Community Choice Aggregation Program

PRESENTED TO
Portsmouth, NH

DATE
November 4, 2026

PRESENTED BY

FREEDOM energy logistics™

Freedom Energy Overview



Founded in 2006

With over 20 years of industry expertise, our team offers a comprehensive portfolio of energy supply and renewable energy solutions.

Locations

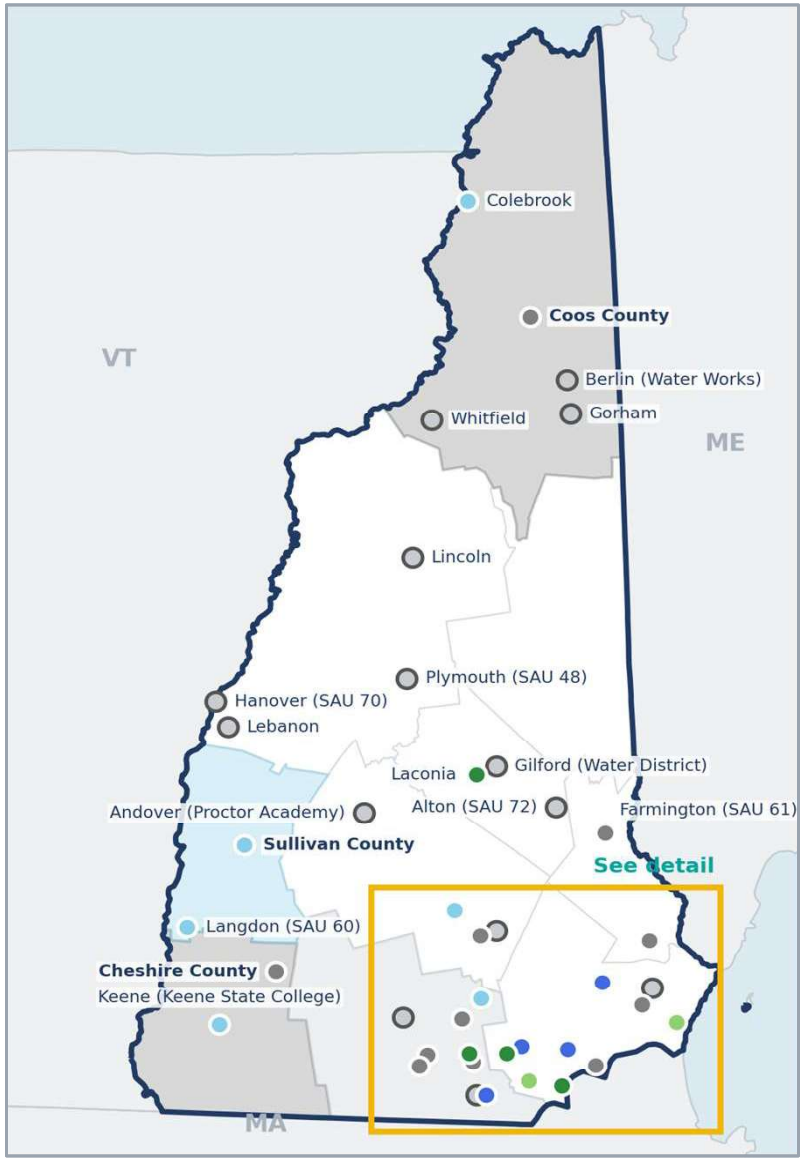
Headquartered in Auburn, NH, with an office in Westborough, MA, and a widespread network of remote professionals covering various territories.

