   |  |          | 3.538.277    |    | 3.472.257    |    | 3.897.647    |    | 4,143,467    |             | 4.284.231    |          | 5.087.122    |          | 5.379.413    |    | 6,727,    |
| Total charges for services         8,607,271         8,358,879         9,492,681         10,143,385         10,164,407         11,537,754         11,070,477         11           Capital grants and contributions         2,276,118         19,393,09         2,260,611         11,493,385         10,464,407         11,537,754         11,070,477         11         13           Total business-type activities program revenues         31,502,216         \$34,250,237         \$40,922,062         \$36,269,542   |  |          |              |    |              |    |              |    |              |             |              |          |              |          |              |    | 6,010,0   |
| Capital grants and contributions       2.976,118       1.993,390       2.250,609       2.229,234       1.825,343       1.883,304       1.694,101       3         Total business-type activities       1.1583,3266       1.1743,200       1.244,1619       1.1999,750       1.3421,058       1.2764,676       16         Net (Expenses)Revenue       \$ 31,502,216       \$ 34,256,237       \$ 40,928,062       \$ 36,269,542       \$ 38,182,019       \$ 37,608,016       \$ 39,667,521       \$ 45         Rovernmental activities       \$ (45,135,686)       \$ (45,005,393)       \$ (43,059,970)       \$ (51,470,699)       \$ (51,471,977)       \$ (57,899,281)       \$ (56,724,355)       \$ (56         Total primary government net expense       \$ (42,209,815)       \$ (43,054,701)       \$ (40,853,322)       \$ (49,659,171)       \$ (50,907,614)       \$ (56,074,455)       \$ (55         Covernmental activities:       \$ (42,209,815)       \$ (43,024,211)       \$ (40,853,322)       \$ (49,659,171)       \$ (51,671,699)       \$ (51,711,977)       \$ (57,699,281)       \$ (56,074,455)       \$ (55         Covernmental activities:       \$ (44,646,497       \$ 47,045,791       \$ 50,728,178       \$ 52,585,511       \$ 55,503,628       \$ 59,057,518       \$ 63,041,949       \$ 63         Covernmental activitics:       \$ 1,253,055       \$ 2,244,254  |  |          |              |    |              |    |              |    |              |             |              |          |              |          |              |    | 12,737,6  |
| Total business-type activities       11.583.389       10.353.269       11.743.290       12.441.619       11.989.750       13.421.058       12.764.578       16         Source   |  |          |              |    |              |    |              |    |              |             |              |          |              |          |              |    | 3,378,7   |
| Total primary government program revenues       \$ 31,502,216 \$ 34,256,237 \$ 40,928,062 \$ 36,269,542 \$ 38,182,019 \$ 37,608,016 \$ 39,667,521 \$ 45         Net (Expenses)Revenue<br>Governmental activities<br>Business-type activities       \$ (45,135,686) \$ (45,005,303) \$ (43,059,970) \$ (51,470,699) \$ (51,471,977) \$ (57,899,281) \$ (56,724,355) \$ (58         Contage in Net Assets<br>Governmental activities:<br>Investment income (loss)       \$ (44,646,497 \$ 47,045,791 \$ 50,728,178 \$ 52,585,511 \$ 55,593,628 \$ 59,067,518 \$ 63,041,949 \$ 63         Other revenues       \$ 44,646,497 \$ 47,045,791 \$ 50,728,178 \$ 52,585,511 \$ 55,593,628 \$ 59,067,518 \$ 63,041,949 \$ 63         Other revenues       \$ 202,00 & 97,558 \$ 411,002       \$ 24,660 & 138,079 \$ 161,637 \$ 53,211 \$ 131,228 \$ 136,306 \$ 136,306 \$ 138,079 \$ 161,637 \$ 53,211 \$ 131,228 \$ 136,306 \$ 136,306 \$ 12,250,555 \$ 2,294,254 \$ 2,369,027 \$ 2,409,456 \$ 2,451,530 \$ 2,609,326 \$ 2,956,184 \$ 2       \$ 29,56,184 \$ 2       20,007,04 \$ 1,557,015 \$ 1,347,592 \$ 136,306 \$ 136,306 \$ 12,250,555 \$ 2,294,254 \$ 2,369,027 \$ 2,409,456 \$ 2,451,530 \$ 2,609,326 \$ 2,956,184 \$ 2       20,007,04 \$ 1,557,015 \$ 1,347,592 \$ 1,347,593 \$ 1,347,592 \$ 1,347,592 \$ 1,347,592 \$ 1,347,592 \$ 1,347,592 \$ 1,347,592 \$ 1,347,593 \$ 1,347,592 \$ 1,347,592 \$ 1,347,593 \$ 1,347,592 \$ 1,347,593 \$ 1,347,592 \$ 1,347,593 \$ 1,347,593 \$ 1,347,592 \$ 1,347,593 \$ 1,347,593 \$ 1,347,593 \$ 1,347,593 \$ 1,347,592 \$ 1,347,593 \$ 1,347,593 \$ 1,347,593 \$ 1,347,593 \$ 1,347,   |  |          |              |    |              |    |              |    |              |             |              |          |              |          |              |    | 16,116,4  |
| Governmental activities       \$ (45,135,686) \$ (45,053,93) \$ (43,059,970) \$ (51,470,699) \$ (51,471,977) \$ (57,892,821) \$ (56,724,355) \$ (58         Coherence Activities       \$ (42,029,871) \$ (43,024,211) \$ (40,853,322) \$ (43,059,771) \$ (49,059,764) \$ (54,657,844) \$ (55,03,0531) \$ (52         Coherence Acvenues and Other Changes in Net Assets       \$ (42,029,151) \$ (43,024,211) \$ (40,853,322) \$ (49,659,171) \$ (49,609,764) \$ (54,657,844) \$ (55,03,0531) \$ (52         Coherence Acvenues and Other Changes in Net Assets       \$ 44,646,497 \$ 47,045,791 \$ 50,728,178 \$ 52,585,511 \$ 55,593,628 \$ 59,057,518 \$ 63,041,949 \$ 63         Coherence Acvenues       \$ 44,646,497 \$ 47,045,791 \$ 50,728,178 \$ 52,585,511 \$ 55,593,628 \$ 59,057,518 \$ 63,041,949 \$ 63         Grants and contributions not restricted       1,253,055 \$ 2,294,254 \$ 2,369,027 \$ 2,409,456 \$ 2,451,530 \$ 2,609,326 \$ 2,956,184 \$ 2         Investment income (loss)       1,216,492 \$ 1,187,399 \$ \$ 266,937 \$ 2,281 \$ 90,57,518 \$ 63,204,194 \$ 63         Other revenues       201,000 \$ 97,558 \$ 411,002 \$ 195,370 \$ 2,200,704 \$ 1,557,015 \$ 1,347,592 \$ 1,187,592 \$ 1,184,7759\$         Total governmental activities       611,970 \$ 614,496 \$ 73,30,44 \$ 760,861 \$ 891,351 \$ 904,568 \$ 914,135 \$ 1,347,592 \$ 1,184,775 \$ 1,184,  |  | \$       |              | \$ |              | \$ |              | \$ |              | \$          |              | \$       |              | \$       |              | \$ | 45,586,9  |
| Governmental activities       \$ (45,135,686) \$ (45,053,93) \$ (43,059,970) \$ (51,470,699) \$ (51,471,977) \$ (57,892,81) \$ (56,724,355) \$ (58,724,355) \$ (58,724,355) \$ (58,724,355) \$ (58,724,355) \$ (58,724,355) \$ (58,724,355) \$ (58,724,355) \$ (58,724,355) \$ (51,71) \$ (49,609,764) \$ (54,657,844) \$ (55,03,624) \$ (54,657,844) \$ (55,05,61) \$ (15,05,61) \$   |  |          |              |    |              |    |              |    |              |             |              |          |              |          |              |    |           |
| Business-type activities         2.925,871         1.981,182         2.206,648         1.811,528         2.132,213         3.241,437         1.693,824         5           General Revenues and Other Changes in Net Assets           Governmental activities:           Property taxes         \$ 44,646,497         \$ 47,045,791         \$ 50,728,178         \$ 52,585,511         \$ 55,593,628         \$ 59,057,518         \$ 63,041,949         \$ 63           Covernmental activities:         Property taxes         \$ 44,646,497         \$ 47,045,791         \$ 50,728,178         \$ 52,585,511         \$ 55,593,628         \$ 59,057,518         \$ 63,041,949         \$ 63           Investment incomce (loss)         1,253,055         2,294,254         2,309,027         2,409,456         2,451,530         2,609,326         2,956,184         2           Other revenues         201,000         97,558         411,002         195,370         2,200,704         1,557,015         1,347,592           Permanent fund contributions         3,995         -         -         -         266,937         2,221         -         -           Investment income         (611,970)         614,496         733,044         760,861         891,351         904,568         914,135           Investment income         (6  |  | ¢        | (45 125 696) | ¢  | (45 005 202) | ¢  | (42 050 070) | ¢  | (51 470 600) | ¢           | (51 741 077) | ¢        | (57 000 201) | e        | (56 724 255) | ¢  | (58,011,6 |
| Total primary government net expense         \$ (42,209,815) \$ (43,024,211) \$ (40,853,322) \$ (49,659,171) \$ (49,609,764) \$ (54,657,844) \$ (55,030,531) \$ (52           General Revenues and Other Changes in Net Assets         \$ (44,646,497 \$ 47,045,791 \$ 50,728,178 \$ 52,885,511 \$ 55,593,628 \$ 59,057,518 \$ 63,041,949 \$ 63           Governmental activities:         Property taxes         \$ 44,646,497 \$ 47,045,791 \$ 50,728,178 \$ 52,885,511 \$ 55,593,628 \$ 59,057,518 \$ 63,041,949 \$ 63           Grants and contributions not restricted         1,253,055 \$ 2,294,254 \$ 2,369,027 \$ 2,409,456 \$ 2,451,530 \$ 2,609,326 \$ 2,956,184 \$ 2           Investment income (loss)         1,216,492 \$ 1,187,392 \$ 844,490 \$ 1,641,714 \$ 2,091,576 \$ 972,640 \$ (193,672) \$ 1           Other revenues         201,000 \$ 97,558 \$ 411,002 \$ 195,370 \$ 2,200,704 \$ 1,557,015 \$ 1,347,592 \$ 1,347,593 \$   |  | Þ        |              | φ  |              | φ  |              | φ  |              | φ           |              | φ        |              | , Þ      |              | ą  |           |
| General Revenues and Other Changes in Net Assets           Governmental activities:         Property taxes         \$ 44,646,497         \$ 47,045,791         \$ 50,728,178         \$ 52,585,511         \$ 55,593,628         \$ 59,057,518         \$ 63,041,949         \$ 63           Grants and contributions not restricted         to specific programs         1,216,492         1,187,392         844,490         1,641,714         2,091,576         972,640         (193,672)         1           Other revenues         201,000         97,558         411,002         195,370         2,200,704         1,557,015         1,347,592           Permanent fund contributions         3,995         -         -         266,937         2,281         -           Transfers, net         611,970         614,496         733,044         760,861         891,351         904,568         914,135           Loss on disposal of capital assets         -         -         -         -         -         -           Investment income         233,889         92,033         64,803         400,787         579,360         363,795         118,477           Other revenues         -         -         -         -         -         -         -         -         -         -         -  |  | \$       |              | \$ |              | \$ |              | \$ |              | \$          |              | \$       |              | \$       |              | \$ | 5,187,5   |
| Governmental activities:         Yoperty taxes         \$ 44,646,497 \$ 47,045,791 \$ 50,728,178 \$ 52,585,511 \$ 55,593,628 \$ 59,057,518 \$ 63,041,949 \$ 63           Interest on taxes         241,686 554,686 138,079 161,637 53,211 131,228 136,006         131,228 136,006           Grants and contributions not restricted         1,253,055 2,294,254         2,369,027 2,409,456 2,451,530 2,609,326 2,956,184 2           Investment income (loss)         1,216,492 1,187,392 844,490 1,641,714 2,091,576 972,640 (193,672) 1         1,347,592           Other revenues         201,000 97,558 4 11,002 195,370 2,200,704 1,557,015 1,347,592         1,347,592           Permanent fund contributions         3,995 - 0.00 97,558 4 11,002 195,370 2,200,704 1,557,015 1,347,592         904,568 914,135 0.00 4,568 0.00 4,568 914,135 0.00 4,568 0.00 4,568 0.00 4,578 0.00 4,568 0.00 4,578 0.00 4,568 0.00 4,578 0.00 4,568 0.00 4,578 0.00 4,568 0.00 4,5  |  | <u> </u> | (12,200,010) | Ŷ  | (10,021,211) | Ψ  | (10,000,022) | Ŷ  | (10,000,111) | Ŷ           | (10,000,101) | <b>—</b> | (01,001,011) | Ť        | (00,000,001) | Ť  | (02,021,1 |
| Property taxes       \$ 44,646,497       \$ 47,045,791       \$ 50,728,178       \$ 52,585,511       \$ 55,593,628       \$ 59,067,518       \$ 63,041,949       \$ 63         Interest on taxes       241,086       554,686       138,079       161,637       53,211       131,228       136,306         Crants and contributions not restricted       to specific programs       1,253,055       2,294,254       2,369,027       2,409,456       2,451,530       2,609,326       2,956,184       2         Investment income (loss)       1,216,492       1,187,392       844,490       1,641,714       2,091,576       972,640       (193,672)       1         Other revenues       3,995       -       -       -       266,937       2,281       -       -         Transfers, net       611,970       614,496       733,044       760,861       891,351       904,568       914,135         Susiness-type activities:       -  |  |          |              |    |              |    |              |    |              |             |              |          |              |          |              |    |           |
| Interest on taxes       241,686       554,686       138,079       161,637       53,211       131,228       136,306         Grants and contributions not restricted       to specific programs       1,253,055       2,294,254       2,369,027       2,409,456       2,451,530       2,609,326       2,956,184       2         Investment income (loss)       1,216,492       1,187,392       844,490       1,641,714       2,091,576       972,640       (193,672)       1         Other revenues       201,000       97,558       411,002       195,370       2,200,704       1,557,015       1,347,592         Permanent fund contributions       3,995       -       -       -       266,937       2,281       -         Investment income       611,970       614,496       733,044       760,861       891,351       904,568       914,135         Transfers, net       - <td></td> <td>¢</td> <td>11 616 107</td> <td>¢</td> <td>47 045 701</td> <td>¢</td> <td>50 728 178</td> <td>¢</td> <td>52 585 511</td> <td>¢</td> <td>55 503 628</td> <td>¢</td> <td>50 057 518</td> <td>¢</td> <td>63 0/1 0/0</td> <td>¢</td> <td>63,648,4</td>   |  | ¢        | 11 616 107   | ¢  | 47 045 701   | ¢  | 50 728 178   | ¢  | 52 585 511   | ¢           | 55 503 628   | ¢        | 50 057 518   | ¢        | 63 0/1 0/0   | ¢  | 63,648,4  |
