

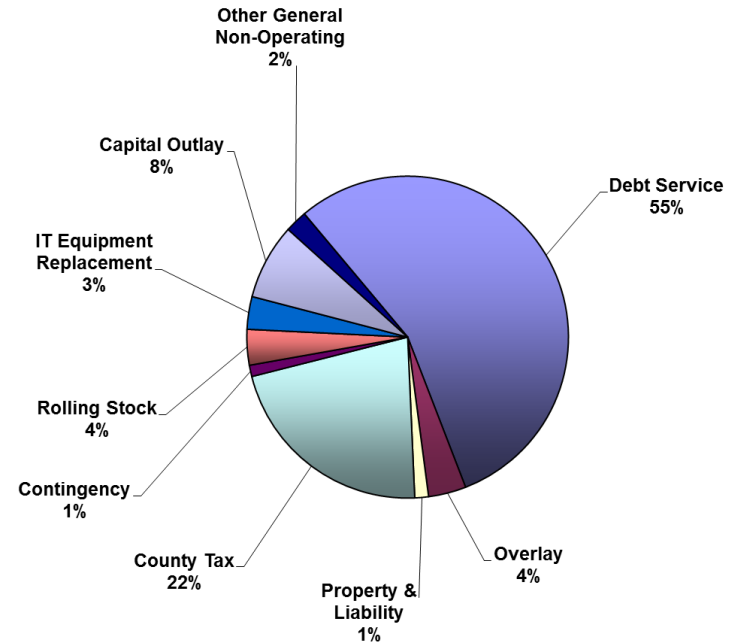
Recommended Reductions Operating and Non-Operating

- Operating Reduction
- Debt Service
- Capital Outlay
- Information Technology
Upgrades/Replacement
- Rolling Stock

OPERATING PROPOSED BUDGET

<i>PROPOSED FY19 BUDGET</i>	FY18 Budget	FY19 City Manager Recommended Budget	FY19 City Manager Recommended \$ Change	FY19 City Manager Recommended % Increase
General Government	18,833,111	19,445,179	612,068	3.25%
Police	10,925,161	11,280,229	355,068	3.25%
Fire	8,685,087	8,966,305	281,218	3.24%
School	46,573,529	48,086,136	1,512,607	3.25%
<i>Total Department</i>	\$85,016,888	\$87,777,849	2,760,961	3.25%
Organic Weed & Turf Mgmt		260,000	260,000	
Transfer to Indoor Pool	150,000	150,000	-	0.00%
Transfer to Prescott Park	30,479	60,000	29,521	96.86%
<i>Total Other Programs</i>	180,479	470,000	289,521	160.42%
TOTAL OPERATING	\$85,197,367	\$88,247,849	\$3,050,482	3.58%

Non-Operating Proposed Budget



<i>NON-OPERATING BUDGET</i>	FY18 BUDGET	\$\$\$ INCREASE	FY19 PROPOSED BUDGET	% Change
DEBT RELATED EXPENSES	275,000	(3,000)	272,000	-1.1%
DEBT SERVICE	13,085,154	1,213,758	14,298,912	9.3%
CONTINGENCY	250,000	50,000	300,000	20.0%
OVERLAY	950,000	50,000	1,000,000	5.3%
COUNTY	5,466,000	275,466	5,741,466	5.0%
PROPERTY & LIABILITY	363,376	-	363,376	0.0%
ROLLING STOCK	761,900	181,820	943,720	23.9%
IT EQUIPMENT REPLACEMENT	650,658	215,750	866,408	33.2%
USE OF BOND PREMIUM	1,269,148	(1,269,148)	-	-100.0%
OTHER NON-OPERATING	491,317	95,745	587,062	19.5%
CAPITAL OUTLAY	1,985,000	20,000	2,005,000	1.0%
TOTAL	\$25,547,553	\$830,391	\$26,377,944	3.25%