Partnering with an Energy Advisory

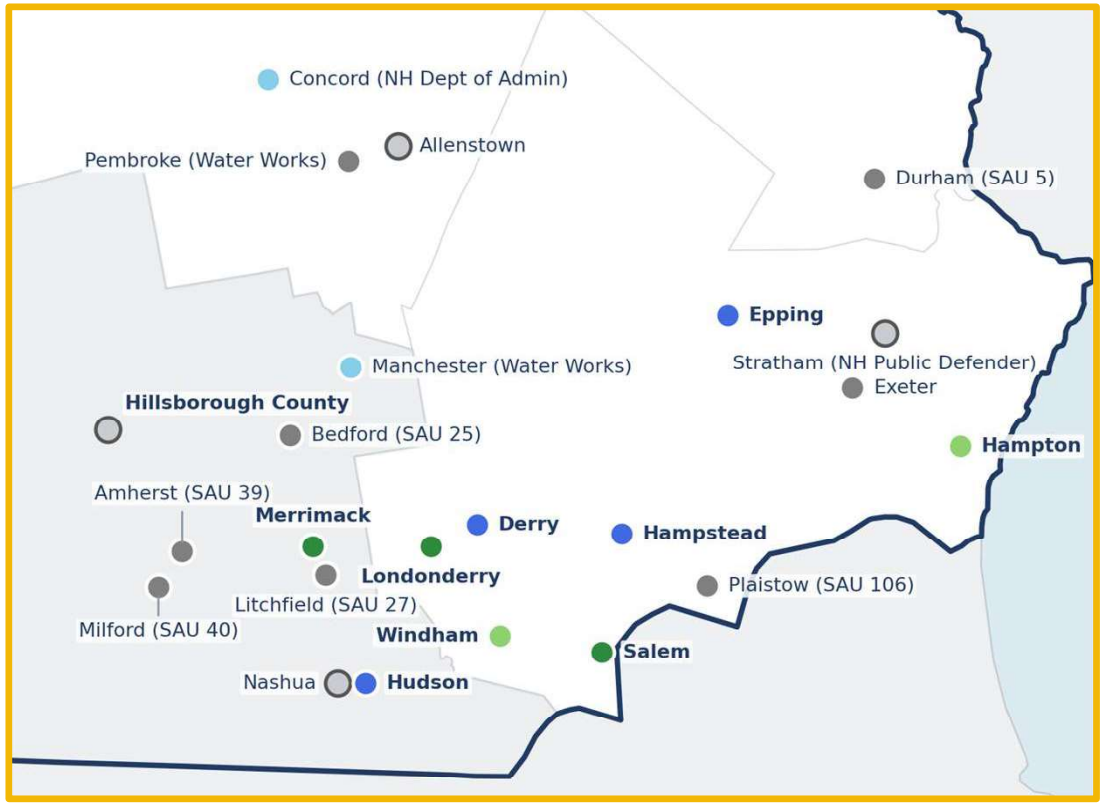
Working with an energy advisory provides valuable insights and guidance, helping you navigate the complex energy market to optimize your energy strategy.

Community Choice Aggregation

Freedom Energy Communities in New Hampshire



Southern NH Detail



- CCA + Municipal + GNM (4)
- CCA + Municipal (2)
- CCA Launching Soon (4)
- Municipal + GNM (11)
- Municipal (14)
- Group Net Metering (6)

Community Choice Aggregation

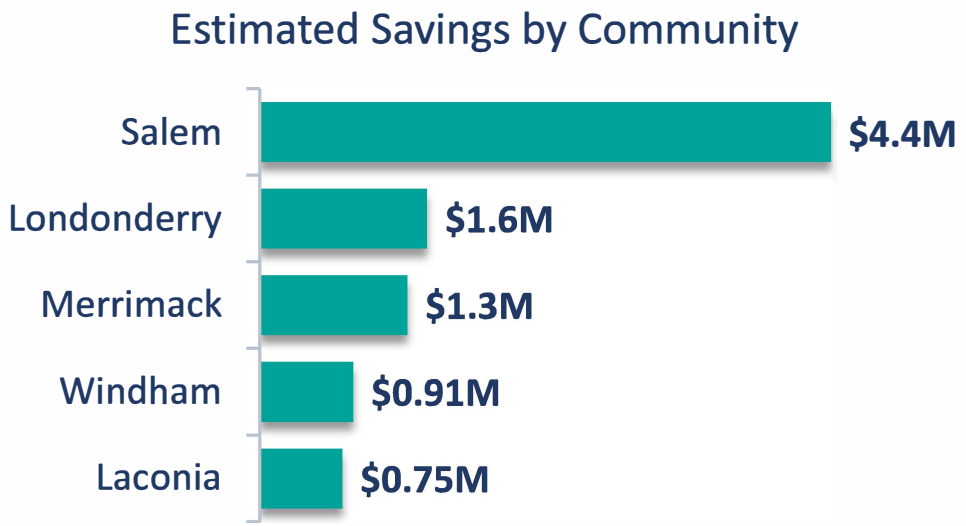
Freedom Energy CCA Results

COMBINED SAVINGS · NEW HAMPSHIRE COMMUNITIES

Over

$9.02M

estimated collective savings for residents of Salem, Londonderry, Merrimack, Windham & Laconia