| Grants and contributions not restricted<br>to specific programs       1,253,055       2,294,254       2,369,027       2,409,456       2,451,530       2,609,326       2,956,184       2         Investment income (loss)       1,216,492       1,187,392       844,490       1,641,714       2,091,576       972,640       (193,672)       1         Other revenues       201,000       97,558       411,002       195,370       2,200,704       1,557,015       1,347,592         Permanent fund contributions       3,995       -       -       -       266,937       2,281       -         Transfers, net       611,970       614,496       733,044       760,861       891,351       904,568       914,135         Total governmental activities       48,174,695       51,794,177       53,651,201       57,754,549       63,548,937       65,234,576       68,202,494       68         Business-type activities:       -   |  | φ        |              | φ  |              | φ  |              | φ  |              | φ           |              | φ        |              | φ        |              | φ  | 270,2     |
| to specific programs       1,253,055       2,294,254       2,369,027       2,409,456       2,451,530       2,609,326       2,956,184       2         Investment incomce (loss)       1,216,492       1,187,392       844,490       1,641,714       2,091,576       972,640       (183,672)       1         Other revenues       201,000       97,558       411,002       195,370       2,200,704       1,557,015       1,347,592         Permanent fund contributions       3,995       -       -       -       266,937       2,281       -       -         coss on disposal of capital assets       - <td></td> <td></td> <td>241,000</td> <td></td> <td>554,000</td> <td></td> <td>136,079</td> <td></td> <td>101,037</td> <td></td> <td>55,211</td> <td></td> <td>131,220</td> <td></td> <td>130,300</td> <td></td> <td>270,2</td>  |  |          | 241,000      |    | 554,000      |    | 136,079      |    | 101,037      |             | 55,211       |          | 131,220      |          | 130,300      |    | 270,2     |
| Investment income (loss)       1,216,492       1,187,392       844,490       1,641,714       2,091,576       972,640       (193,672)       1         Other revenues       201,000       97,558       411,002       195,370       2,200,704       1,557,015       1,347,592         Permanent fund contributions       3,995       -       -       266,937       2,281       -         Transfers, net       611,970       614,496       733,044       760,861       891,351       904,568       914,135         Total governmental activities       -       -       (1,572,619)       -       -       -       -         Susiness-type activities:       -       -       (1,572,619)       -<  |  |          |              |    |              |    |              |    |              |             |              |          |              |          |              |    |           |
| Other revenues         201,000         97,558         411,002         195,370         2,200,704         1,557,015         1,347,592           Parmanent fund contributions         3,995         -         -         -         -         266,937         2,281         -         -           Transfers, net         611,970         614,496         733,044         760,861         891,351         904,568         914,135           Total governmental activities         48,174,695         51,794,177         53,651,201         57,754,549         63,548,937         65,234,576         68,202,494         68           Business-type activities:         - </td <td></td> <td>2,126,2</td>  |  |          |              |    |              |    |              |    |              |             |              |          |              |          |              |    | 2,126,2   |
| Permanent fund contributions         3,995         -         -         -         266,937         2,281         -         -           Transfers, net<br>coss on disposal of capital assets         611,970         614,496         733,044         760,861         891,351         904,668         914,135           Total governmental activities         48,174,695         51,794,177         53,651,201         57,754,549         63,548,937         65,234,576         68,202,494         68           Susiness-type activities:         Investment income         233,889         92,033         64,803         400,787         579,360         363,795         118,477           Other revenues         -         <   |  |          |              |    |              |    |              |    |              |             |              |          |              |          |              |    | 1,084,2   |
| Transfers, net       611,970       614,496       733,044       760,861       891,351       904,568       914,135         Loss on disposal of capital assets       -       -       (1,572,619)       -  |  |          |              |    | 97,558       |    | 411,002      |    | 195,370      |             |              |          |              |          | 1,347,592    |    | 476,8     |
| Loss on disposal of capital assets       (1,572,619)       -   |  |          |              |    | -            |    | -            |    | -            |             |              |          |              |          | -            |    | 3,0       |
| Total governmental activities         48,174,695         51,794,177         53,651,201         57,754,549         63,548,937         65,234,576         68,202,494         68           Business-type activities:         Investment income         233,889         92,033         64,803         400,787         579,360         363,795         118,477           Other revenues         (611,970)         (614,496)         (733,044)         (760,861)         (891,351)         (904,568)         (914,135)           Total business-type activities         (378,081)         (522,463)         (668,241)         (360,074)         (311,991)         (540,773)         (795,658)           Total primary government         \$ 47,796,614         \$ 51,271,714         \$ 52,982,960         \$ 57,394,475         \$ 63,236,946         \$ 64,693,803         \$ 67,406,836         \$ 67           Change in Net Assets         Governmental activities         \$ 3,039,009         \$ 6,788,784         \$ 10,591,231         \$ 6,283,850         \$ 11,806,960         \$ 7,335,295         \$ 11,478,139         \$ 10           Business-type activities         \$ 3,039,009         \$ 6,788,784         \$ 10,591,231         \$ 6,283,850         \$ 11,806,960         \$ 7,335,295         \$ 11,478,139         \$ 10   |  |          | 611,970      |    | 614,496      |    |              |    | 760,861      |             | 891,351      |          | 904,568      |          | 914,135      |    | 927,6     |
| Business-type activities:       233,889       92,033       64,803       400,787       579,360       363,795       118,477         Other revenues       (611,970)       (614,496)       (733,044)       (760,861)       (891,351)       (904,568)       (914,135)         Total business-type activities       (378,081)       (522,463)       (668,241)       (360,074)       (311,991)       (540,773)       (795,658)         Total primary government       \$ 47,796,614       \$ 51,271,714       \$ 52,982,960       \$ 57,394,475       \$ 63,236,946       \$ 64,693,803       \$ 67,406,836       \$ 67         Change in Net Assets       Governmental activities       \$ 3,039,009       \$ 6,788,784       \$ 10,591,231       \$ 6,283,850       \$ 11,806,960       \$ 7,335,295       \$ 11,478,139       \$ 10         Business-type activities       \$ 2,547,790       1,458,719       1,538,407       1,451,454       1,820,222       2,700,664       898,166       4 00,787   |  |          | -            |    | -            |    |              |    | -            |             | -            |          | -            |          | -            |    |           |
| Investment income         233,889         92,033         64,803         400,787         579,360         363,795         118,477           Other revenues   | Fotal governmental activities          |          | 48,174,695   |    | 51,794,177   |    | 53,651,201   |    | 57,754,549   |             | 63,548,937   |          | 65,234,576   |          | 68,202,494   |    | 68,537,4  |
| Other revenues         (611,970)         (614,496)         (733,044)         (760,861)         (891,351)         (904,568)         (914,135)           Transfers, net         (378,081)         (522,463)         (668,241)         (360,074)         (311,991)         (540,773)         (795,658)         •           Total business-type activities         (377,96,614 \$ 51,271,714 \$ 52,982,960 \$ 57,394,475 \$ 63,236,946 \$ 64,693,803 \$ 67,406,836 \$ 67           Change in Net Assets         Governmental activities         \$ 3,039,009 \$ 6,788,784 \$ 10,591,231 \$ 6,283,850 \$ 11,806,960 \$ 7,335,295 \$ 11,478,139 \$ 10         10           Business-type activities         2,547,790 1,458,719 1,538,407 1,451,454 1,820,222 2,700,664 898,166 4         898,166 4  | Business-type activities:              |          |              |    |              |    |              |    |              |             |              |          |              |          |              |    |           |
| Other revenues         (611,970)         (614,496)         (733,044)         (760,861)         (891,351)         (904,568)         (914,135)           Total business-type activities         (378,081)         (522,463)         (668,241)         (360,074)         (311,991)         (540,773)         (795,658)         •           Total business-type activities         (379,0614         \$51,271,714         \$52,982,960         \$57,394,475         \$63,236,946         \$64,693,803         \$67,406,836         \$67           Change in Net Assets         Governmental activities         \$3,039,009         \$6,788,784         \$10,591,231         \$6,283,850         \$11,806,960         \$7,335,295         \$11,478,139         \$10           Business-type activities         2,547,790         1,458,719         1,538,407         1,451,454         1,820,222         2,700,664         898,166         40   |  |          | 233.889      |    | 92.033       |    | 64.803       |    | 400.787      |             | 579.360      |          | 363.795      |          | 118.477      |    | 65,       |
| Transfers, net         (611,970)         (614,496)         (733,044)         (760,861)         (891,351)         (904,568)         (914,135)           Total business-type activities         (378,081)         (522,463)         (668,241)         (360,074)         (311,991)         (540,773)         (795,658)           Total primary government         \$ 47,796,614         \$ 51,271,714         \$ 52,982,960         \$ 57,394,475         \$ 63,236,946         \$ 64,693,803         \$ 67,406,836         \$ 67           Change in Net Assets         Governmental activities         \$ 3,039,009         \$ 6,788,784         \$ 10,591,231         \$ 6,283,850         \$ 11,806,960         \$ 7,335,295         \$ 11,478,139         \$ 10           Business-type activities         \$ 2,547,790         1,458,719         1,538,407         1,451,454         1,820,222         2,700,664         898,166         4 088,166  |  |          |              |    |              |    |              |    |              |             | -            |          | -            |          |              |    | 2,        |
| Cotal business-type activities         (378,081)         (522,463)         (668,241)         (360,074)         (311,991)         (540,773)         (795,658)           Total primary government         \$ 47,796,614 \$ 51,271,714 \$ 52,982,960 \$ 57,394,475 \$ 63,236,946 \$ 64,693,803 \$ 67,406,836 \$ 67           Change in Net Assets         Governmental activities         \$ 3,039,009 \$ 6,788,784 \$ 10,591,231 \$ 6,283,850 \$ 11,806,960 \$ 7,335,295 \$ 11,478,139 \$ 10           Business-type activities         \$ 2,547,790 \$ 1,458,719 \$ 1,538,407 \$ 1,451,454 \$ 1,820,222 \$ 2,700,664 \$ 898,166 \$ 4  |  |          | (611 970)    |    | (614 496)    |    | (733 044)    |    | (760.861)    |             | (891 351)    |          | (904 568)    | 1        | (914 135)    |    | (927,0    |
| State         \$ 47,796,614         \$ 51,271,714         \$ 52,982,960         \$ 57,394,475         \$ 63,236,946         \$ 64,693,803         \$ 67,406,836         \$ 67           Change in Net Assets         Governmental activities         \$ 3,039,009         \$ 6,788,784         \$ 10,591,231         \$ 6,283,850         \$ 11,806,960         \$ 7,335,295         \$ 11,478,139         \$ 10           Business-type activities         2,547,790         1,458,719         1,538,407         1,451,454         1,820,222         2,700,664         898,166         4  |  |          |              |    |              |    |              |    |              |             |              |          |              | <u> </u> |              |    | (860.)    |
| Change in Net Assets         Source  |  | \$       |              | \$ |              | \$ |              |    |              |             |              | \$       |              | \$       |              | \$ | 67,677,   |
| Governmental activities         \$ 3,039,009         6,788,784         \$ 10,591,231         \$ 6,283,850         \$ 11,806,960         \$ 7,335,295         \$ 11,478,139         \$ 10           Business-type activities         2,547,790         1,458,719         1,538,407         1,451,454         1,820,222         2,700,664         898,166         4  |  |          |              | -  |              |    |              | -  |              | -           |              | <u> </u> |              |          |              |    |           |
| Business-type activities 2,547,790 1,458,719 1,538,407 1,451,454 1,820,222 2,700,664 898,166 4   |  | ¢        | 3 030 000    | ¢  | 6 788 784    | ¢  | 10 501 221   | ¢  | 6 283 850    | ¢           | 11 806 060   | ¢        | 7 335 205    | ¢        | 11 478 130   | ¢  | 10,525,8  |
| 2,077,700 1,700,710 1,000,407 1,401,404 1,020,222 2,700,004 090,100 4  |  | Ψ        |              | Ψ  |              | Ψ  |              | Ψ  |              | Ψ           |              | Ψ        |              | Ψ        | , .,         | Ψ  | 4.327.2   |
|  |  | ¢        |              | ¢  |              | ¢  |              | ¢  |              | ¢           |              | ¢        |              | ~        |              | ~  | 4,327,2   |