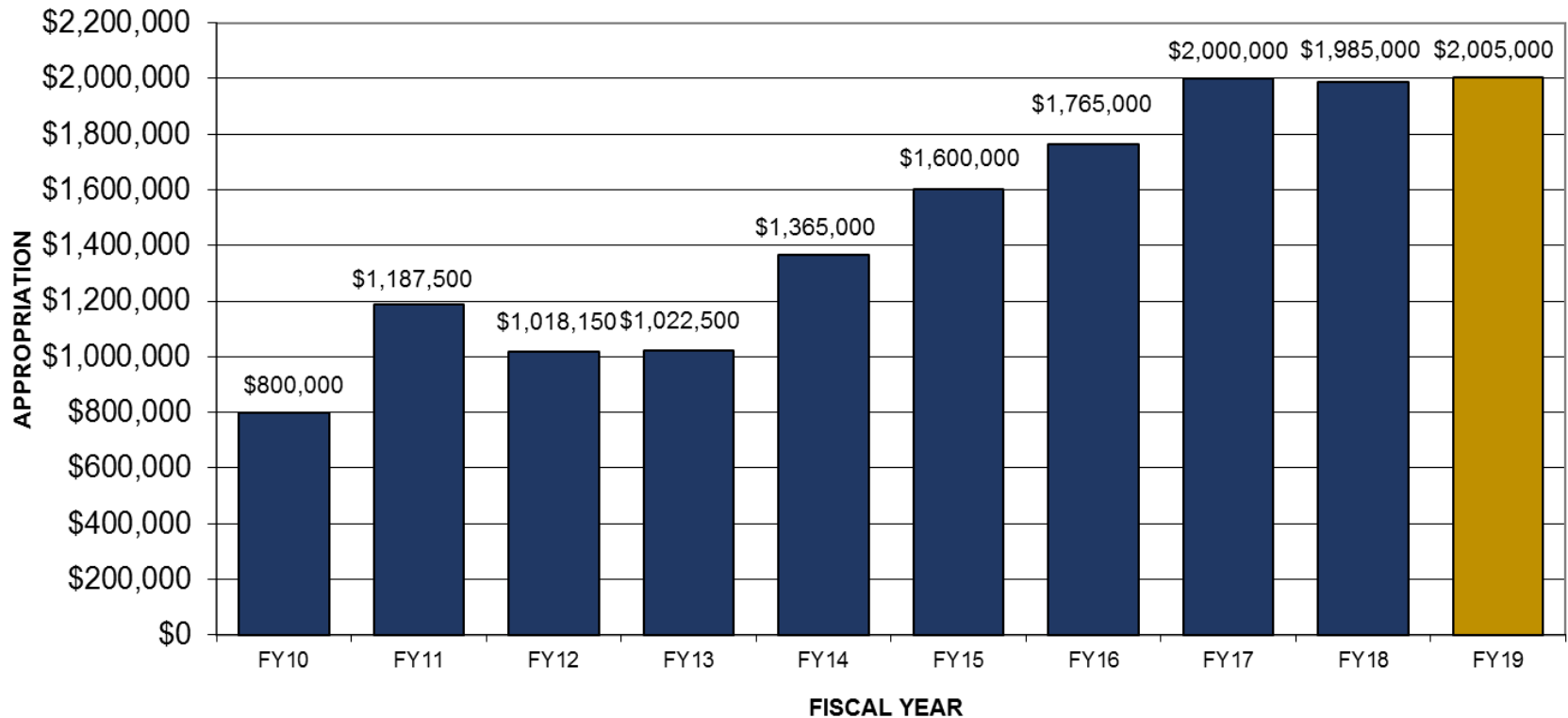
Debt Service

Recommended Reduction

	FY19 Original Proposed Budget	Recommended Reductions	Revised
Principal - Bonded Debt	9,202,905		9,202,905
Interest Bonded Debt	2,753,932		2,753,932
Projected New Bond Payments	2,342,075	(695,200)	1,646,875
	<hr/> \$14,298,912	<hr/> (\$695,200)	<hr/> \$13,603,712

Capital Outlay - \$2,005,000

Average expenditure for capital outlay over a 10-year period including the proposed FY19 budget is \$1,474,815