Community	Launched	Savings Period	Est. Savings	CCA Rate	vs. Utility (Aug '26 – Jan '27)
Salem	Nov 2025	15 months	**$4.4M+**	**$0.1118**	**29.4% lower (Liberty)**
Londonderry	Apr 2026	9 months	**$1.6M+**	**$0.09573**	**31.7% lower (Eversource)**
Merrimack	Apr 2026	9 months	**$1.3M+**	**$0.09699**	**30.8% lower (Eversource)**
Windham	May 2026	8 months	**$910K+**	**$0.10406***	**25.7% (Eversource) / 34.3% (Liberty)**
Laconia	Apr 2026	9 months	**$750K+**	**$0.10286**	**26.6% lower (Eversource)**
Combined			**$9.02M+**		

*Total is the sum of each community's reported estimate: Salem (first 15 months), Londonderry, Merrimack & Laconia (7-month contracts), Windham (6-month contract). Utility comparison uses Aug 2026 – Jan 2027 default supply rates (Eversource $0.14009; Liberty $0.15835). *Windham rate includes an additional 5% voluntary REC. Estimated savings are based on forecasted usage and currently known rate differences. Actual results may vary and are not guaranteed.*

Community Choice Aggregation

Value Added Benefits with Freedom Energy

Our Management, Marketing & Operations teams handle every item

THE MANAGEMENT TEAM

- Assist in drafting the aggregation plan (with provided templates) and the warrant article for the City/Town vote (if necessary)
- Handle all PUC submission deadlines before and after launch
- Negotiate 3rd party supply contracts, run RFPs with 3-4 top suppliers in the country, and provide expert guidance
- Record an FAQ video to be shared on City/Town's website
- Speak at City/Town meetings and a Public Information Session before launch

THE MARKETING TEAM

- Opt out mailers
- Flyers for City/Town hall
- Hosted dedicated website at www.felpower.com
- Updates to website for rate changes and new contract announcements
- Coordinate press releases and media coverage

THE OPERATIONS TEAM

- Dedicated phone line to our location in Auburn, NH for opt outs and questions
- Provide/manage link to opt out on the Freedom Energy hosted website
- Data management

Joint Powers/Wholesale Strategy Explained

The Wholesale strategy pre-buys blocks of power from multiple wholesale suppliers to cover a percentage of the load. The rest floats in the open wholesale market. The consultant sets the rates based on their estimation of the market.

Pre-bought power blocks (50%)

Floating in open market (50%)

Illustrative only — the actual splits can vary

Fixed Portion

Pre-purchased blocks provide pricing for part of the load

Floating Portion

Subject to wholesale price volatility, which can lead to losses

Under-collections and losses can result from missing the market on price, which is no different from how the utility sets rates and incurs losses

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Cost of Joint Powers/Wholesale Provider vs. Freedom Energy

Table 1: Rate Assumptions and Average Cost of Service Build-Up

Component	$/MWh (retail)	¢/kWh
Supply*	**$120.02**	**12.00¢**
Energy	$99.29	9.93¢
Forward Wtd. Av.	$93.35	9.34¢
Swing and Basis	$5.94	0.59¢
Ancillaries (FRS+FER/EIR) + Other	$11.11	1.11¢
DASI	$9.52	0.95¢
Other Ancillaries	$1.59	0.16¢
Capacity	$9.62	0.96¢
RPS	**$9.67**	**0.97¢**
Other	**$7.05**	**0.71¢**
Customer Data, Billing , MP Fee	$2.57	0.26¢
Other OpEx	$3.62	0.36¢
POR Discount	$0.86	0.09¢
Reserves	**$6.69**	**0.67¢**
Total	**$150.22**	**15.02¢**

Retail MWh	723,402
Losses	5.36%
Wholesale MWh	764,397

* scaled up by 5.4% or $6.79 for cost of line losses

Highlighted cells (0.71¢ Other, 0.67¢ Reserves) make up the Joint Powers total at right.

Cost Comparison

JOINT POWERS ADDERS

- Other/Operating Exp. **$0.0071**
- Reserves **$0.0067**

Joint Powers Total

$0.0138/kWh

FREEDOM ADDER

$0.0010/kWh

No reserves required. Freedom enters fixed-price contracts and does not pre-buy power.