(1) The City will continue to annually report information until this schedule includes 10 fiscal years. 115

### Fund Balances, Governmental Funds

Last Ten Fiscal Years

(modified accrual basis of accounting)

|                                       | 2001                      | 2002                      | 2003                      | 2004                      | Fisca<br>2005             | l Year<br>2006            | 2007                      | 2008          | 2009                       | 2010                        |
|---------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------|----------------------------|-----------------------------|
| All governmental funds                |                           |                           |                           |                           |                           |                           |                           |               |                            |                             |
| Reserved for encumbrances             | \$ 3.952.627              | \$ 5,212,531              | \$ 3,227,551              | \$ 3,364,804              | \$ 3,520,771              | \$ 4,195,684              | \$ 4,547,358              | \$ 4,952,158  | \$ 5,710,359               | \$ 6,468,001                |
| Reserve for Inventory                 | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -             | 21,142                     | 21,287                      |
| Reserved for advances                 | 104,806                   | 96,611                    | 84,391                    | 74,191                    | 72,191                    | 65,300                    | 157,500                   | 156,000       | 95,000                     | 43,500                      |
| Reserve for perpetual permanent funds | -                         | -                         | 4,955,608                 | 4,969,372                 | 5,227,376                 | 1,319,555                 | 1,588,492                 | 1,588,492     | 1,588,492                  | 1,588,492                   |
| Total Reserved                        | 4,057,433                 | 5,309,142                 | 8,267,550                 | 8,408,367                 | 8,820,338                 | 5,580,539                 | 6,293,350                 | 6,696,650     | 7,414,993                  | 8,121,280                   |
| Designated Unreserved                 | 7,234,510                 | 7,928,790                 | 12,169,119                | 12,663,496                | 12,849,182                | 13,124,996                | 13,366,904                | 16,070,029    | 16,509,100                 | 18,289,507                  |
| Undesignated                          | 11,274,826                | 5,717,667                 | 37,736,846                | 20,079,059                | 17,424,803                | 24,309,266                | 26,950,676                | 31,555,100    | 33,020,510                 | 42,890,153                  |
| Total all governmental funds          | \$22,566,769              | \$ 18,955,599             | \$58,173,515              | \$41,150,922              | \$39,094,323              | \$43,014,801              | \$46,610,930              | \$ 54,321,779 | \$ 56,944,603              | \$ 69,300,940               |
|                                       |                           |                           |                           |                           |                           |                           |                           |               |                            |                             |
| General Fund                          |                           |                           |                           |                           |                           |                           |                           |               |                            |                             |
| Reserved for encumbrances             | \$ 3,952,627              | \$ 5,212,531              | \$ 3,227,551              | \$ 3,364,804              | \$ 3,520,771              | \$ 4,195,684              | \$ 4,547,358              | \$ 4,952,158  | \$ 5,710,359               | \$ 6,468,001                |
| Reserved for advances and loans(1)    | 104,806                   | 96,611                    | 84,391                    | 74,191                    | 72,191                    | 65,300                    | 157,500                   | 156,000       | 95,000                     | 43,500                      |
| Total Reserved                        | 4,057,433                 | 5,309,142                 | 3,311,942                 | 3,438,995                 | 3,592,962                 | 4,260,984                 | 4,704,858                 | 5,108,158     | 5,805,359                  | 6,511,501                   |
| Designated Unreserved                 | 7,219,992                 | 7,928,790                 | 12,169,119                | 12,663,496                | 12,849,182                | 13,124,996                | 13,366,904                | 16,070,029    | 16,509,100                 | 18,289,507                  |
| Undesignated<br>Total General Fund    | 4,952,900<br>\$16,230,325 | 5,455,337<br>\$18,693,269 | 5,083,848<br>\$20,564,909 | 5,955,115<br>\$22,057,606 | 6,426,404<br>\$22,868,548 | 6,953,751<br>\$24,339,731 | 7,330,854<br>\$25,402,616 | 7,756,054     | 9,875,900<br>\$ 32,190,359 | 10,069,956<br>\$ 34,870,964 |
| Total General Fund                    | \$10,230,325              | \$ 10,093,209             | \$20,304,909              | \$22,057,000              | φ22,000,040               | \$24,339,731              | \$25,402,010              | \$ 20,954,241 | \$ 52,190,559              | \$ 34,670,904               |
| All other governmental funds          |                           |                           |                           |                           |                           |                           |                           |               |                            |                             |
| Reserved for inventory                | \$-                       | \$ -                      | \$ -                      | \$-                       | \$ -                      | \$-                       | \$-                       | \$-           | \$ 21,142                  | \$ 21,287                   |
| Reserve for perpetual permanent funds | -                         | -                         | 4,955,608                 | 4,969,372                 | 5,227,376                 | 1,319,555                 | 1,588,492                 | 1,588,492     | 1,588,492                  | 1,588,492                   |
| Total Reserved                        | -                         | -                         | 4,955,608                 | 4,969,372                 | 5,227,376                 | 1,319,555                 | 1,588,492                 | 1,588,492     | 1,609,634                  | 1,609,779                   |
| Designated unreserved, reported in:   |                           |                           | ,,                        | ,,-                       | -, ,                      | ,,                        | ,, -                      | ,, -          | ,,                         | ,,                          |
| Special revenue funds                 | 14,518                    | -                         | -                         | -                         | -                         | -                         | -                         | -             | -                          | -                           |
| Undesignated, reported in:            |                           |                           |                           |                           |                           |                           |                           |               |                            |                             |
| Special revenue funds                 | 5,882,924                 | 5,574,289                 | 5,971,035                 | 5,717,056                 | 6,941,291                 | 6,893,059                 | 7,816,687                 | 8,440,924     | 9,301,673                  | 9,347,520                   |
| Capital projects funds                | 439,002                   | (5,311,959)               | 26,681,963                | 8,078,504                 | 3,595,443                 | 5,706,133                 | 6,608,544                 | 11,164,120    | 10,853,843                 | 20,179,357                  |
| Permanent funds                       | -                         | -                         | -                         | 328,384                   | 461,665                   | 4,756,323                 | 5,194,591                 | 4,194,002     | 2,989,094                  | 3,293,320                   |
| Total all other governmental funds    | \$ 6,336,444              | \$ 262,330                | \$37,608,606              | \$ 19,093,316             | \$ 16,225,775             | \$ 18,675,070             | \$21,208,314              | \$ 25,387,538 | \$ 24,754,244              | \$ 34,429,976               |

Notes:

(1) This reserve is for an advance to trustees of trusts to upgrades made to the north pier at Prescott Park and an advance to Portsmouth Housing Authority

#### Changes in Fund Balances, Governmental Funds

Last Ten Fiscal Years

(modified accrual basis of accounting)

|  |  |  |  |  | Fiscal Y   | (ea | ar   |   |   |   |   |     |  |
|--|--|--|--|--|--|-----|--|---|---|---|---|-----|--|
|  | 2001   | 2002   | 2003   | 2004   | 2005   |     | 2006   | 2007  | 2008  |   | 2009  |     | 2010   |
| Revenues   |  |  |  |  |  |     |  |   |   |   |   |     |  |
| Real estate taxes<br>Licenses and permits<br>Intergovernmental<br>Charges for service<br>Investment income | \$<br>40,953,500<br>3,781,607<br>8,178,061<br>6,681,716<br>871,880 | \$<br>45,336,014 \$<br>3,895,784<br>10,138,523<br>5,355,500<br>377,389 | 44,505,775<br>4,208,820<br>8,224,065<br>7,467,109<br>1,062,212 | \$<br>47,539,993 \$<br>4,505,334<br>12,072,213<br>8,418,131<br>1,007,708 | 50,667,672 \$<br>4,624,489<br>14,028,703<br>9,584,012<br>969,259 | 6   | 52,650,269 \$<br>4,568,619<br>9,535,360<br>10,036,818<br>1,457,220 | 55,227,095 \$<br>4,710,975<br>11,321,336<br>11,073,122<br>2,091,575 | 59,149,241<br>4,729,604<br>8,958,668<br>11,999,676<br>972,642 | 6 | 62,507,154 \$<br>4,736,101<br>12,406,095<br>11,770,319<br>(193,673) |     | 63,840,741<br>4,111,438<br>13,942,037<br>12,326,877<br>1,084,222 |
| Interest on taxes (1)<br>Fines and costs<br>Contributions<br>Other   | 519,815<br>-<br>1,308,937  | 255,095<br>751,342<br>73,758<br>2,001,733                              | 229,172<br>760,457<br>-<br>1,633,210                           | 564,925<br>768,507<br>-<br>427,534                                       | 165,131<br>984,797<br>1,281,741<br>579,262                       |     | 1,437,220<br>161,637<br>1,160,661<br>927,429<br>626,357            | 53,211<br>1,080,900<br>729,980<br>576,909                           | 972,042<br>131,228<br>924,357<br>139,248<br>568,229           |   | 136,306<br>970,280<br>50,283<br>594,945                             |     | 270,299<br>892,889<br>306,795<br>441,635                         |
| C  | <br>1,000,001  | 2,001,100  | 1,000,210  | 127,001  | 010,202  |     | 020,000  | 010,000   | 000,220   |   | 001,010   |     | ,  |
| Total revenues   | 62,295,516   | 68,185,138   | 68,090,820   | 75,304,345   | 82,885,066   |     | 81,124,370   | 86,865,103  | 87,572,893  |   | 92,977,810  | ę   | 97,216,933   |
| Expenditures   |  |  |  |  |  |     |  |   |   |   |   |     |  |
| General government<br>Public safety  | 7,441,909<br>9,496,262   | 6,783,144<br>11,726,479  | 5,042,774<br>11,770,837  | 7,300,212<br>12,483,635  | 6,010,165<br>12,993,008  |     | 5,913,667<br>14,230,126  | 6,337,794<br>14,799,315   | 6,729,085<br>15,260,082                                       |   | 6,989,766<br>15,368,533   |     | 7,227,725<br>15,980,896  |
| Education  | 27,740,810   | 30,121,469   | 30,438,638   | 31,656,913   | 34,017,131   |     | 35,555,097   | 36,095,015  | 37,735,944  |   | 39,733,580  |     | 40,600,275   |
| Public works<br>Health and human services  | 3,228,871  | 3,745,129  | 5,501,817<br>602,337   | 5,783,972<br>507,819   | 6,992,133<br>539,600   |     | 7,700,862<br>649,923   | 7,523,511<br>604,410  | 7,669,166<br>646,877  |   | 7,838,831<br>705,227  |     | 8,027,090<br>692,997   |
| Culture and recreation<br>Community development<br>Debt service  | 4,806,798<br>1,338,755   | 2,505,909<br>1,924,855   | 2,296,531<br>1,201,811   | 2,511,941<br>1,600,806   | 2,611,083<br>1,239,848   |     | 2,699,189<br>1,570,750   | 3,336,256<br>1,600,476  | 3,072,046<br>1,231,984  |   | 3,007,027<br>1,158,173  |     | 3,064,439<br>2,569,207   |
| Principal<br>Interest  | 2,967,905<br>844,962   | 2,860,342<br>711,689   | 1,918,387<br>1,585,638   | 4,727,294<br>2,225,192   | 4,532,905<br>2,094,637   |     | 4,259,905<br>2,157,922   | 4,897,905<br>2,162,752  | 5,127,905<br>2,284,850  |   | 5,682,906<br>2,420,957  |     | 6,107,905<br>2,397,714   |
| Capital outlay (2)<br>Intergovernmental  | 3,776,719<br>1,985,870   | 7,966,496<br>3,268,151   | 17,057,484<br>3,589,423  | 20,917,030<br>3,226,620  | 12,084,852<br>3,225,906  |     | 10,006,285<br>3,221,027  | 9,528,922<br>3,273,969  | 6,172,464<br>3,578,292  |   | 9,943,934<br>3,628,417  |     | 12,982,848<br>3,949,898  |
| Total expenditures   | <br>63,628,861   | <br>71,613,664   | 81,005,677   | 92,941,434   | 86,341,268   |     | 87,964,753   | 90,160,325  | 89,508,695  |   | 96,477,351  | 1(  | 03,600,994   |
| Excess of revenues   |  |  |  |  |  |     |  |   |   |   |   |     |  |
| Over(under) expenditures   | <br>(1,333,345)  | (3,428,526)  | (12,914,857)   | (17,637,089)   | (3,456,202)  |     | (6,840,383)  | (3,295,222)   | (1,935,802)   |   | (3,499,541)   |     | (6,384,061)  |
| Other Financing Sources (Uses)<br>Issuance of bonds/loans  | -  | -  | 46,640,000   | -  | 437,000  |     | 9,905,000  | 6,000,000   | 8,700,000   |   | 5.000.000   |     | 17.300.000   |
| Bond premium   | -  | -  | -  | -  | -  |     | 95,000   | -   | 42,083  |   | 208,230   |     | 512,701  |
| Transfers in   | 1,185,754  | 2,618,991  | 1,977,509  | 1,042,083  | 2,697,536  |     | 2,040,876  | 2,272,652   | 1,729,071   |   | 2,149,817   |     | 2,357,357  |
| Transfers out  | <br>(1,268,398)  | (2,701,635)  | (1,365,539)  | (427,587)  | (1,964,492)  |     | (1,280,015)  | (1,381,301)   | (824,503)   |   | (1,235,682)   |     | (1,429,660)  |
| Total governmental activities  | (82,644)   | (82,644)   | 47,251,970   | 614,496  | 1,170,044  |     | 10,760,861   | 6,891,351   | 9,646,651   |   | 6,122,365   |     | 18,740,398   |
| Net Change in fund balances  | \$<br>(1,415,989)  | \$<br>(3,511,170) \$   | 34,337,113   | \$<br>(17,022,593) \$  | (2,286,158) \$   | 5   | 3,920,478 \$   | 3,596,129 \$  | 7,710,849   | 5 | 2,622,824 \$  | ; . | 12,356,337   |
| Debt Service as a percentage of non-capitalized expenditures (3)   | 6.37%  | 5.61%  | 5.48%  | 9.65%  | 8.93%  |     | 8.23%  | 8.91%   | 8.97%   |   | 9.40%   |     | 9.59%  |

(1) Interest on taxes was classified with real estate taxes in 2001.

Beginning in Fiscal Year 2003 Special Revenue Funds include funds which were previously considered Trust Funds under the Pre GASB 34 reporting model.

In addition Permanent Funds were introduced which were reported as part of Fiduciary Funds prior to Fiscal Year 2003.

(2) Certain Capital expenditures from various functions have been capitalized on the Statement of net Assets.

(3) Capital Outlay Purchases from the Reconciliation of the Statement of Revenues Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities.

Combined Enterprise Fund Revenue, Expenses, and Changes in Fund Net Assets Last Ten Fiscal Years

|        |               |      |         | F  | Revenue    |                 |    |         |               |    |             |    |              |    |                | Expenses     |            |              | Increase<br>(Decrease) |                |
|--------|---------------|------|---------|----|------------|-----------------|----|---------|---------------|----|-------------|----|--------------|----|----------------|--------------|------------|--------------|------------------------|----------------|
| Fiscal | Charges for   | Lice | enses   |    |            |                 | Tr | ansfers |               | 0  | perations & |    |              | Lo | ss on disposal | Interest     | Transfers  |              | Total Net              | Total Net      |
| Year   | Services      | and  | Permits | De | partmental | Other           |    | In      | Total         | M  | aintenance  | D  | Depreciation | of | capital assets | Expense      | Out        | Total        | Assets                 | Assets         |
| 2010   | \$ 11,909,267 | \$   | 568,783 | \$ | 259,608    | \$<br>3,446,191 | \$ | -       | \$ 16,183,849 | \$ | 7,098,493   | \$ | 1,995,862    | \$ | -              | \$ 1,834,558 | \$ 927,697 | \$11,856,610 | \$ 4,327,239           | \$ 52,469,130  |
| 2009   | 10,227,288    |      | 585,696 |    | 230,464    | 1,839,607       |    | -       | 12,883,055    |    | 7,621,610   |    | 1,873,959    | \$ | -              | 1,575,185    | 914,135    | 11,984,889   | 898,166                | 48,141,891     |
| 2008   | 10,695,209    |      | 596,662 |    | 280,468    | 2,247,099       |    | -       | 13,819,438    |    | 7,318,994   |    | 1,764,697    | \$ | 34,585         | 1,095,930    | 904,568    | 11,118,774   | 2,700,664              | 47,243,725     |
| 2007   | 9,364,205     |      | 614,669 |    | 185,533    | 2,404,703       |    | -       | 12,569,110    |    | 7,061,767   |    | 1,582,347    | \$ | -              | 1,213,423    | 891,351    | 10,748,888   | 1,820,222              | 44,543,061     |
| 2006   | 9,360,367     |      | 560,220 |    | 228,798    | 2,693,021       |    | 82,644  | 12,925,050    |    | 7,175,517   |    | 1,726,034    | \$ | -              | 1,728,540    | 843,505    | 11,473,596   | 1,451,454              | 42,722,839     |
| 2005   | 8,697,265     |      | 475,729 |    | 319,687    | 2,315,412       |    | 82,644  | 11,890,737    |    | 6,585,635   |    | 1,778,086    | \$ | -              | 1,172,921    | 815,688    | 10,352,330   | 1,538,407              | 41,271,385     |
| 2004   | 7,637,961     |      | 448,389 |    | 273,529    | 2,085,423       |    | 82,644  | 10,527,946    |    | 5,271,279   |    | 1,675,342    | \$ | -              | 1,425,466    | 697,140    | 9,069,227    | 1,458,719              | 39,732,978     |
| 2003   | 7,991,788     |      | 498,888 |    | 116,595    | 3,210,007       |    | 112,044 | 11,929,322    |    | 5,853,393   |    | 1,606,413    | \$ | -              | 1,197,712    | 724,014    | 9,381,532    | 2,547,790              | 38,274,259     |
| 2002   | 8,865,399     |      | 562,372 |    | -          | 1,881,710       |    | 82,644  | 11,392,125    |    | 7,432,050   |    | 1,514,881    | \$ | -              | 1,147,878    | -          | 10,094,809   | 1,297,316              | 35,726,469 (1) |
| 2001   | 7,771,816     |      | 523,089 |    | -          | 2,037,303       |    | 82,644  | 10,414,852    |    | 6,110,016   |    | 1,739,246    | \$ | -              | 1,275,447    | -          | 9,124,709    | 1,290,143              | 17,544,147     |