**Capital Improvements
Fiscal Year 2019
Taken from Capital Improvement Plan 2019-2024**

Budget Book PAGE		City Council Adopted 3/5/2018	Suggested Changes	New Balance
II- 21	VEHICLE REPLACEMENT - FIRE ENGINE REPAIR	\$60,000		\$60,000
II- 22	THERMAL IMAGING CAMERA	\$24,000		\$24,000
II- 23	FIRE PROTECTIVE EQUIPMENT REPLACEMENT	\$60,000		\$60,000
II- 24	POLICE GYM EQUIPMENT	\$20,000		\$20,000
II- 32	HISTORIC DOCUMENT STORAGE FACILITY	\$50,000		\$50,000
II- 33	HISTORIC DOCUMENT RESTORATION, PRESERVATION AND SCANNING	\$88,000		\$88,000
II- 34	CLIMATE RESILIENCE PLANNING	\$25,000		\$25,000
II- 35	LAND USE REGULATION REVISION	\$25,000		\$25,000
II- 36	NEW OUTDOOR RECREATION FIELDS	\$250,000	(250,000)	\$0
II- 37	EXSISTING OUTDOOR RECREATION FIELD IMPROVEMENTS	\$75,000		\$75,000
II- 39	VAUGHAN-WORTH-BRIDGE STRATEGIC VISION DEVELOPMENT	\$25,000		\$25,000
II- 40	PRESCOTT PARK: FACILITIES CAPITAL IMPROVEMENTS	\$50,000		\$50,000
II- 41	PANNAWAY MANOR GATEWAY PARK	\$50,000		\$50,000
II- 43	EMERGENCY RESPONSE SHELTER	\$50,000		\$50,000
II- 44	MCINTYRE FEDERAL OFFICE BUILDING-PLANNING AND IMPLEMENTATIO	\$50,000		\$50,000
II- 45	CITYWIDE TREE REPLACEMENT PROGRAM	\$20,000		\$20,000
II- 46	RECYCLING & SOLID WASTE TOTES	\$100,000	(50,000)	\$50,000
II- 47	RECYCLING & SOLID WASTE TRANSFER STATION	\$150,000	(50,000)	\$100,000
II- 50	CITY HALL COMPLEX ELECTRICAL UPGRADES	\$50,000		\$50,000
II- 51	CITYWIDE STORM DRAINAGE IMPROVEMENTS	\$200,000		\$200,000
II- 67	BICYCLE/PEDESTRIAN PLAN IMPLEMENTATION	\$30,000		\$30,000
II- 70	SPINNEY ROAD NEW SIDEWALK CONSTRUCTION	\$175,000		\$175,000
II- 71	ELWYN PARK SIDEWALKS PHASE I	\$20,000	(20,000)	\$0
II- 72	CITYWIDE TRAFFIC SIGNAL UPGRADE PROGRAM	\$100,000		\$100,000
II- 73	RUSSELL-MARKET INTERSECTION UPGRADES	\$200,000		\$200,000
II- 13	CAPITAL CONTINGENCY	\$58,000		\$58,000
TOTAL		\$2,005,000	(370,000)	\$1,635,000

Capital Outlay

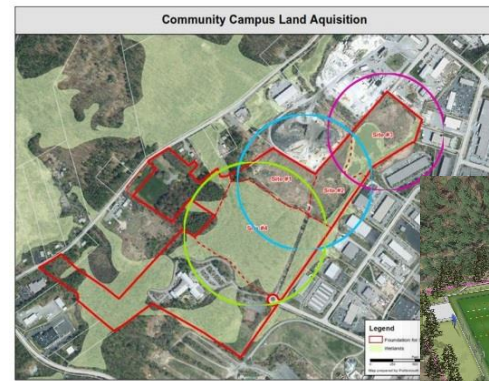
Recommended

Reduction

\$370,000

BI-12-CD-18: NEW OUTDOOR RECREATION FIELDS

Department	Community Development Department / Recreation Department
Project Location	100 Campus Drive/ 680 Peverly Hill Road
Project Type	Construction or expansion of a new public facility, street or utility
Commence FY	2019
Priority	A (needed within 0 to 3 years)
Impact on Operating Budget	Minimal (\$5,002 to \$50,000)



Evaluation Criteria	Satisfy
Identified in Planning Document or Study: Recreation Needs Study (2010) ; 2015 Recreation Field Report	Y
Improves Quality of Existing Services	Y
Provides Added Capacity to Existing Services	
Addresses Public Health or Safety Need	
Reduces Long-Term Operating Costs	
Alleviates Substandard Conditions or Deficiencies	
Provides Incentive to Economic Development	
Responds to Federal or State Requirement	
Eligible for Matching Funds with Limited Availability	

Description: There are two projects identified to add new facilities to the inventory of outdoor recreation fields: the Route 33 multi-purpose field and the creation of new fields at the newly acquired land on Campus Drive behind the Public Works facility. This project identifies funding, if necessary, to complete the construction of amenities for the new Route 33 field. In addition funding is identified for the design and eventual buildout of the multi-field complex at Campus Drive in out years.