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Freedom Energy CCA vs. Joint Powers/Wholesale Strategy

8 of 12 **features are exclusive to Freedom Energy's CCA Strategy**
When compared to Joint Powers/Wholesale that offers none of these eight advantages

PRICING & CONTRACTS

- Current Rates Below Eversource
- Long-Term Contracts
- Fixed Priced Contracts
- Fixed Ancillary Charges

SUPPLY & SIMPLICITY

- Multiple Retail Suppliers
- Easy to Understand & Explain

COMMUNITY FOCUS

- Local Control
- Customized Approach

ALSO OFFERED BY BOTH APPROACHES

- Opt Out Program
- Optional Local Energy Fund
- Self-funded
- Renewable Options

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Freedom Energy CCA Results

TOWN OF SALEM, NH · LAUNCHED NOVEMBER 2025

FREEDOM ENERGY RATE

$0.1118

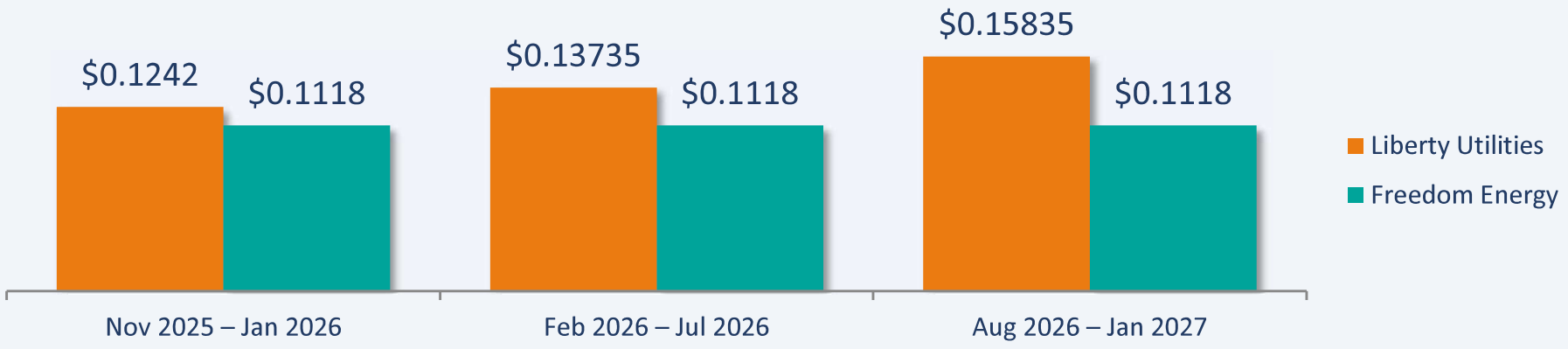
NOV ‘25 – NOV ‘27

ESTIMATED SAVINGS

$4.4M+

collectively for Salem residents in the first 15 months

FREEDOM ENERGY VS. LIBERTY UTILITIES RATE



NEXT CONTRACT

50% hedge	**36 months**	**$0.12676**
Structure	Nov 2027 – Nov 2030	Rate

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Freedom Energy CCA Results

TOWN OF WINDHAM, NH · LAUNCHED MAY 2026

FREEDOM ENERGY RATE

$0.10406

for six months, including an additional voluntary REC of 5%

ESTIMATED SAVINGS

$910,000+

collectively for Windham residents over first 8 months

EVERSOURCE RATE

Apr 2026 – Jul 2026	**$0.11303**
Aug 2026 – Jan 2027	**$0.14009**

LIBERTY UTILITIES RATE

May 2026 – Jul 2026	**$0.13735**
Aug 2026 – Jan 2027	**$0.15835**

NEXT CONTRACT · 12 MONTHS (NOV 2026 – NOV 2027)

$0.13608 Default – 5% NH Class I	**$0.13408** No additional NH Class I	**$0.15408** 50% NH Class I	**$0.16808** 100% NH Class I

** All of the rates shared meet the NH Portfolio Standard requirement of 25.2%. Estimated savings are based on forecasted usage and currently known rate differences. Actual results may vary and are not guaranteed.**

Thank You

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20 YEARS | FREEDOM energy logistics™