Includes Water and Sewer Funds

# Water Fund Revenue, Expenses, and Changes in Fund Net Assets Last Ten Fiscal Years

| Last re | n Fiscal tears |             |              |           |           |             |              |              |                   |            |            |              | Increase    |                |
|---------|----------------|-------------|--------------|-----------|-----------|-------------|--------------|--------------|-------------------|------------|------------|--------------|-------------|----------------|
|         |                |             | Revenue      |           |           |             |              |              |                   | Expenses   |            |              | (Decrease)  |                |
| Fiscal  | Charges for    | Licenses    |              |           | Transfers |             | Operations & |              | Loss on disposal  | Interest   | Transfers  |              | Total Net   | Total Net      |
| Year    | Services       | and Permits | Departmental | Other     | In        | Total       | Maintenance  | Depreciation | of capital assets | Expense    | Out        | Total        | Assets      | Assets         |
| 0040    | ¢ 0.445.440    | ¢ 400.044   | ¢ 404.050 ¢  | 100 570   | ۴         | ¢ 0.054.450 | ¢ 0.407.047  | ¢ 000.004    | •                 | ¢ 000 400  | ¢ 470.004  | ¢ 5 000 700  | ¢ 4 007 000 | 6 00 404 004   |
| 2010    | \$ 6,115,419   |             |              | 123,570   | \$-       | + -,,       | \$ 3,127,917 | \$ 686,804   | \$-               | \$ 938,468 | \$ 470,604 | \$ 5,223,793 | 1 1- 1      | \$ 23,421,084  |
| 2009    | 4,759,495      | 448,697     | 158,447      | 98,454    | -         | 5,465,093   | 3,299,188    | 666,409      | -                 | 326,671    | 463,691    | 4,755,959    | 709,134     | 21,793,721     |
| 2008    | 4,422,348      | 472,406     | 192,368      | 87,433    | -         | 5,174,555   | 3,149,284    | 585,529      | -                 | 186,436    | 458,922    | 4,380,171    | 794,384     | 21,084,587     |
| 2007    | 3,707,528      | 496,764     | 79,939       | 171,834   | -         | 4,456,065   | 3,096,340    | 730,366      | -                 | 198,637    | 451,756    | 4,477,099    | (21,034)    | 20,290,203     |
| 2006    | 3,566,117      | 426,546     | 150,804      | 487,863   | 82,644    | 4,713,974   | 3,074,610    | 567,636      | -                 | 237,935    | 427,660    | 4,307,841    | 406,133     | 20,311,237     |
| 2005    | 3,310,175      | 385,408     | 202,064      | 61,500    | \$ 82,644 | 4,041,791   | 3,109,892    | 626,734      | -                 | 238,803    | 413,406    | 4,388,835    | (347,044)   | 19,905,104     |
| 2004    | 2,909,623      | 416,117     | 146,517      | 175,240   | 82,644    | 3,730,141   | 2,072,990    | 622,373      | -                 | 415,486    | 353,237    | 3,464,086    | 266,055     | 20,252,148     |
| 2003    | 2,957,698      | 463,984     | 116,595      | 1,220,417 | 112,044   | 4,870,738   | 2,959,056    | 591,820      | -                 | 92,613     | 381,219    | 4,024,708    | 846,030     | 19,986,093     |
| 2002    | 3,555,350      | 417,742     | -            | 107,902   | 82,644    | 4,163,638   | 4,030,385    | 468,135      | -                 | 105,239    | -          | 4,603,759    | (440,121)   | 19,140,063 (1) |
| 2001    | 3,119,444      | 324,739     | -            | 207,471   | 82,644    | 3,734,298   | 3,191,976    | 589,220      | -                 | 130,151    | -          | 3,911,347    | (177,049)   | 9,876,145      |

# Sewer Fund Revenue, Expenses, and Changes in Fund Net Assets Last Ten Fiscal Years

|        |              |             | Revenue      |           |           |   |    |            |              |                   | Expenses   |            |              | (Decrease)   |                |
|--------|--------------|-------------|--------------|-----------|-----------|---|----|------------|--------------|-------------------|------------|------------|--------------|--------------|----------------|
| Fiscal | Charges for  | Licenses    |              |           | Transfers |   | Op | erations & |              | Loss on disposal  | Interest   | Transfers  |              | Total Net    | Total Net      |
| Year   | Services     | and Permits | Departmental | Other     | In        | Total                                   | Ma | intenance  | Depreciation | of capital assets | Expense    | Out        | Total        | Assets       | Assets         |
| 2010   | \$ 5,793,848 |             |              | 3,322,621 | \$-       | + +,+++++++++++++++++++++++++++++++++++ | \$ | 3,970,576  | + .,,        | \$ -              | \$ 896,090 | \$ 457,093 | \$ 6,632,817 | \$ 2,699,876 | \$ 29,048,046  |
| 2009   | 5,467,793    | 136,999     | 72,017       | 1,741,153 | -         | 7,417,962                               |    | 4,322,422  | 1,207,550    | -                 | 1,248,514  | 450,444    | 7,228,930    | 189,032      | 26,348,170     |
| 2008   | 6,272,861    | 124,256     | 88,100       | 2,159,666 | -         | 8,644,883                               |    | 4,169,710  | 1,179,168    | 34,585            | 909,494    | 445,646    | 6,738,603    | 1,906,280    | 26,159,138     |
| 2007   | 5,656,677    | 117,905     | 105,594      | 2,232,869 | -         | 8,113,045                               |    | 3,965,427  | 851,981      | -                 | 1,014,786  | 439,595    | 6,271,789    | 1,841,256    | 24,252,858     |
| 2006   | 5,794,250    | 133,674     | 77,994       | 2,205,158 | -         | 8,211,076                               |    | 4,100,907  | 1,158,398    | -                 | 1,490,605  | 415,845    | 7,165,755    | 1,045,321    | 22,411,602     |
| 2005   | 5,387,090    | 90,321      | 117,623      | 2,253,912 | -         | 7,848,946                               |    | 3,475,743  | 1,151,352    | -                 | 934,118    | 402,282    | 5,963,495    | 1,885,451    | 21,366,281     |
| 2004   | 4,728,338    | 32,272      | 127,012      | 1,910,183 | -         | 6,797,805                               |    | 3,198,289  | 1,052,969    | -                 | 1,009,980  | 343,903    | 5,605,141    | 1,192,664    | 19,480,830     |
| 2003   | 5,034,090    | 34,904      | -            | 1,989,590 | -         | 7,058,584                               |    | 2,894,337  | 1,014,593    | -                 | 1,105,099  | 342,795    | 5,356,824    | 1,701,760    | 18,288,166     |
| 2002   | 5,310,049    | 144,630     | -            | 1,773,808 | -         | 7,228,487                               |    | 3,401,665  | 1,046,746    | -                 | 1,042,639  | -          | 5,491,050    | 1,737,437    | 16,586,406 (1) |
| 2001   | 4,652,372    | 198,350     | -            | 1,829,832 | -         | 6,680,554                               |    | 2,918,040  | 1,150,026    | -                 | 1,145,296  | -          | 5,213,362    | 1,467,192    | 7,668,002      |

Increase

Notes:

(1) Total Net Assets as restated for Fiscal Year ending June 30, 2002. Restatement resulting from adjustment of capital asset values and accumulated depreciation.

# General Government Tax Revenues by Source

Last Ten Fiscal Years

(modified accrual basis of accounting)

| Fiscal | Property      | ayment in     |    | x Interest | Tatal         |
|--------|---------------|---------------|----|------------|---------------|
| Year   | Taxes         | eu of Tax     | Õ. | Penalties  | Total         |
|        |               |               |    |            |               |
| 2010   | \$ 63,633,412 | \$<br>207,329 | \$ | 270,299    | \$ 64,111,040 |
| 2009   | 62,387,310    | 119,844       |    | 136,306    | 62,643,460    |
| 2008   | 59,000,841    | 148,400       |    | 131,228    | 59,280,469    |
| 2007   | 54,779,457    | 125,638       |    | 53,211     | 54,958,306    |
| 2006   | 52,650,269    | 170,640       |    | 161,637    | 52,982,546    |
| 2005   | 50,667,672    | 137,888       |    | 165,131    | 50,970,691    |
| 2004   | 47,539,993    | 169,138       |    | 179,572    | 47,888,703    |
| 2003   | 44,505,775    | 166,678       |    | 154,282    | 44,826,735    |
| 2002   | 45,336,014    | 153,527       |    | 256,103    | 45,745,644    |
| 2001   | 40,953,500    | 128,706       |    | 151,718    | 41,233,924    |

Data Source: Finance Department Records

#### Property Tax Levies and Collections Last Ten Fiscal Years

| Fiscal | Property Tax<br>Levied for | Collected v<br>Fiscal Year of |           |    | Balance at<br>cal Year End | Subsequent<br>Tax |    | lance at end<br>of Current | <br>Total Collection | ons to Date | Num     | nber of Pa | rcels    |
|--------|----------------------------|-------------------------------|-----------|----|----------------------------|-------------------|----|----------------------------|----------------------|-------------|---------|------------|----------|
| Year   | Fiscal Year                | Amount                        | % of Levy | of | Levy Year                  | Collections       | F  | Fiscal year                | Amount               | % of Levy   | in Levy | Liened     | % Liened |
| 2010   | \$ 64,141,858              | \$ 61,788,074                 | 96.3%     | \$ | 2,353,785                  | \$-               | \$ | 2,353,785                  | \$<br>61,788,074     | 96.3%       | 8,321   | 204        | 2.5%     |
| 2009   | 63,263,633                 | 61,011,224                    | 96.4%     |    | 2,252,409                  | 1,775,258         |    | 477,150                    | 62,786,483           | 99.2%       | 8,299   | 235        | 2.8%     |
| 2008   | 60,035,344                 | 57,924,795                    | 96.5%     |    | 2,110,549                  | 1,993,313         |    | 117,236                    | 59,918,108           | 99.8%       | 8,268   | 151        | 1.8%     |
| 2007   | 57,092,233                 | 55,280,205                    | 96.8%     |    | 1,812,027                  | 1,774,918         |    | 37,109                     | 57,055,123           | 99.9%       | 8,197   | 152        | 1.9%     |
| 2006   | 53,977,417                 | 52,373,485                    | 97.0%     |    | 1,603,932                  | 1,598,519         |    | 5,413                      | 53,972,004           | 100.0%      | 8,045   | 142        | 1.8%     |
| 2005   | 51,640,293                 | 50,077,434                    | 97.0%     |    | 1,562,859                  | 1,562,618         |    | 241                        | 51,640,052           | 100.0%      | 7,960   | 161        | 2.0%     |
| 2004   | 51,541,467                 | 50,314,750                    | 97.6%     |    | 1,226,717                  | 1,190,847         |    | 35,870                     | 51,505,597           | 99.9%       | 7,940   | 142        | 1.8%     |
| 2003   | 50,302,728                 | 48,698,632                    | 96.8%     |    | 1,604,096                  | 1,603,840         |    | 256                        | 50,302,472           | 100.0%      | 7,911   | 181        | 2.3%     |
| 2002   | 45,853,185                 | 43,860,459                    | 95.7%     |    | 1,992,726                  | 1,992,485         |    | 241                        | 45,852,944           | 100.0%      | 7,902   | 165        | 2.1%     |
| 2001   | 41,122,197                 | 39,878,435                    | 97.0%     |    | 1,243,762                  | 1,243,542         |    | 220                        | 41,121,977           | 100.0%      | 7,925   | 153        | 1.9%     |

Data Source:

Audited Internal Financial Statements, Property Tax Warrants and Reports of Tax Lien Executions

Tax liens are placed within 60 days after the end of the fiscal year.

Assessed and Estimated Full Value of Real Property Last Ten Fiscal Years

| Fiscal<br>Year |     | rent Use/<br>servation | Loc<br>Residential | al Assessed Value<br>Commercial/<br>Industrial | e (1)<br>Utilities | т  | otal Assessed<br>Value | Less<br>Exemptions<br>o Assessed<br>Value (1) | Total Taxable<br>Assessed<br>Value (1) | -  | Total Direct<br>Tax Rate per<br>\$1,000 of<br>ssessed Value | Estimated<br>Full Value (2) | Ratio of Total<br>Assessed<br>Value to<br>Total Estimated<br>Full Value |
|----------------|-----|------------------------|--------------------|--|--------------------|----|------------------------|---|--|----|---|-----------------------------|---|
| Tear           | COI | Servation              | Residential        | Industrial                                     | Ounties            |    | value                  | <br>value (1)                                 | value (1)                              | ~  | Sesseu value  |                             |   |
| 2010           | \$  | 76,300                 | \$ 2,192,502,720   | \$ 1,495,856,932                               | \$ 173,122,669     | \$ | 3,861,558,621          | \$<br>54,022,100                              | \$ 3,807,536,521                       | \$ | 16.05   | \$ 4,161,741,642            | 92.8%   |
| 2009           |     | 76,300                 | 2,107,371,800      | 1,552,244,510                                  | 173,183,053        |    | 3,832,875,663          | 51,835,700                                    | 3,781,039,963                          |    | 16.03   | 4,249,484,787               | 90.2%   |
| 2008           |     | 81,900                 | 2,045,544,400      | 1,564,037,390                                  | 173,251,525        |    | 3,782,915,215          | 51,929,800                                    | 3,730,985,415                          |    | 15.39   | 4,086,528,948               | 92.6%   |
| 2007           |     | 85,100                 | 2,010,192,200      | 1,583,554,480                                  | 133,068,802        |    | 3,726,900,582          | 46,428,001                                    | 3,680,472,581                          |    | 14.84   | 4,180,745,006               | 89.1%   |
| 2006           |     | 94,000                 | 1,744,275,200      | 1,283,814,060                                  | 121,374,938        |    | 3,149,558,198          | 43,147,001                                    | 3,106,411,197                          |    | 16.58   | 3,827,448,894               | 82.3%   |
| 2005           |     | 100,300                | 1,706,395,400      | 1,269,383,820                                  | 118,566,060        |    | 3,094,445,580          | 46,734,201                                    | 3,047,711,379                          |    | 16.13   | 3,496,007,232               | 88.5%   |
| 2004           |     | 101,800                | 1,733,846,500      | 1,140,404,260                                  | 122,549,718        |    | 2,996,902,278          | 46,391,301                                    | 2,950,510,977                          |    | 16.66   | 3,215,007,594               | 93.2%   |
| 2003           |     | 106,300                | 1,503,918,890      | 1,065,538,500                                  | 121,435,395        |    | 2,690,999,085          | 41,216,701                                    | 2,649,782,384                          |    | 17.93   | 2,906,798,356               | 92.6%   |
| 2002           |     | 76,584                 | 773,297,408        | 644,535,700                                    | 95,765,200         |    | 1,513,674,892          | 23,226,763                                    | 1,490,448,129                          |    | 28.99   | 2,956,059,309               | 51.2%   |
| 2001           |     | 129,265                | 770,996,511        | 626,192,719                                    | 95,849,300         |    | 1,493,167,795          | 18,135,466                                    | 1,475,032,329                          |    | 26.61   | 2,565,939,311               | 58.2%   |