Useful Website Links:

- [Recreation Department](#)
- [FY18-23 CIP page](#)

		FY19	FY20	FY21	FY22	FY23	FY24	Totals 19-24	6 PY's Funding	Totals
GF	5%	\$250,000						\$250,000	\$0	\$250,000
Fed/ State	0%							\$0	\$0	\$0
Bond/ Lease	82%					\$2,000,000		\$2,000,000	\$1,750,000	\$3,750,000
Peirce Trust	13%	\$600,000						\$600,000	\$0	\$600,000
Revenues	0%							\$0	\$0	\$0
PPP	0%							\$0	\$0	\$0
	Totals	\$850,000	\$0	\$0	\$0	\$2,000,000	\$0	\$2,850,000	\$1,750,000	\$4,600,000

BI-17-PW-33: RECYCLING & SOLID WASTE TOTES

Department	Public Works
Project Location	All Locations Serviced by DPW Curbside Collection
Project Type	Other (Explained Below)
Commence FY	2019
Priority	A (needed within 0 to 3 years)
Impact on Operating Budget	Negligible (<\$5,001)



Evaluation Criteria	Satisfy
Identified in Planning Document or Study	
Improves Quality of Existing Services	Y
Provides Added Capacity to Existing Services	Y
Addresses Public Health or Safety Need	Y
Reduces Long-Term Operating Costs	
Alleviates Substandard Conditions or Deficiencies	
Provides Incentive to Economic Development	
Responds to Federal or State Requirement	
Eligible for Matching Funds with Limited Availability	

Description: This project offers standard totes for recycling and solid waste to all residential households who receive Public Works curbside collection service. The wheeled totes will have a larger volume than existing recycling bins, and the attached lid will keep contents covered to promote sanitary storage.

Useful Website Links:

- [Public Works Homepage](#)
- [Solid Waste and Recycling Info](#)
 - [FY18-23 CIP page](#)

		FY19	FY20	FY21	FY22	FY23	FY24	Totals 19-24	6 PY's Funding	Totals
GF	100%	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000		\$500,000	\$0	\$500,000
Fed/ State	0%							\$0	\$0	\$0
Bond/ Lease	0%							\$0	\$0	\$0
Other	0%							\$0	\$0	\$0
Revenues	0%							\$0	\$0	\$0
PPP	0%							\$0	\$0	\$0
	Totals	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$0	\$500,000	\$0	\$500,000

BI-18-PW-34: RECYCLING & SOLID WASTE TRANSFER STATION

Department	Public Works
Project Location	To Be Determined
Project Type	Construction or Expansion of A Public Facility, Street or Utility
Commence FY	2019
Priority	A (needed within 0 to 3 years)
Impact on Operating Budget	Moderate (\$50,001 to \$100,000)



Evaluation Criteria	Satisfy
Identified in Planning Document or Study	
Improves Quality of Existing Services	Y
Provides Added Capacity to Serve Growth	Y
Addresses Public Health or Safety Need	
Reduces Long-Term Operating Costs	Y
Alleviates Substandard Conditions or Deficiencies	
Provides Incentive to Economic Development	
Responds to Federal or State Requirement	
Eligible for Matching Funds with Limited Availability	

Description: The purpose of this project is to design and build a new Recycling Center at the Department of Public Works. The new Recycling Transfer Center will improve safety and the experience of residents dropping material off, while adding infrastructure to consolidate recycling and solid waste for more efficient transport.

Useful Website Links:

- [Public Works Homepage](#)
- [Solid Waste and Recycling Info](#)
 - [FY18-23 CIP page](#)

		FY19	FY20	FY21	FY22	FY23	FY24	Totals 19-24	6 PY's Funding	Totals
GF	5%	\$150,000						\$150,000	\$0	\$150,000
Fed/ State	0%							\$0	\$0	\$0
Bond/ Lease	95%		\$2,750,000					\$2,750,000	\$0	\$2,750,000
Other	0%							\$0	\$0	\$0
Revenues	0%							\$0	\$0	\$0
PPP	0%							\$0	\$0	\$0
	Totals	\$150,000	\$2,750,000	\$0	\$0	\$0	\$0	\$2,900,000	\$0	\$2,900,000

TSM-17-PW-61: ELWYN PARK SIDEWALKS PHASE I

Department	Public Works
Project Location	Elwyn Park (McKinley Rd, Harding Rd, Van Buren Rd, Filmore Rd)
Project Type	Construction or expansion of public facility
Commence FY	2018
Priority	A (needed within 0 to 3 years)
Impact on Operating Budget	Negligible (<\$5,001)

Evaluation Criteria	Satisfy
Identified in Planning Document or Study – Bicycle and Pedestrian Plan 2014	Y
Improves Quality of Existing Services	Y
Provides Added Capacity to Existing Services	Y
Addresses Public Health or Safety Need	Y
Reduces Long-Term Operating Costs	
Alleviates Substandard Conditions or Deficiencies	Y
Provides Incentive to Economic Development	
Responds to Federal or State Requirement	
Eligible for Matching Funds with Limited Availability	



Description: This project will provide safe pedestrian connections throughout the Elwyn Park Neighborhood. These improvements will be implemented in phases. The first phase will include roads with immediate access to the Dondero School.