Data Sources: (1) State MS-1 Report of Assessed Values (2) NH Department of Revenue Administration's annual Equalization Survey

### Principal Taxpayers Current Year and Nine Years Ago

| Taxpayer                         | Type of Business | FY 2010<br>Assessed<br>Value | Rank | Percentage of<br>Total Taxable<br>Assessed Value |      | FY 2001<br>Assessed<br>Value | Rank | Percentage<br>Total Taxabl<br>Assessed Val | le |
|----------------------------------|------------------|------------------------------|------|--|------|------------------------------|------|--|----|
| Public Service Co of NH          | Utility          | \$ 162,062,011               | 1    | 4.26%  | \$   | 71,865,700                   | 1    | 4.87%                                      | %  |
| HCA Health Services of NH Inc    | Hospital         | 48,266,300                   | 2    | 1.27%  |      | 33,712,000                   | 2    | 2.29%                                      |    |
| Liberty Mutual Insurance         | Office Building  | 39,410,400                   | 3    | 1.04%  |      | 24,339,700                   | 4    | 1.65%                                      |    |
| TGM Beechstone LLC               | Apartments       | 36,550,800                   | 4    | 0.96%  |      |                              |      |  |    |
| Harborside Assoc                 | Hotel            | 23,624,700                   | 5    | 0.62%  |      | 15,507,900                   | 5    | 1.05%                                      |    |
| DSQ Holding LLC                  | Retail           | 20,898,500                   | 6    | 0.55%  |      | 10,830,600                   | 8    | 0.73%                                      |    |
| Inishmaan Assoc LTD Partnership  | Apartments       | 20,450,800                   | 7    | 0.54%  |      |                              |      |  |    |
| Bromley Portsmouth LLC           | Retail           | 19,938,800                   | 8    | 0.52%  |      |                              |      |  |    |
| Harbour Place Group LLC          | Office Building  | 18,623,500                   | 9    | 0.49%  |      |                              |      |  |    |
| Bed Bath & Beyond Inc            | Retail           | 17,070,100                   | 10   | 0.45%  |      |                              |      |  |    |
| Maritime & Northest Pipeline     | Utility          |                              |      |  |      | 28,520,900                   | 3    | 1.93%                                      |    |
| US Property Investment           | Office Building  |                              |      |  |      | 13,839,700                   | 6    | 0.94%                                      |    |
| Northern Utilities               | Utility          |                              |      |  |      | 12,620,700                   | 7    | 0.86%                                      |    |
| Portsmouth Assocates LP          | Retail           |                              |      |  |      | 10,007,200                   | 9    | 0.68%                                      |    |
| Flatley Thomas                   | Office Park      |                              |      |  |      | 9,252,800                    | 10   |  |    |
| Total Principal Taxpayers        |                  | \$ 406,895,911               |      | 10.69%   | \$   | 230,497,200                  |      | 15.63%                                     | %  |
| Total Net Assessed Taxable Value |                  | \$ 3,807,536,521             |      |  | \$ 1 | 1,475,032,329                |      |  |    |

Data Source: City of Portsmouth Assessing Department

# Property Tax Rates per \$ 1,000 of Assessed Value Direct and Overlapping Governments Last Ten Fiscal Years

|                | <br>Cit    | ty Di | rect Ra        | tes |                   |    |                |                 |          | rlapping<br>Rate |             |    |                             |
|----------------|------------|-------|----------------|-----|-------------------|----|----------------|-----------------|----------|------------------|-------------|----|-----------------------------|
| Fiscal<br>Year | City       |       | .ocal<br>chool |     | State<br>hool (1) | -  | ſotal<br>chool | Total<br>Direct | <u> </u> | ounty            | <br>Total   | Fu | timated<br>II Value<br>Rate |
| 2010           | \$<br>8.01 | \$    | 5.72           | \$  | 2.32              | \$ | 8.04           | \$<br>16.05     | \$       | 1.04             | \$<br>17.09 | \$ | 15.54                       |
| 2009           | 8.14       |       | 5.49           |     | 2.40              |    | 7.89           | 16.03           |          | 0.95             | 16.98       |    | 15.01                       |
| 2008           | 7.55       |       | 5.50           |     | 2.34              |    | 7.84           | 15.39           |          | 0.95             | 16.34       |    | 14.82                       |
| 2007           | 7.27       |       | 5.16           |     | 2.41              |    | 7.57           | 14.84           |          | 0.88             | 15.72       |    | 13.76                       |
| 2006           | 8.13       |       | 5.48           |     | 2.97              |    | 8.45           | 16.58           |          | 1.02             | 17.60       |    | 14.19                       |
| 2005           | 7.71       |       | 5.22           |     | 3.20              |    | 8.42           | 16.13           |          | 1.04             | 17.17       |    | 14.86                       |
| 2004           | 7.69       |       | 3.99           |     | 4.98              |    | 8.97           | 16.66           |          | 1.08             | 17.74       |    | 16.09                       |
| 2003           | 7.55       |       | 4.73           |     | 5.65              |    | 10.38          | 17.93           |          | 1.34             | 19.27       |    | 17.30                       |
| 2002           | 11.98      |       | 7.85           |     | 9.16              |    | 17.01          | 28.99           |          | 2.34             | 31.33       |    | 15.50                       |
| 2001           | 11.09      |       | 7.46           |     | 8.06              |    | 15.52          | 26.61           |          | 1.56             | 28.17       |    | 15.89                       |

Data Source: NH State Department of Revenue Administration

Notes:

(1) The NH State Legislature revised Education funding in Fiscal Year 2000, establishing a State Education Property Tax. Although warranted by the state, the taxes are collected by the City and spent for local school purposes. This rate does not apply to utility assessments. Utilities are billed directly by the State of NH.

### Utility Fund Net Budget, Billable Volumes and Rates Last Ten Fiscal Years

| Fiscal | Amount to be Ra | aised by Rates (1) | Billable Volume Use | d for Setting Rates (2) | Rates              | s per HCF (4) | (5)       |
|--------|-----------------|--------------------|---------------------|-------------------------|--------------------|---------------|-----------|
| Year   | Water           | Sewer              | Water               | Sewer (3)               | <br>Water          | Sewer         | Combined  |
| 2010   | \$ 6,242,731    | \$ 6,116,404       | 1,691,523           | 1,121,714               | \$<br>3.30/3.90 \$ | 5.00/5.50 \$  | 8.30/8.90 |
| 2009   | 4,709,071       | 6,313,698          | 1,741,523           | 1,171,714               | 2.40/2.85          | 5.00/5.50     | 7.40/8.35 |
| 2008   | 3,627,389       | 6,119,175          | 1,724,280           | 1,171,714               | 1.90/2.20          | 4.89/5.33     | 6.79/7.53 |
| 2007   | 3,476,251       | 5,751,538          | 1,879,103           | 1,198,237               | 1.85               | 4.80          | 6.65      |
| 2006   | 3,046,701       | 5,467,684          | 1,824,372           | 1,163,337               | 1.67               | 4.70          | 6.37      |
| 2005   | 2,780,839       | 5,308,429          | 1,771,235           | 1,129,453               | 1.57               | 4.70          | 6.27      |
| 2004   | 2,705,502       | 5,120,090          | 1,745,485           | 1,113,063               | 1.55               | 4.70          | 6.25      |
| 2003   | 2,626,702       | 4,974,963          | 1,694,646           | 1,080,644               | 1.45               | 4.60          | 6.05      |
| 2002   | 2,394,759       | 4,821,677          | 1,651,558           | 1,083,523               | 1.45               | 4.60          | 6.05      |
| 2001   | 2,351,979       | 4,718,709          | 1,622,055           | 1,060,384               | 1.45               | 4.45          | 5.90      |

### Data Source:

City of Portsmouth Budget and Budget Resolutions

Notes:

(1) Amount to be raised by rate equals the net budget, i.e., appropriations less other revenue sources.

(2) Billable volume is the estimated billable water consumption in hundred cubic feet units (HCF).

(3) Sewer charges are based on the amount of water consumed.

(4) One hundred cubic feet (HCF) equals 748 gallons.

(5) FY08 implimentation of a 2 tier-inclining rate structure for both water and sewer.

First rate is for water comsumption of 10 units or less. Second rate for consumption over 10 units.

Portsmouth's Share of the Rockingham County Tax Apportionment Last Ten Fiscal Years (based on percentage of equalized value)

|             |   |   |  | Total Equalized Values                  | ;              |                | Apportion                  | ment of County Ta            | ix Levy                         |                                |
|-------------|---|---|--|---|----------------|----------------|----------------------------|------------------------------|---------------------------------|--------------------------------|
| Tax<br>Year | Portsmouth<br>Base Valuation<br>for Debt Limits | Add: Equalization<br>of PILOTS and RR Tax<br>Less: Equalization of<br>State Shared Revenues | Portsmouth<br>Total<br>Equalized Valuation   | Rockingham County                       | Portsmouth's % | Fiscal<br>Year | County<br>Tax Levy         | Portsmouth's Po<br>Share (1) | rtsmouth's Share F<br>\$ Change | Portsmouth's Share<br>% Change |
| 0000        | <b>.</b>  |   | <b>•</b> • • • • • • • • • • • • • • • • • • | <b>a</b> 44 000 400 070                 | 0.04040740/    | 0040           | <b>• • • • • • • • • •</b> | <b>*</b> • • • • • • • •     | 004 404                         | 0.0%                           |
| 2009        | \$ 4,112,257,420                                | • • • • •   | · / · / /-                                   | , | 9.9484274%     | 2010           | \$ 41,779,570              | 1 - ) ) 1                    | - , -                           | 8.9%                           |
| 2008        | 4,244,939,572                                   | 4,545,215   | 4,249,484,787                                | 44,948,403,778                          | 9.4541395%     | 2009           | 40,037,695                 | 3,628,417                    | 50,125                          | 1.4%                           |
| 2007        | 4,083,981,593                                   | 2,547,355   | 4,086,528,948                                | 45,092,725,896                          | 9.0625015%     | 2008           | 38,778,613                 | 3,578,292                    | 304,323                         | 9.3%                           |
| 2006        | 4,168,377,073                                   | 12,367,933  | 4,180,745,006                                | 45,307,514,659                          | 9.2274870%     | 2007           | 37,666,947                 | 3,273,969                    | 52,942                          | 1.6%                           |
| 2005        | 3,825,166,327                                   | 2,282,567   | 3,827,448,894                                | 44,034,708,049                          | 8.6918912%     | 2006           | 36,505,736                 | 3,221,027                    | (4,879)                         | -0.2%                          |
| 2004        | 3,493,582,911                                   | 2,424,321   | 3,496,007,232                                | 39,622,268,486                          | 8.8233394%     | 2005           | 35,935,492                 | 3,225,906                    | (714)                           | 0.0%                           |
| 2003        | 3,223,205,009                                   | (8,197,415)   | 3,215,007,594                                | 35,814,088,711                          | 8.9769354%     | 2004           | 34,925,107                 | 3,226,620                    | (362,803)                       | -10.1%                         |
| 2002*       | 2,919,654,029                                   | (12,855,673)  | 2,906,798,356                                | 31,959,784,591                          | 9.0951751%     | 2003           | 33,966,352                 | 3,589,423                    | 61,284                          | 1.7%                           |
| 2001        | 2,917,214,930                                   | 38.844.379  | 2,956,059,309                                | 27.972.890.878                          | 10.5675860%    | 2002           | 33,144,536                 | 3,528,139                    | 1,184,366                       | 50.5%                          |
| 2000        | 2,490,644,613                                   | 75,294,698  | 2,565,939,311                                | 24,105,313,223                          | 10.6447043%    | 2001           | 23,769,790                 | 2,343,773                    | 458,355                         | 24.3%                          |

Data Sources: NH Department of Revenue Administration Equalization Surveys County Tax Warrants Adopted Rockingham County Budgets

\*Revised due to court settlement

(1) Rockingham County uses the previous year's proportion percentage to calculate City's tax obligation.

Ratios of Long Term Debt Outstanding and Legal Debt Limits Last Ten Fiscal Years

|  |                    |          |                            |                         |       |                            |     | Fiscal                     | Yea | ar                         |     |                            |     |                            |     |                            |      |                            |
|--|--------------------|----------|----------------------------|-------------------------|-------|----------------------------|-----|----------------------------|-----|----------------------------|-----|----------------------------|-----|----------------------------|-----|----------------------------|------|----------------------------|
|  | 2001               |          | 2002                       | 2003                    |       | 2004                       |     | 2005                       |     | 2006                       |     | 2007                       |     | 2008                       |     | 2009                       |      | 2010                       |
| Issued Debt at June 30<br>City Depts.                | \$ 11,28           | 5.000 \$ | 9.210.000                  | \$ 16,295,0             | 00 \$ | 13,875,000                 | ¢   | 11,892,000                 | \$  | 19,650,000                 | ¢   | 22,865,000                 | \$  | 28,049,999                 | \$  | 29,529,999                 | \$   | 27.385.000                 |
| Landfill   |                    | 1,910 \$ | 3,652,005                  | 3,439,1                 |       | 3,226,194                  | φ   | 3,013,288                  | φ   | 2,800,384                  | φ   | 2,587,476                  | φ   | 2,374,572                  | φ   | 2,161.666                  | φ    | 1,948,760                  |
| School Dept.   |                    | -        |                            | 38,000,0                | 00    | 36,100,000                 |     | 34,200,000                 |     | 32,300,000                 |     | 30,400,000                 |     | 29,000,000                 |     | 27,050,000                 |      | 40,600,000                 |
| Total General Fund                                   | 15,149             | 9,910    | 12,862,005                 | 57,734,1                | 00    | 53,201,194                 |     | 49,105,288                 |     | 54,750,384                 |     | 55,852,476                 |     | 59,424,571                 |     | 58,741,665                 |      | 69,933,760                 |
| Water Fund   | 1,86               | 5.000    | 1,998,000                  | 1,513,6                 | 00    | 6,693,632                  |     | 5,911,104                  |     | 5,538,576                  |     | 5,211,048                  |     | 4,883,520                  |     | 22,455,992                 |      | 22,028,464                 |
| Sewer Fund   | 17,782             |          | 21,247,468                 | 19,534,4                |       | 17,821,430                 |     | 25,016,521                 |     | 22,868,597                 |     | 20,850,673                 |     | 18,832,750                 |     | 23,289,050                 |      | 20,814,451                 |
| Total Issued Debt at June 30                         | \$ 34,79           | 7,467 \$ | 36,107,473                 | \$ 78,782,1             | 50 \$ | 77,716,256                 | \$  | 80,032,913                 | \$  | 83,157,557                 | \$  | 81,914,197                 | \$  | 83,140,841                 | \$  | 104,486,707                | \$ · | 112,776,675                |
| Authorized Unissued Debt June 30                     |                    |          |                            |                         |       |                            |     |                            |     |                            |     |                            |     |                            |     |                            |      |                            |
| City Depts.  | \$ 4,650           | 0,000 \$ | 11,650,000                 | \$ 7,000,0              | 00 \$ | 7,000,000                  | \$  | 10,000,000                 | \$  | 17,038,000                 | \$  | 17,500,000                 | \$  | 27,500,000                 | \$  | 12,500,000                 | \$   | -                          |
| Landfill   | 4,64               |          | 4,641,897                  | 4,641,8                 | 97    | 4,641,897                  |     | 4,641,897                  |     | 4,641,897                  |     | 4,641,897                  |     | 4,641,897                  |     | 4,641,897                  |      | 4,641,897                  |
| School Dept.<br>Total General Fund                   | 38,000             |          | 38,000,000<br>54,291,897   | 11,641,8                | -     | - 11,641,897               |     | - 14,641,897               |     | 21,679,897                 |     | 500,000<br>22,641,897      |     | - 32,141,897               |     | - 17,141,897               |      | 22,500,000 27,141,897      |
|  | 47,23              | 1,037    | 34,231,037                 | 11,041,0                | 51    | 11,041,037                 |     | 14,041,037                 |     | 21,073,037                 |     | 22,041,037                 |     | 52,141,037                 |     | 17,141,037                 |      | 27,141,037                 |
| Water Fund   |                    | 0,000 \$ |                            |                         |       |                            | \$  | -                          | \$  | 12,087,440                 | \$  |                            | \$  |                            | \$  | 18,420,000                 | \$   | 18,475,000                 |
| Sewer Fund<br>Total Authorized Unissued Debt June 30 | 13,100<br>\$ 65,64 |          | 9,600,000                  | 32,100,0<br>\$ 49,603,8 |       | 32,100,000<br>43,741,897   | \$  | 22,500,000 37,141,897      | \$  | 23,215,054<br>56,982,391   | \$  | 23,201,890<br>57,263,787   | \$  | 23,201,890 66,763,787      | \$  | 19,970,992<br>55,532,889   | \$   | 19,066,245<br>64,683,142   |
| Total Authorized Onissued Debt Julie 30              | ə 00,04            | 1,097 ֆ  | 09,755,697                 | \$ 49,003,6             | 9/ Ş  | 43,741,097                 | ð   | 37,141,097                 | ð   | 50,962,591                 | þ   | 57,203,767                 | þ   | 00,703,707                 | þ   | 55,532,009                 | ð    | 04,003,142                 |
| Gross Debt June 30                                   |                    |          |                            |                         |       |                            |     |                            |     |                            |     |                            |     |                            |     |                            |      |                            |
| City Depts.<br>Coakley Landfill                      | \$ 15,93<br>8,50   | 5,000 \$ | 20,860,000<br>8,293,902    | \$ 23,295,0<br>8,080,9  |       | 20,875,000<br>7,868,091    | \$  | 21,892,000<br>7,655,185    | \$  | 36,688,000<br>7,442,281    | \$  | 40,365,000<br>7.229.373    | \$  | 55,549,999<br>7,016,469    | \$  | 42,029,999<br>6,803,563    | \$   | 27,385,000<br>6,590,657    |
| School Dept.   | 38,000             |          | 38,000,000                 | 38,000,0                |       | 36,100,000                 |     | 34,200,000                 |     | 32,300,000                 |     | 30,900,000                 |     | 29,000,000                 |     | 27,050,000                 |      | 63,100,000                 |
| Total General Fund                                   | 62,44              |          | 67,153,902                 | 69,375,9                |       | 64,843,091                 |     | 63,747,185                 |     | 76,430,281                 |     | 78,494,373                 |     | 91,566,468                 |     | 75,883,562                 |      | 97,075,657                 |
| Water Fund   | 7,11               | 5 000    | 7,860,000                  | 7,375,6                 | 00    | 6,693,632                  |     | 5,911,104                  |     | 17,626,016                 |     | 16,631,048                 |     | 16,303,520                 |     | 40,875,992                 |      | 40,503,464                 |
| Sewer Fund   | 30,882             |          | 30,847,468                 | 51,634,4                |       | 49,921,430                 |     | 47,516,521                 |     | 46,083,651                 |     | 44,052,563                 |     | 42,034,640                 |     | 43,260,042                 |      | 39,880,696                 |
| Total Gross Debt June 30                             | \$ 100,439         | 9,364 \$ | 105,861,370                | \$ 128,386,0            | 47 \$ | 121,458,153                | \$  | 117,174,810                | \$  | 140,139,948                | \$  | 139,177,984                | \$  | 149,904,628                | \$  | 160,019,596                | \$   | 177,459,817                |
|  |                    |          |                            |                         |       |                            |     |                            |     |                            |     |                            |     |                            |     |                            |      |                            |
| Base Value for Debt Limits (1)                       | \$ 2,490,644       | 4,613 \$ | 2,917,214,930              | \$ 2,919,654,0          | 29 \$ | 3,223,205,009              | \$3 | 3,493,582,911              | \$3 | 3,825,166,327              | \$4 | ,168,377,073               | \$4 | ,083,981,593               | \$4 | ,244,939,572               | \$4, | 112,257,420                |
| Legal Debt Limits (% of Base Value)                  |                    |          |                            |                         |       |                            |     |                            |     |                            |     |                            |     |                            |     |                            |      |                            |
| City - 3% (2)  | \$ 74,719          |          |                            |                         |       |                            | \$  | 104,807,487                | \$  | 114,754,990                | \$  | 125,051,312                | \$  | 122,519,448                |     |                            |      | 123,367,723                |
| School - 7% (2)                                      | 174,34             |          | 204,205,045                | 204,375,7               |       | 225,624,351                |     | 244,550,804                |     | 267,761,643                |     | 291,786,395                |     | 285,878,712                |     | 297,145,770                |      | 287,858,019                |
| Water - 10% (2)                                      | 249,064            | 1,461    | 291,721,493                | 291,965,4               | 03    | 322,320,501                |     | 349,358,291                |     | 382,516,633                |     | 416,837,707                |     | 408,398,159                |     | 424,493,957                | 4    | 411,225,742                |
|  |                    |          |                            |                         |       |                            |     |                            |     |                            |     |                            |     |                            |     |                            |      |                            |
| Debt Against Legal Debt Limits                       | 15.00              |          | ~~ ~~ ~~                   |                         | ~~    | ~~~~~~~~~                  |     |                            |     | ~~ ~~ ~~~                  |     |                            |     |                            |     |                            |      |                            |
| City Depts.<br>School Dept.                          | 15,93<br>38,00     |          | 20,860,000<br>38,000,000   | 23,295,0<br>38,000,0    |       | 20,875,000<br>36,100,000   |     | 21,892,000<br>34,200,000   |     | 36,688,000<br>32,300,000   |     | 40,365,000<br>30,900,000   |     | 55,549,999<br>29,000,000   |     | 42,029,999<br>27,050,000   |      | 27,385,000<br>63,100,000   |
| Water Fund   | 7,11               |          | 7,860,000                  | 7,375,6                 |       | 6,693,632                  |     | 5,911,104                  |     | 17,626,016                 |     | 16,631,048                 |     | 16,303,520                 |     | 40,875,992                 |      | 40,503,464                 |
| Exempt from Legal Debt Limits (3)                    | 39,389             |          | 39,141,370                 | 59,715,4                |       | 57,789,521                 |     | 55,171,706                 |     | 53,525,932                 |     | 51,281,936                 |     | 49,051,109                 |     | 50,063,605                 |      | 46,471,353                 |
| Total Debt at June 30                                | \$ 100,439         | 9,364 \$ | 105,861,370                | \$ 128,386,0            | 47 \$ | 121,458,153                | \$  | 117,174,810                | \$  | 140,139,948                | \$  | 139,177,984                | \$  | 149,904,628                | \$  | 160,019,596                | \$   | 177,459,817                |
|  |                    |          |                            |                         |       |                            |     |                            |     |                            |     |                            |     |                            |     |                            |      |                            |
| Unused Capacity of Legal Debt Limits                 |                    |          |                            |                         |       |                            |     |                            |     |                            |     |                            |     |                            |     |                            |      |                            |
| City Depts.  | \$ 58,78           |          |                            |                         |       |                            | \$  | 82,915,487                 | \$  | 78,066,990                 | \$  |                            | \$  | 66,969,449                 | \$  |                            | \$   | 95,982,723                 |
| School Dept.<br>Water Fund                           | 136,34<br>241,94   |          | 166,205,045<br>283,861,493 | 166,375,7<br>284,589,8  |       | 189,524,351<br>315,626,869 |     | 210,350,804<br>343,447,187 |     | 235,461,643<br>364,890,617 |     | 260,886,395<br>400,206,659 |     | 256,878,712<br>392,094,639 |     | 270,095,770<br>383,617,965 |      | 224,758,019<br>370,722,278 |
|  | 211,01             | ,        | 200,001,100                | 201,000,0               |       | 010,020,000                |     | 0.10, 111, 101             |     | 001,000,011                |     | 100,200,000                |     | 002,001,000                |     | 000,011,000                |      | 510,122,210                |
| % of Logal Dobt Limits Used                          |                    |          |                            |                         |       |                            |     |                            |     |                            |     |                            |     |                            |     |                            |      |                            |
| % of Legal Debt Limits Used<br>City Depts.           |                    | 21.3%    | 23.8%                      | 26.                     | 6%    | 21.6%                      |     | 20.9%                      |     | 32.0%                      |     | 32.3%                      |     | 45.3%                      |     | 33.0%                      |      | 22.2%                      |
| School Dept.   |                    | 21.8%    | 18.6%                      | 18.                     | 6%    | 16.0%                      |     | 14.0%                      |     | 12.1%                      |     | 10.6%                      |     | 10.1%                      |     | 9.1%                       |      | 21.9%                      |
| Water Fund   |                    | 2.9%     | 2.7%                       | 2.                      | 5%    | 2.1%                       |     | 1.7%                       |     | 4.6%                       |     | 4.0%                       |     | 4.0%                       |     | 9.6%                       |      | 9.8%                       |
| Data Source<br>Audited Financial Statements          |                    |          |                            |                         |       |                            |     |                            |     |                            |     |                            |     |                            |     |                            |      |                            |

Notes:

Base Value for Debt Limits computed by the NH Department of Revenue Administration
 Legal debt limit percentage rates set by NH State statute
 Debt exempt from Debt limits consists of Landfills and Sewer debt.

#### Ratios of Outstanding Debt by Debt Type Last Ten Fiscal Years

|                |                       |             |           |                             |    |             | G٥١ | vernmental A | ctiv              | ities - Genera                      | al O | bligation Deb                                 | t                      |     |        |
|----------------|-----------------------|-------------|-----------|-----------------------------|----|-------------|-----|--------------|-------------------|-------------------------------------|------|---|------------------------|-----|--------|
| Fiscal<br>Year | City Depts. Landfills |             | Landfilla | andfills School Dept. Total |    |             |     |              | Less State<br>Aid | Tax Supporte<br>Value<br>(net debt) |      | % of Net Debt<br>to Taxable<br>Assessed Value | Net Debt<br>per Capita |     |        |
| rear           | _                     | City Depts. |           | Landfills                   | 3  | chool Dept. |     | Total        |                   | Ald                                 |      | (net debt)                                    | Assessed value         | per | Capita |
| 2010           | \$                    | 27,385,000  | \$        | 1,948,760                   | \$ | 40,600,000  | \$  | 69,933,760   | \$                | 19,580,838                          | \$   | 50,352,922                                    | 1.32%                  | \$  | 2,436  |
| 2009           |                       | 29,529,999  |           | 2,161,666                   |    | 27,050,000  |     | 58,741,665   |                   | 14,623,743                          |      | 44,117,922                                    | 1.17%                  |     | 2,150  |
| 2008           |                       | 28,049,999  |           | 2,374,572                   |    | 29,000,000  |     | 59,424,571   |                   | 15,676,023                          |      | 43,748,548                                    | 1.17%                  |     | 2,123  |
| 2007           |                       | 22,865,000  |           | 2,587,476                   |    | 30,400,000  |     | 55,852,476   |                   | 16,728,303                          |      | 39,124,173                                    | 1.06%                  |     | 1,880  |
| 2006           |                       | 19,650,000  |           | 2,800,384                   |    | 32,300,000  |     | 54,750,384   |                   | 17,780,582                          |      | 36,969,802                                    | 1.19%                  |     | 1,761  |
| 2005           |                       | 11,892,000  |           | 3,013,288                   |    | 34,200,000  |     | 49,105,288   |                   | 18,832,862                          |      | 30,272,426                                    | 0.99%                  |     | 1,438  |
| 2004           |                       | 13,875,000  |           | 3,226,194                   |    | 36,100,000  |     | 53,201,194   |                   | 19,885,142                          |      | 33,316,052                                    | 1.13%                  |     | 1,583  |
| 2003           |                       | 16,295,000  |           | 3,439,100                   |    | 38,000,000  |     | 57,734,100   |                   | 612,982                             |      | 57,121,118                                    | 2.16%                  |     | 2,719  |
| 2002           |                       | 9,210,000   |           | 3,652,005                   |    | -           |     | 12,862,005   |                   | 649,039                             |      | 12,212,966                                    | 0.82%                  |     | 584    |
| 2001           |                       | 11,285,000  |           | 3,864,910                   |    | -           |     | 15,149,910   |                   | 685,097                             |      | 14,464,813                                    | 0.98%                  |     | 696    |