Useful Website Links:

- [Public Works Homepage](#)
- [FY18-23 CIP page](#)

		FY19	FY20	FY21	FY22	FY23	FY24	Totals 19-24	6 PY's Funding	Totals
GF	21%	\$20,000		\$78,000	\$150,000			\$248,000	\$20,000	\$268,000
Fed/ State	0%							\$0	\$0	\$0
Bond/ Lease	79%						\$980,000	\$980,000	\$0	\$980,000
Other	0%							\$0	\$0	\$0
Revenues	0%							\$0	\$0	\$0
PPP	0%							\$0	\$0	\$0
	Totals	\$20,000	\$0	\$78,000	\$150,000	\$0	\$980,000	\$1,228,000	\$20,000	\$1,248,000

Rolling Stock Recommended Reduction \$166,000

<u>FY19 Rolling Stock Requests:</u>		FY19 Original Proposed Budget	Recommended Reductions	Revised
Public Works	F550 4x4 1-ton Flat Bed Dump w/plow (Year 1 of 2 funding)	35,000		
	C8500 6 whl Dump w/plow, wing, & spreader	195,000		
	LET 2-52 Packer (Year 2 of 2 funding)	140,000		
	7400 Packer (Year 1 of 2 funding)	45,000		
	F250	40,000	(40,000)	
	Utility Tractor (Year 1 of 3 funding)	50,000		
	Misc Equipment	15,000		
	Total Public Works	520,000	(40,000)	480,000
Police	Explorer	35,000		
	Explorer	35,000		
	Pathfinder	41,000		
	Van	41,000		
	Fusion	41,000	(41,000)	
	Motorcycle	10,720		
	Total Police	203,720	(41,000)	162,720
Fire	Ambulance (Year 2 of 3 funding)	85,000		
	SUV C-3	50,000	(50,000)	
	Pumper E-6 (Bonding \$600,000)			
Total Fire	135,000	(50,000)	85,000	
School	Utility Tractor 3520 with attachments	70,000	(35,000)	
	Total School	70,000	(35,000)	35,000
Prescott Park	Riding Mower	15,000		
	Total Prescott Park	15,000	0	15,000
TOTAL GENERAL FUND		943,720	(166,000)	777,720

Information Technology

Recommended Reduction \$125,500

	FY19 Original Proposed Budget	Recommended Reductions	Revised
IT Upgrades/Replacements	Annual Requests		
Citywide	172,000		172,000
Public Works	57,000		57,000
Library	20,300		20,300
Police	393,258		393,258
Fire	38,350		38,350
School	60,000		60,000
Total Annual Requests	740,908	-	740,908
	Other Requests		
Fire-Incident Reporting and Data Mgmt System	25,500	(25,500)	-
Police-Records Mgmt-Computer Aided Dispatch System	100,000	(100,000)	-
Total Other IT Requests	125,500	(125,500)	-
Total IT Requests	866,408	(125,500)	740,908

Proposed
Reductions
for
Operating
and
Non-
Operating

OPERATING

Organic Weed and Turf Management (260,000)

TOTAL OPERATING REDUCTION (260,000)

NON-OPERATING

Debt Service - Issue Bonds next fiscal year (695,200)

Rolling Stock

DPW F250 (40,000)

Police Fusion (41,000)

School Utility Tractor (35,000)

Fire SUV C-3 (50,000)

(166,000)

Information Technology

Police Software (100,000)

Fire Software (25,500)

(125,500)

Capital Outlay

Various Items (370,000)

TOTAL NON-OPERATING REDUCTION (1,356,700)

TOTAL REDUCTION (\$1,616,700)

Estimated Tax Rate

FY18 Budget	<i>\$110,744,920</i>
FY18 Tax Rate	<i>\$15.38</i>

City Manager's Proposed Budget

	\$114,625,793
Net Increase	\$3,880,873
% Change	3.50%

Estimated Tax Rate

	\$16.26
Increase of FY18	\$0.88
% Change	5.73%

City Manager's Recommended Reductions of

	(\$1,616,700)
	113,009,093
	2,264,173
	2.04%

Estimated Tax Rate

	\$15.97
	\$0.59
	3.83%