**Business-Type Activities - General Obligation Debt** % of Net Debt Fiscal less State Net Net Debt to Personal Year Water Fund Sewer Fund Total Sewer Aid Debt per capita (1) Income (2) 2010 \$ 22,028,464 \$ 20,814,451 \$ 42,842,915 \$ 5,307,287 \$ 37,535,628 \$ 1,816 3.9% 2009 22,455,992 23,289,050 45,745,042 6,544,265 39,200,777 1,910 4.2% 2008 4.883.520 18.832.750 23.716.270 7.840.329 15.875.941 770 1.7% 16,866,243 2007 5,211,048 20,850,673 26,061,721 9,195,478 810 1.8% 2.0% 2006 5,538,576 22,868,597 28,407,173 10,609,355 17,797,818 848 2005 5,911,104 25,016,521 30,927,625 8,448,531 22,479,094 1,068 2.5% 2004 6,693,632 17,821,430 24,515,062 9,816,428 14,698,634 698 1.7% 1.2% 2003 1,513,600 19,534,450 21,048,050 11,250,205 9,797,845 466 1.3% 2002 1,998,000 21,247,468 23,245,468 12,740,295 10,505,173 502 2001 1,865,000 17,782,557 19,647,557 14,286,339 5,361,218 258 0.7%

| Fiscal<br>Year | Total Debt<br>Primary<br>Government | Less<br>State Aid | Net Debt         | % of Net Debt<br>to Assessed<br>Value | <br>Debt<br>pita (1) | % of Net Debt<br>to Personal<br>Income (2) |
|----------------|-------------------------------------|-------------------|------------------|---------------------------------------|----------------------|--|
|                |                                     |                   |                  |                                       |                      |  |
| 2010           | \$ 112,776,675                      | \$ 24,888,125     | \$<br>87,888,550 | 2.3%                                  | \$<br>4,252          | 9.1%                                       |
| 2009           | 104,486,707                         | 21,168,008        | 83,318,699       | 2.2%                                  | 4,060                | 8.9%                                       |
| 2008           | 83,140,841                          | 23,516,352        | 59,624,489       | 1.6%                                  | 2,893                | 6.4%                                       |
| 2007           | 81,914,197                          | 25,923,781        | 55,990,416       | 1.5%                                  | 2,690                | 6.1%                                       |
| 2006           | 83,157,557                          | 28,389,937        | 54,767,620       | 1.8%                                  | 2,609                | 6.1%                                       |
| 2005           | 80,032,913                          | 27,281,393        | 52,751,520       | 1.7%                                  | 2,506                | 5.9%                                       |
| 2004           | 77,716,256                          | 29,701,570        | 48,014,686       | 1.6%                                  | 2,281                | 5.5%                                       |
| 2003           | 78,782,150                          | 11,863,187        | 66,918,963       | 2.5%                                  | 3,185                | 8.2%                                       |
| 2002           | 36,107,473                          | 13,389,334        | 22,718,139       | 1.5%                                  | 1,087                | 2.8%                                       |
| 2001           | 34,797,467                          | 14,971,436        | 19,826,031       | 1.3%                                  | 954                  | 2.5%                                       |

#### Data Source:

Finance Department Records

Notes:

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(1) Per capita ratios based on trended 2004 NH Office of State Planning population estimates

(2) Personal Income ratios based on trended 2000 US Census amounts.

# Direct and Overlapping Governmental Activities Debt As of June 30, 2010

|                         | End of<br>Calendar Year | Net General<br>Obligation<br>Debt<br>Outstanding (1) | Percentage<br>Applicable to<br>Portsmouth (2) | Арр | Amount<br>blicable to<br>rtsmouth |
|-------------------------|-------------------------|--|---|-----|-----------------------------------|
| Rockingham County       | 2009                    | \$2,325,000  | 9.9484274%                                    | \$  | 231,301                           |
|                         |                         |  | Subtotal, Overlapping Debt                    |     | 231,301                           |
| City of Portsmouth Dire | ect Debt                |  |   | 6   | 9,933,760                         |
| Total Direct Debt and   | Overlapping Debt        |  |   | \$7 | 0,165,061                         |

Data Sources:

- (1) Rockingham County Audited Financial Statements are for calendar year end, therefore, this amount is as of December 31, 2009.
- (2) NH Department of Revenue Administration. City of Portsmouth's equalized valuation as a percentage of the total equalized valuation of Rockingham County.

# **Demographic Statistics**

Last Ten Fiscal Years

|                |                |    |                     |                       | City       | (3)            | Unemployment R | ates (3) |  |
|----------------|----------------|----|---------------------|-----------------------|------------|----------------|----------------|----------|--|
| Fiscal<br>Year | Population (1) | -  | ersonal<br>come (2) | er Capita<br>come (2) | Unemployed | Labor<br>Force | State<br>of NH | US       |  |
| 2010           | 20,668         | \$ | 46,833              | \$<br>38,322          | 640        | 4.7%           | 5.9%           | 9.6%     |  |
| 2009           | 20,520         |    | 45,863              | 37,124                | 772        | 5.7%           | 5.2%           | 7.6%     |  |
| 2008           | 20,610         |    | 44,914              | 35,926                | 460        | 3.3%           | 3.6%           | 4.9%     |  |
| 2007           | 20,811         |    | 43,984              | 34,728                | 424        | 3.1%           | 3.7%           | 4.6%     |  |
| 2006           | 20,995         |    | 43,073              | 33,530                | 416        | 2.8%           | 3.4%           | 4.6%     |  |
| 2005           | 21,053         |    | 42,182              | 32,332                | 436        | 3.2%           | 3.6%           | 5.1%     |  |
| 2004           | 21,051         |    | 41,308              | 31,134                | 464        | 3.4%           | 3.9%           | 5.5%     |  |
| 2003           | 21,008         |    | 38,992              | 29,936                | 535        | 4.0%           | 4.4%           | 6.0%     |  |
| 2002           | 20,906         |    | 38,980              | 28,738                | 545        | 4.2%           | 3.8%           | 5.5%     |  |
| 2001           | 20,784         |    | 38,765              | 27,540                | 397        | 3.1%           | 2.8%           | 4.0%     |  |

Data Sources:

- (1) NH Office of Energy and Planning population estimates
- (2) Trended amounts based on 1997-2005 US Dept. of Commerce, Bureau of Economic Analysis information for Rockingham County.
- (3) NH Employment Security ELMI Data as of June 30.

# Principal Employers

**Current Year and Nine Years Ago** 

|  |                        |                        | 2010 |   |                        | 2001 |   |
|--|------------------------|------------------------|------|---|------------------------|------|---|
| Employer                                   | Type of Business       | Number of<br>Employees | Rank | Percentage of<br>Total City<br>Employment | Number of<br>Employees | Rank | Percentage of<br>Total City<br>Employment |
| HCA Hospital                               | Hospital               | 1,100                  | 1    | 4.06 %                                    | 1,000                  | 2    | 3.55 %                                    |
| US Dept of State, National Passport Center | Passport services      | 901                    | 2    | 3.33                                      |                        |      |   |
| Liberty Mutual                             | Insurance              | 837                    | 3    | 3.09                                      | 1,800                  | 1    | 6.38                                      |
| City of Portsmouth (FTEs)                  | Municipal services     | 721                    | 4    | 2.66                                      |                        |      |   |
| US Dept of State National Visa Center      | Visa services          | 721                    | 4    | 2.66                                      |                        |      |   |
| Lonza Biologics                            | Biotechnology          | 575                    | 6    | 2.12                                      | 391                    | 4    | 1.39                                      |
| John Hancock                               | Finance                | 400                    | 7    | 1.48                                      |                        |      |   |
| Erie Scientific/Thermo Fisher              | Laboratory equipment   | 350                    | 8    | 1.29                                      | 350                    | 5    | 1.24                                      |
| Direct Capital                             | Commercial Leasing     | 326                    | 9    | 1.20                                      |                        |      |   |
| Bottomline technologies                    | Software               | 278                    | 10   | 1.03                                      | 210                    | 10   | 0.74                                      |
| Flextronics                                | Electronic manufacture |                        |      |   | 500                    | 3    | 1.77                                      |
| Aprisma                                    | Software               |                        |      |   | 350                    | 5    | 1.24                                      |
| Home Depot                                 | Retail                 |                        |      |   | 320                    | 7    | 1.13                                      |
| Shaw's Supermarkets                        | Supermarket            |                        |      |   | 320                    | 7    | 1.13                                      |
| National Sea Products                      | Processed seafood      |                        |      |   | 250                    | 9    | 0.89                                      |

| Total Principal Employers | 6,209  | 22.92 % | 5,491  | 19.47 % |
|---------------------------|--------|---------|--------|---------|
| Total City Employment (1) | 27,086 |         | 28,204 |         |

Data Source:

NH Employment Security-NH Community Profiles

#### Notes

(1) NH Economic and Labor Market Information Bureau - Employment and Wages Covered (QCEW) calendar year annual average ending during fiscal year.

#### Operating Indicators by Function Last Ten Fiscal Years

|   |              |              |              |              | Fiscal Y     | ear          |              |              |              |              |
|---|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Function (1)                                    | 2001         | 2002         | 2003         | 2004         | 2005         | 2006         | 2007         | 2008         | 2009         | 2010         |
| General Government                              |              |              |              |              |              |              |              |              |              |              |
| Taxable property parcels assessed               | 7,925        | 7,902        | 7,911        | 7,940        | 7,960        | 8,045        | 8,197        | 8,268        | 8,299        | 8,321        |
| Registered Voters                               | 20,458       | 12,480       | 13,365       | 14,197       | 16,140       | 16,269       | 16,618       | 17,461       | 19,188       | 17,945       |
| Votes Cast:                                     |              |              |              |              |              |              |              |              |              |              |
| Municipal Election                              |              | 4,024        |              | 4,272        |              | 4,078        |              | 4,142        |              | 3,904        |
| State Primary                                   | 3,185        |              | 3,941        |              | 2,786        |              |              |              | 2,009        |              |
| State General Election                          |              |              | 8,656        |              |              |              | 7,665        |              |              |              |
| Presidential Primary                            |              |              |              | 6,013        |              |              |              | 9,586        |              |              |
| Presidential General                            | 11,652       |              |              |              | 12,805       |              |              |              | 13,135       |              |
| Building Permits                                | 683          | 721          | 774          | 749          | 886          | 913          | 917          | 962          | 833          | 845          |
| Estimated construction value                    | \$58,048,620 | \$94,372,256 | \$68,026,294 | \$39,557,961 | \$83,882,786 | \$89,403,049 | \$64,100,000 | \$89,800,000 | \$69,142,992 | \$51,243,703 |
| Public Safety                                   |              |              |              |              |              |              |              |              |              |              |
| Police  |              |              |              |              |              |              |              |              |              |              |
| Service Calls                                   | 37,872       | 41,541       | 37,784       | 41,262       | 36,192       | 41,843       | 40,335       | 38,248       | 35,931       | 33,742       |
| Number of Arrests                               | 1,738        | 1,447        | 1,317        | 1,470        | 1,424        | 1,435        | 1,607        | 1,553        | 1,361        | 1,266        |
| Number of Traffic Violations                    |              |              |              |              |              |              |              |              |              |              |
| Warnings  | 2,778        | 2,406        | 1,921        | 2,946        | 2,964        | 5,223        | 4,415        | 5,639        | 4,683        | 2,490        |
| Citations                                       | 2,880        | 2,016        | 1,572        | 2,192        | 1,911        | 2,037        | 1,424        | 1,430        | 1,113        | 703          |
| Accidents                                       | 1,026        | 967          | 996          | 856          | 821          | 796          | 731          | 763          | 773          | 703          |
| DWI arrests                                     | 138          | 113          | 100          | 154          | 173          | 129          | 166          | 117          | 131          | 89           |
| Fire and EMS                                    |              |              |              |              |              |              |              |              |              |              |
| Fire Rescue                                     | 5,008        | 2,869        | 2,655        | 2,386        | 2,287        | 2,309        | 2,595        | 2,287        | 2,535        | 2,570        |
| Ambulance                                       | 2,277        | 2,611        | 2,490        | 2,379        | 2,443        | 2,295        | 2,332        | 2,338        | 2,447        | 2,562        |
| Education (2)                                   |              |              |              |              |              |              |              |              |              |              |
| High School Fall Enrollment                     | 1,067        | 1,066        | 1,038        | 1,113        | 1,134        | 1,078        | 1,091        | 1,073        | 1,052        | 1,072        |
| Public Works                                    |              |              |              |              |              |              |              |              |              |              |
| Parking Enforcement                             |              |              |              |              |              |              |              |              |              |              |
| Parking violations (Tickets written)            | 46,249       | 71,736       | 69,552       | 65,283       | 65,496       | 70,616       | 72,674       | 64,901       | 62,803       | 58,291       |
| Solid Waste Tonnage                             | 11,881       | 11,132       | 12,156       | 12,310       | 12,423       | 12,277       | 12,351       | 11,627       | 12,719       | 12,336       |
| Streets resurfaced (miles)                      | 4.02         | 6.57         | 4.03         | 2.08         | 3.57         | 3.58         | 5.45         | 3.77         | 4.20         | 2.80         |
| Human Services - General Assistance             |              |              |              |              |              |              |              |              |              |              |
| Number of applicants                            | 988          | 1,095        | 767          | 645          | 597          | 819          | 700          | 586          | 845          | 681          |
| Culture and Recreation                          |              |              |              |              |              |              |              |              |              |              |
| Public Library                                  |              |              |              |              |              |              |              |              |              |              |
| Items owned                                     | 127,541      | 125,836      | 126,918      | 123,935      | 126,371      | 126,973      | 147,242      | 133,687      | 143,545      | 146,663      |
| Circulation of materials                        | 340,532      | 356,528      | 351,854      | 349,943      | 344,514      | 349,290      | 375,196      | 443,371      | 484,735      | 488,630      |
| Annual visits                                   | 247,749      | 264,036      | 260,323      | 260,319      | 256,464      | 262,980      | 271,774      | 285,495      | 293,772      | 455,834      |
| Water System:                                   |              |              |              |              |              |              |              |              |              |              |
| Water main breaks                               | 63           | 51           | 41           | 27           | 29           | 29           | 38           | 26           | 32           | 41           |
| Daily average consumption (millions of gallons) | 4.5          | 4.4          | 4.3          | 5.0          | 4.3          | 4.9          | 4.6          | 4.7          | 4.4          | 4.4          |
| Peak daily consumption (millions of gallons)    | 6.7          | 6.8          | 6.6          | 6.7          | 6.4          | 6.6          | 7.3          | 5.7          | 5.3          | 5.0          |
| Sewage System:                                  |              |              |              |              |              |              |              |              |              |              |
| Daily average treatment (millions of gallons)   | 5.1          | 5.1          | 5.9          | 4.7          | 6.2          | 6.6          | 6.2          | 5.6          | 6.8          | 6.7          |

Data Source: (1) Various city departm

(1) Various city departments(2) NH Department of Education

### Capital Asset Statistics by Function Last Ten Fiscal Years

| Function  |       |       |       |       | Fiscal Y | ear   |       |       |       |       |  |  |  |  |  |  |  |  |
|---|-------|-------|-------|-------|----------|-------|-------|-------|-------|-------|--|--|--|--|--|--|--|--|
|   | 2001  | 2002  | 2003  | 2004  | 2005     | 2006  | 2007  | 2008  | 2009  | 2010  |  |  |  |  |  |  |  |  |
| Public Safety   |       |       |       |       |          |       |       |       |       |       |  |  |  |  |  |  |  |  |
| Police  |       |       |       |       |          |       |       |       |       |       |  |  |  |  |  |  |  |  |
| Number of stations  | 1     | 1     | 1     | 1     | 1        | 1     | 1     | 1     | 1     | 1     |  |  |  |  |  |  |  |  |
| Number of vehicles  | 31    | 29    | 29    | 29    | 30       | 31    | 31    | 30    | 30    | 30    |  |  |  |  |  |  |  |  |
| Fire and Rescue   |       |       |       |       |          |       |       |       |       |       |  |  |  |  |  |  |  |  |
| Number of stations  | 3     | 3     | 3     | 3     | 3        | 3     | 3     | 3     | 3     | 3     |  |  |  |  |  |  |  |  |
| Number of vehicles  | 20    | 20    | 19    | 19    | 19       | 18    | 18    | 19    | 19    | 19    |  |  |  |  |  |  |  |  |
| Education   |       |       |       |       |          |       |       |       |       |       |  |  |  |  |  |  |  |  |
| High School Buildings                                     | 1     | 1     | 1     | 1     | 1        | 1     | 1     | 1     | 1     | 1     |  |  |  |  |  |  |  |  |
| Middle School Buildings                                   | 1     | 1     | 1     | 1     | 1        | 1     | 1     | 1     | 1     | 1     |  |  |  |  |  |  |  |  |
| Elementary School Buildings                               | 3     | 3     | 3     | 3     | 3        | 3     | 3     | 3     | 3     | 3     |  |  |  |  |  |  |  |  |
| Public Works  |       |       |       |       |          |       |       |       |       |       |  |  |  |  |  |  |  |  |
| Miles of streets  | 104   | 104   | 104   | 104   | 104      | 104   | 104   | 104   | 104   | 105   |  |  |  |  |  |  |  |  |
| Number of street lights                                   | 1,699 | 1,699 | 1,699 | 1,758 | 1,758    | 1,758 | 1,758 | 1,758 | 1,758 | 1,705 |  |  |  |  |  |  |  |  |
| Number of bridges   | 16    | 16    | 16    | 16    | 16       | 16    | 16    | 16    | 16    | 15    |  |  |  |  |  |  |  |  |
| Culture and Recreation:                                   |       |       |       |       |          |       |       |       |       |       |  |  |  |  |  |  |  |  |
| Libraries   | 1     | 1     | 1     | 1     | 1        | 1     | 1     | 1     | 1     | 1     |  |  |  |  |  |  |  |  |
| Community centers   | 2     | 3     | 3     | 3     | 3        | 3     | 3     | 3     | 3     | 3     |  |  |  |  |  |  |  |  |
| Number of boat dock facilities                            | 2     | 2     | 2     | 2     | 2        | 2     | 2     | 2     | 2     | 2     |  |  |  |  |  |  |  |  |
| Swimming pools  | 2     | 3     | 3     | 3     | 3        | 3     | 3     | 3     | 3     | 3     |  |  |  |  |  |  |  |  |
| Tennis courts   | 15    | 15    | 15    | 10    | 10       | 10    | 10    | 10    | 10    | 10    |  |  |  |  |  |  |  |  |
| Water system:   |       |       |       |       |          |       |       |       |       |       |  |  |  |  |  |  |  |  |
| Miles of water mains                                      | 150   | 150   | 150   | 150   | 150      | 150   | 150   | 150   | 150   | 150   |  |  |  |  |  |  |  |  |
| Number of service connections                             | 7,809 | 7,744 | 7,744 | 7,804 | 7,882    | 7,891 | 7,856 | 7,887 | 7,888 | 7,915 |  |  |  |  |  |  |  |  |
| Storage capacity in gallons (millions of gallons)         | 8.6   | 8.6   | 9.6   | 9.6   | 9.6      | 9.6   | 9.6   | 9.5   | 9.5   | 9.5   |  |  |  |  |  |  |  |  |
| Maximum daily capacity of plant (millions of gallons)     | 4.2   | 4.2   | 4.2   | 4.2   | 4.2      | 4.2   | 4.2   | 4.2   | 4.2   | 4.2   |  |  |  |  |  |  |  |  |
| Number of fire hydrants                                   | 1,066 | 1,035 | 1,022 | 1,047 | 1,046    | 1,015 | 1,022 | 1,072 | 1,081 | 1,081 |  |  |  |  |  |  |  |  |
| Sewage System:  |       |       |       |       |          |       |       |       |       |       |  |  |  |  |  |  |  |  |
| Miles of sanitary sewers                                  | 100   | 100   | 100   | 100   | 100      | 100   | 107   | 107   | 107   | 107   |  |  |  |  |  |  |  |  |
| Number of treatment plants                                | 2     | 2     | 2     | 2     | 2        | 2     | 2     | 2     | 2     | 2     |  |  |  |  |  |  |  |  |
| Number of service connections                             | 6,018 | 6,030 | 6,030 | 6,067 | 6,153    | 6,204 | 6,247 | 6,252 | 6,284 | 6,293 |  |  |  |  |  |  |  |  |
| Maximum daily capacity of treatment (millions of gallons) | 24.0  | 24.0  | 24.0  | 24.0  | 24.0     | 24.0  | 24.0  | 24.0  | 24.0  | 24.0  |  |  |  |  |  |  |  |  |

Data Source: Various city departments

# City Government Employees by Function - Full Time Equivalents Last Ten Fiscal Years

| Function   |       |       |       |       | Fiscal |       |       |       |       |       |
|--|-------|-------|-------|-------|--------|-------|-------|-------|-------|-------|
|  | 2001  | 2002  | 2003  | 2004  | 2005   | 2006  | 2007  | 2008  | 2009  | 2010  |
| General Government   | 3.0   | 3.0   | 2.0   | 2.0   | 2.5    | 2.0   | 2.0   | 2.0   | 2.0   | 20    |
| Executive  |       |       |       | 2.0   |        |       |       |       |       | 2.0   |
| Finance  | 21.0  | 21.5  | 20.0  | 20.0  | 19.0   | 19.0  | 18.5  | 18.0  | 17.8  | 17.8  |
| Human Resources  | 3.5   | 3.0   | 3.0   | 3.0   | 3.0    | 3.0   | 3.0   | 3.0   | 3.0   | 3.0   |
| City Clerk   | 3.0   | 3.0   | 3.0   | 3.0   | 3.0    | 3.0   | 3.0   | 3.0   | 3.0   | 3.0   |
| Legal  | 5.5   | 3.5   | 3.5   | 4.5   | 4.5    | 5.5   | 5.5   | 5.5   | 6.0   | 6.0   |
| Planning   | 5.5   | 5.5   | 5.5   | 5.1   | 5.1    | 5.9   | 6.1   | 6.2   | 6.2   | 6.2   |
| Inspection   | 5.0   | 5.0   | 4.5   | 4.5   | 4.5    | 4.5   | 4.5   | 4.5   | 4.5   | 4.5   |
| Health   | 1.0   | 1.0   | 1.0   | 1.0   | 1.0    | 1.4   | 1.4   | 1.5   | 1.5   | 1.5   |
| otal General Government  | 47.5  | 45.5  | 42.5  | 43.1  | 42.6   | 44.3  | 44.0  | 43.6  | 44.0  | 44.0  |
| ublic Safety   |       |       |       |       |        |       |       |       |       |       |
| Police - Sworn Officers:   |       |       |       |       |        |       |       |       |       |       |
| General Fund Funded  | 61.7  | 61.3  | 62.7  | 64.0  | 64.3   | 64.6  | 64.6  | 63.6  | 65.1  | 64.1  |
| Grant Funded   | 7.3   | 7.7   | 6.3   | 5.0   | 4.7    | 4.4   | 4.4   | 4.4   | 2.9   | 2.9   |
| Dispatch   | 11.0  | 11.0  | 11.0  | 5.0   | 11.0   | 11.0  | 10.0  | 10.0  | 11.0  | 10.0  |
| Parking Enforcement (1)  | 1.0   | _     | -     | -     | -      | _     | -     | -     | -     | -     |
| Police - Non-sworn employees:  | 1.0   |       |       |       |        |       |       |       |       |       |
| General Fund Funded  | 12.5  | 13.0  | 11.8  | 12.2  | 10.3   | 9.8   | 11.2  | 12.2  | 12.4  | 10.4  |
| Grant Funded   | 1.5   | 1.5   | 1.2   | 0.8   | 0.8    | 0.8   | 0.9   | 0.9   | 0.6   | 0.6   |
|  | 95.0  | 94.5  | 93.0  | 87.0  |        | 90.6  | 91.0  | 91.0  | 92.0  |       |
| Total Police Department  | 95.0  | 94.5  | 93.0  | 67.0  | 91.1   | 90.6  | 91.0  | 91.0  | 92.0  | 88.0  |
| Fire and Rescue  | 57.0  | 60.0  | 60.0  | 59.0  | 59.0   | 59.0  | 59.0  | 60.0  | 61.0  | 61.0  |
| Fire Clerical  | 0.5   | 0.5   | 1.0   | 1.0   | 1.0    | 1.5   | 1.5   | 1.5   | 1.5   | 1.5   |
| otal Public Safety   | 152.0 | 154.5 | 153.0 | 146.0 | 150.1  | 149.6 | 151.5 | 152.5 | 154.5 | 150.5 |
| ducation   |       |       |       |       |        |       |       |       |       |       |
| Administrators   | 14.9  | 14.9  | 14.3  | 14.0  | 14.2   | 13.1  | 14.0  | 14.0  | 14.1  | 14.1  |
| Teachers   | 259.4 | 260.6 | 260.9 | 249.1 | 251.9  | 253.5 | 253.4 | 253.9 | 254.7 | 253.2 |
| Clerical   | 24.0  | 24.1  | 24.6  | 25.6  | 24.8   | 25.3  | 25.0  | 23.8  | 23.3  | 22.8  |
| Paraprofessional   | 41.7  | 41.5  | 41.1  | 38.3  | 47.6   | 46.5  | 41.4  | 41.4  | 49.1  | 46.5  |
| School custodians  | 21.5  | 21.5  | 21.5  | 22.2  | 23.3   | 24.3  | 24.3  | 24.3  | 24.3  | 24.3  |
| Security   | 1.0   | 1.0   | 1.0   | 1.0   | 2.0    | 2.0   | 1.0   | 1.0   | 1.0   | 1.0   |
| Technicians  | 6.3   | 4.5   | 5.4   | 5.4   | 6.7    | 8.5   | 7.0   | 7.0   | 6.9   | 6.9   |
| System maintenance   | 5.0   | 5.0   | 5.0   | 5.0   | 5.0    | 5.0   | 5.0   | 5.0   | 5.0   | 5.0   |
| otal Education   | 373.8 | 373.1 | 373.8 | 360.6 | 375.5  | 378.2 | 371.0 | 370.3 | 378.4 | 373.8 |
|  |       |       |       |       |        |       |       |       |       |       |
| Public Works   |       |       |       |       |        |       |       |       |       |       |
| General Fund functions   | 56.0  | 60.0  | 57.0  | 57.0  | 57.0   | 57.0  | 60.0  | 60.0  | 60.7  | 60.7  |
| Parking Fund (1)   | -     | 9.1   | 11.2  | 12.2  | 12.2   | 13.2  | 14.2  | 14.5  | 14.5  | 16.9  |
| Water  | 26.3  | 26.5  | 25.0  | 24.5  | 24.8   | 24.8  | 24.8  | 24.8  | 24.8  | 24.8  |
| Sewer  | 21.3  | 21.5  | 21.5  | 23.0  | 22.8   | 22.4  | 23.4  | 23.4  | 23.4  | 23.4  |
| otal Public Works  | 103.5 | 117.1 | 114.7 | 116.7 | 116.7  | 117.3 | 122.3 | 122.6 | 123.3 | 125.8 |
| Culture and Recreation   |       |       |       |       |        |       |       |       |       |       |
| Recreation   | 8.5   | 8.5   | 8.5   | 8.5   | 8.5    | 8.5   | 8.5   | 8.5   | 8.5   | 7.5   |
| Public Library   | 16.0  | 16.0  | 15.0  | 15.0  | 15.0   | 15.0  | 15.0  | 15.0  | 16.0  | 15.0  |
| otal Culture and Recreation  | 24.5  | 24.5  | 23.5  | 23.5  | 23.5   | 23.5  | 23.5  | 23.5  | 24.5  | 22.5  |
| luman Services   |       |       |       |       |        |       |       |       |       |       |
| Welfare  | 3.0   | 2.5   | 2.5   | 2.5   | 2.5    | 2.0   | 2.0   | 2.0   | 2.0   | 1.8   |
| otal Human Services  | 3.0   | 2.5   | 2.5   | 2.5   | 2.5    | 2.0   | 2.0   | 2.0   | 2.0   | 1.5   |
| Community Development  |       |       |       |       |        |       |       |       |       |       |
| Community Development  | 5.3   | 4.3   | 4.1   | 4.6   | 3.9    | 4.1   | 4.0   | 3.9   | 3.2   | 2.1   |
| UDAG   | 1.0   | 1.0   | 1.0   | 1.0   | 1.0    | 1.0   | 1.0   | 1.0   | 1.0   | 1.0   |
| otal Community Development   | 6.3   | 5.3   | 5.1   | 5.6   | 4.9    | 5.1   | 5.0   | 4.9   | 4.2   | 3.1   |
|  | 710.6 | 722.5 | 715.2 | 698.1 | 715.8  | 719.9 | 719.3 | 719.4 | 730.8 | 721.1 |
| Total Community Development<br>Total All Functions<br>Percent of Total |       |       |       |       |        |       |       |       |       |       |
| General Government   | 6.7%  | 6.3%  | 5.9%  | 6.2%  | 6.0%   | 6.2%  | 6.1%  | 6.1%  | 6.0%  | 6.    |
|  | 21.4% | 21.4% | 21.4% | 20.9% | 21.0%  | 20.8% |       | 21.2% | 21.1% |       |
| Public Safety  |       |       |       |       |        |       | 21.1% |       |       | 20.9  |
| Education  | 52.6% | 51.6% | 52.3% | 51.7% | 52.5%  | 52.5% | 51.6% | 51.5% | 51.8% | 51.8  |
| Public Works   | 14.6% | 16.2% | 16.0% | 16.7% | 16.3%  | 16.3% | 17.0% | 17.0% | 16.9% | 17.4  |
| Culture and Recreation   | 3.4%  | 3.4%  | 3.3%  | 3.4%  | 3.3%   | 3.3%  | 3.3%  | 3.3%  | 3.4%  | 3.1   |
| Human Services   | 0.4%  | 0.3%  | 0.3%  | 0.4%  | 0.3%   | 0.3%  | 0.3%  | 0.3%  | 0.3%  | 0.2   |
| Community Development  | 0.9%  | 0.7%  | 0.7%  | 0.8%  | 0.7%   | 0.7%  | 0.7%  | 0.7%  | 0.6%  | 0.49  |
|  |       |       |       |       |        |       |       |       |       |       |

Data Source: Budgeted Positions per City of Portsmouth Budget. (1) In FY02 Parking Enforcement transferred from the Police Department to Public Works.

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